

Shenae Draughn  
President

## AGENDA

REGULAR MEETING OF THE BOARD OF COMMISSIONERS  
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN  
360 ORANGE STREET NEW HAVEN CT 06511  
TUESDAY, APRIL 15<sup>TH</sup> 2025 at 4:00 P.M.  
<https://v.ringcentral.com/join/215683616>  
Dial: 1-650-419-1505  
Access Code / Meeting ID: 215 683 616

1. Roll Call
2. Approval of the Minutes From March 18<sup>th</sup>, 2025
3. Bills and Communications
4. Public Comments (3 Minutes per Individual / 15 Minutes per Group)
5. President's Report

## ACTION ITEMS

### FINANCE COMMITTEE:

NONE

### P&D COMMITTEE:

1. **Resolution 04-23/25-R;** Resolution Authorizing The Execution Of A Cooperation Agreement Between The Glendower Group, Inc., St. Luke's Development Corporation, The City Of New Haven, St. Luke's Glendower LLC. And The Authority For The Whalley Avenue Development And To Enter Into A Memorandum Of Agreement Concerning Documentation And Preservation Of Historic Buildings Affected Or Potentially Affected By Such Redevelopment Pursuant To Section 106 Of The National Historic Preservation Act
2. **Resolution 04-24/25-R;** Resolution Authorizing Change Order #2 To Consolidated Electric, Inc. Contract Exercising Second Year Option For On-Call Electrical Services In An Amount Not To Exceed \$341,233.00 Bringing The Adjusted Contract Value From \$885,633.00 To \$1,226,866.00 Extending Contract Time From July 28, 2025 To July 28, 2026

## **SERVICES COMMITTEE:**

3. **Resolution 04-25/25-R;** Resolution Authorizing Changes To The Flat Rent Schedule As Outlined In HUD Notice PIH 2022-33 To Establish 2025 Flat Rents At 100% Fair Market Rent
4. **Resolution 04-26/25-R;** Resolution Authorizing a Memorandum of Agreement with Advancing Connecticut Together (ACT) and Elm City Communities/Housing Authority for the City of New Haven (ECC/HANH) Commencing May 1, 2025, through November 30, 2025
5. **Resolution 04-27/25-R;** Resolution Authorizing a Memorandum of Agreement for Space Utilization and Provision of Services by and between Elm City Communities/Housing Authority of the City of New Haven (ECC/HANH) and Better Tomorrows Summer Enrichment Program (BTSEP) commencing July 7, 2025 through August 14, 2025
6. **Resolution 04-28/25-R;** Resolution Authorizing a Memorandum of Understanding (MOU) Between Elm City Communities/the Housing Authority of the City of New Haven (ECC/HANH) and Workforce Alliance, the South Central Workforce Development Board (Workforce Alliance with American Job Centers (AJC)) commencing April 15, 2025 through April 14, 2028
7. **Resolution 04-29/25-R;** Resolution Authorizing a Memorandum of Understanding Between Youth Entrepreneurs and Elm City Communities/Housing Authority of the City of New Haven commencing July 7, 2025 to July 11, 2025
8. **Resolution 04-30/25-R;** Resolution To Adopt Policy Regarding The Write-Off Debt Owed By Residents No Longer In Occupancy
9. **Resolution 04-31/25-R;** Resolution Authorizing Change Order Number Five (5) to the Contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00

## **ADJOURNMENT**

MINUTES  
REGULAR MEETING OF THE BOARD OF COMMISSIONERS  
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN  
360 ORANGE STREET NEW HAVEN CT 06511  
TUESDAY, APRIL 15<sup>TH</sup>, 2025 at 4:00 P.M.

Those present included:

William Kilpatrick, Chair  
Danya Keene, Vice Chair  
Alberta Witherspoon, Commissioner  
Kevin Alvarez, Commissioner  
Rolan Joni Young, McCarter & English LLP  
Various staff and public attendees via RingCentral

The Regular Meeting of the Board of Commissioners of the Housing Authority of New Haven was called to order at 4:11 p.m.

At Roll Call, Evelise Ribeiro was present in person in the boardroom along with, Chairman Kilpatrick, Commissioner Keene and Commissioner Witherspoon.

Approval of the Minutes from the, March 18<sup>th</sup>, 2025, Meeting:

Motion to approve the minutes was moved by Commissioner Keene and seconded by Commissioner Witherspoon.

**Aged Accounts Payable Report** totaling \$ 31,926.69 (listed on page 1), this excludes paid invoices on report). This list consists of invoices that have been received and entered in the system but may not be ready for payment. A register of the paid invoices may be provided at the April 15, 2025, Board of Commissioners meeting.

**Bank Book Check Register** totaling \$ 3,778,428.39 (listed on page 14). This list consists of invoices that have been paid from March 1 – March 31, 2025. Christopher Williams Architects, LLC (\$ 459,697) for Level St. Architect Services; Emphasys Computer Solutions (\$ 244,525) for IT computer system Annual fee; Patriquin Architects, P.C. (\$ 13,724) for Eastview Terrance renovations; Haz-Pros Inc (\$ 19,268) for mold abatement Scattered Sites; Fuss & O'Neill, Inc. (\$ 34,567) IQC Environmental for Scattered Sites; VASE Management LLC (\$ 275,876) renovations and Lead at Scattered Sites West; Tri-Con Construction Manager, Llc (\$ 68,551) for Essex exterior and Fire units; New Haven Village Suites (\$80,392) for tenant relocations; United Illuminating (\$ 304,182) for various sites electrical; Regional Water Authority (\$83,929) For agency-wide services.

The total of both registers is **\$3,810,355.08**

Public Comments:

- *Anais Nunez – Apartment was taken after day of receiving keys*
- *Yule Whatley – Wanted to say thank you for his home*
- *Bassal Shannad – Had questions re: Union Square transformative plan*

**March 18<sup>th</sup>, 2025 President Report Located Here:**

- [President's Report.docx](#)

**March 18<sup>th</sup>, 2025 Resolutions Located Here:**

- [03-14 ADVANCING CONNECTICUT TOGETHER \(ACT\) RESOLUTION.docx](#)
- [03-15 GIRL SCOUTS OF CONNECTICUT RESOLUTION.docx](#)
- [03-16 Newhallville Supportive Service Resolution.docx](#)
- [03-17 St. Luke\u0027s Whalley Supportive Service Resolution.docx](#)
- [03-18 West Ridge Apartments AHAP RESOLUTION -RY.docx](#)
- [03-19 KELLY CORRECTION RESOLUTION FINAL MARCH 2025.docx](#)
- [03-20 Gengras Ford Resolution.doc](#)
- [03-21 Mechanical Heating Air Conditioning Company Resolution2025.docx](#)
- [03-22 COMCAST AMENDMENT RESOLUTION TO INCREASE CONTRACT AMOUNT 3 10 25.docx](#)

**ADJOURNMENT**

Motion to adjourn made by Keene seconded by Alvarez at 4:48pm

# MEMORANDUM

**TO: All Board of Commissioners**

**FROM: John Rafferty, CFO**

**RE: Bills and Communications**

**DATE: April 15, 2025**

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Attached please find the following Two (2) lists:

**Aged Accounts Payable Report** totaling **\$ 31,926.69** (listed on page 1), this excludes paid invoices on report). This list consists of invoices that have been received and entered in the system but may not be ready for payment. A register of the paid invoices may be provided at the April 15, 2025, Board of Commissioners meeting.

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The total of both registers is **\$ 3,810,355.08**  
Attachments

## Accounts Payable Report

| Vendor Name  | Invoice #                  | Inv. Date  | Due Date   | GL Post Date | Total              |
|--|----------------------------|------------|------------|--------------|--------------------|
| Nan Mckay & Associates                             | <u>INV298253</u>           | 03/17/2025 | 04/16/2025 | 03/31/2025   | 478.00             |
| Ringcentral, Inc                                   | <u>CD_001078546</u>        | 04/02/2025 | 05/02/2025 | 04/03/2025   | 9,648.53           |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 1,054.74           |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 261.56             |
| HD Supply Facilities Maintenance, Ltd              | <u>9235026456</u>          | 03/12/2025 | 04/11/2025 | 03/31/2025   | 962.06             |
| HD Supply Facilities Maintenance, Ltd              | <u>9235162939</u>          | 03/17/2025 | 04/16/2025 | 03/31/2025   | 87.36              |
| HD Supply Facilities Maintenance, Ltd              | <u>9235195659</u>          | 03/18/2025 | 04/17/2025 | 03/31/2025   | 9,013.60           |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 145.95             |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 185.92             |
| Tyco Intergrated Security, LLC                     | <u>41104547</u>            | 03/13/2025 | 04/12/2025 | 03/31/2025   | 60.00              |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 188.77             |
| Frontier Communications of Company                 | <u>203-752-9352</u>        | 03/21/2025 | 04/20/2025 | 03/31/2025   | 260.25             |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 105.34             |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 340.28             |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 161.13             |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 89.91              |
| Home Services & More, LLC                          | <u>269371</u>              | 03/27/2025 | 04/26/2025 | 03/31/2025   | 1,190.00           |
| Northeast Electrical Distributors & Eagle Electric | <u>S002565279.001</u>      | 02/12/2025 | 03/14/2025 | 02/28/2025   | (49.78)            |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 187.09             |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 60.60              |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 33.82              |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 108.75             |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 164.61             |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 91.85              |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 190.02             |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 39.82              |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 22.22              |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 58.47              |
| City of New Haven                                  | <u>Mar 2025 bulk trash</u> | 03/31/2025 | 04/30/2025 | 03/31/2025   | 90.09              |
| Hearst Media Services Connecticut, LLC             | <u>2905459-03162025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 50.27              |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 139.74             |
| Tyco Intergrated Security, LLC                     | <u>41104548</u>            | 03/13/2025 | 04/12/2025 | 03/31/2025   | 120.31             |
| Hearst Media Services Connecticut, LLC             | <u>2905683-03092025</u>    | 03/31/2025 | 04/30/2025 | 03/31/2025   | 1,617.30           |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 3,581.67           |
| Ringcentral, Inc                                   | <u>CD_001080682</u>        | 04/03/2025 | 05/03/2025 | 04/03/2025   | 286.44             |
| Ace Van & Storage, Inc.                            | <u>34778</u>               | 03/18/2025 | 04/04/2025 |              | 500.00             |
| Holly A Bryk                                       | <u>25-0311</u>             | 02/13/2025 | 03/15/2025 |              | 400.00             |
| <b>Total Payables Due</b>                          |                            |            |            |              | <b>\$31,926.69</b> |



| Type  | Check No. | DD No. | Date       | Amount | Status | Void Date  | Recorded Payee                  |
|-------|-----------|--------|------------|--------|--------|------------|---------------------------------|
| Check | 196619    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Adrienne Simpson                |
| Check | 196620    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Beatriz Toro                    |
| Check | 196621    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Brenda Sparks                   |
| Check | 196622    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Carle Washington                |
| Check | 196623    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Cassandra Moore                 |
| Check | 196624    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Catalina Soto                   |
| Check | 196625    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Chevonne Boone                  |
| Check | 196626    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Ciera S Lewis                   |
| Check | 196627    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Connie J Tyson                  |
| Check | 196628    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Corelle Wallace                 |
| Check | 196629    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Djiba Kane                      |
| Check | 196630    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Dozier Dickey                   |
| Check | 196631    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Duniya B Smith                  |
| Check | 196632    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Evelyn Santiago                 |
| Check | 196633    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Faith H Thompson                |
| Check | 196634    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Francoise M Rodriguez-Hernandez |
| Check | 196635    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Gianakos Jenkins                |
| Check | 196636    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Gwendolyn Tyson                 |
| Check | 196637    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Helen Suggs                     |
| Check | 196638    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Hope Brodie                     |
| Check | 196639    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Hytean Iona Nolan Sterling      |
| Check | 196640    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Inlara Allen                    |
| DD    | 196641    | 33463  | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Iris Nereida Santana            |
| DD    | 196642    | 33464  | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Isabel Fuentes                  |
| Check | 196643    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Jacqueline Banks                |
| Check | 196644    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Jada Nyla Burnett               |
| Check | 196645    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Jannie Ellison                  |
| Check | 196646    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Jared Fleming                   |
| Check | 196647    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Joshua C Martinez               |
| Check | 196648    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Joslyn Lockwood                 |
| Check | 196649    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Keldra C Harrison               |
| Check | 196650    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Klara Carmichael                |
| Check | 196651    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Lakeisha Massey                 |
| Check | 196652    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Latanya Evans                   |
| Check | 196653    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Latoya D Garrett                |
| Check | 196654    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Lillie Louise Cunningham        |
| Check | 196655    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Lindsay Derubis                 |
| Check | 196656    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Maria R Langston                |
| Check | 196657    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Marsha A Thomas                 |
| Check | 196658    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Martha Moore                    |
| DD    | 196659    | 33465  | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Mary A Lopez                    |
| Check | 196660    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Maryann Jones                   |
| Check | 196661    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Mayra Quiles                    |
| Check | 196662    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Modi Saher                      |
| Check | 196663    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Nancy Marilyn Estrada           |
| Check | 196664    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Natalie Rodriguez               |
| Check | 196665    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Natasha Laureano                |
| Check | 196666    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Paula A Barnes                  |
| Check | 196667    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Perry Flowers                   |
| Check | 196668    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Preziosa Flores                 |
| Check | 196669    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Rayquan T Durham                |
| Check | 196670    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Rehossem Ddirangaye             |
| Check | 196671    | 0      | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Robyn Louise Green              |
| DD    | 196672    | 33466  | 03/01/2025 | \$ -   | Posted | 02/27/2025 | Rosaura Luciano                 |

|       |        |       |            |    |          |        |            |                                 |
|-------|--------|-------|------------|----|----------|--------|------------|---------------------------------|
| Check | 196673 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Sarah M Kendrick                |
| Check | 196674 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Science Burruss                 |
| Check | 196675 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Shalanda Rena Wiggins           |
| Check | 196676 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Shaquonda Rashaya Hunte         |
| Check | 196677 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Sharlene Bishop                 |
| Check | 196678 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Shirley A Massey                |
| Check | 196679 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Sor Perez                       |
| Check | 196680 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Talisha Inell Young             |
| Check | 196681 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Tamika Bratton                  |
| Check | 196682 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Tanya Franklin                  |
| DD    | 196683 | 33467 | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Teneshia Monique Harrington     |
| Check | 196684 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Terese Edwina Stevenson         |
| DD    | 196685 | 33468 | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Thelma Goodwin                  |
| Check | 196686 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Tiffaine Brodie                 |
| Check | 196687 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Trenna Soares                   |
| Check | 196688 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Trevon Highsmith                |
| Check | 196689 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Trevon Pue                      |
| Check | 196690 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Tyjon Watley                    |
| Check | 196691 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Vanessa Myers                   |
| Check | 196692 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Victoria C Allen                |
| Check | 196693 | 0     | 03/01/2025 | \$ | -        | Posted | 02/27/2025 | Yvonne A Barros                 |
| Check | 196694 | 0     | 03/01/2025 | \$ | (78.00)  | Posted |            | Adrienne Simpson                |
| Check | 196695 | 0     | 03/01/2025 | \$ | (74.00)  | Posted |            | Beatriz Toro                    |
| Check | 196696 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Brenda Sparks                   |
| Check | 196697 | 0     | 03/01/2025 | \$ | (195.00) | Posted |            | Carle Washington                |
| Check | 196698 | 0     | 03/01/2025 | \$ | (195.00) | Posted |            | Cassandra Moore                 |
| Check | 196699 | 0     | 03/01/2025 | \$ | (80.00)  | Posted |            | Catalina Soto                   |
| Check | 196700 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Chevonne Boone                  |
| Check | 196701 | 0     | 03/01/2025 | \$ | (50.00)  | Posted |            | Ciera S Lewis                   |
| Check | 196702 | 0     | 03/01/2025 | \$ | (26.00)  | Posted |            | Connie J Tyson                  |
| Check | 196703 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Corelle Wallace                 |
| Check | 196704 | 0     | 03/01/2025 | \$ | (126.00) | Posted |            | Dijba Kane                      |
| Check | 196705 | 0     | 03/01/2025 | \$ | (241.00) | Posted |            | Dozier Dickey                   |
| Check | 196706 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Duniya B Smith                  |
| Check | 196707 | 0     | 03/01/2025 | \$ | (47.00)  | Posted |            | Evelyn Santiago                 |
| Check | 196708 | 0     | 03/01/2025 | \$ | (195.00) | Posted |            | Faith H Thompson                |
| Check | 196709 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Francoise M Rodriguez-Hernandez |
| Check | 196710 | 0     | 03/01/2025 | \$ | (195.00) | Posted |            | Gianakos Jenkins                |
| Check | 196711 | 0     | 03/01/2025 | \$ | (43.00)  | Posted |            | Gwendolyn Tyson                 |
| Check | 196712 | 0     | 03/01/2025 | \$ | (129.00) | Posted |            | Helen Suggs                     |
| Check | 196713 | 0     | 03/01/2025 | \$ | (219.00) | Posted |            | Hope Brodie                     |
| Check | 196714 | 0     | 03/01/2025 | \$ | (20.00)  | Posted |            | Hytean Iona Nolan Sterling      |
| Check | 196715 | 0     | 03/01/2025 | \$ | (138.00) | Posted |            | Iniara Allen                    |
| DD    | 196716 | 33463 | 03/01/2025 | \$ | (162.00) | Posted |            | Iris Nereida Santana            |
| DD    | 196717 | 33464 | 03/01/2025 | \$ | (195.00) | Posted |            | Isabel Fuentes                  |
| Check | 196718 | 0     | 03/01/2025 | \$ | (120.00) | Posted |            | Jacqueline Banks                |
| Check | 196719 | 0     | 03/01/2025 | \$ | (176.00) | Posted |            | Jada Nyla Burnett               |
| Check | 196720 | 0     | 03/01/2025 | \$ | (156.00) | Posted |            | Jannie Ellison                  |
| Check | 196721 | 0     | 03/01/2025 | \$ | (268.00) | Posted |            | Jared Fleming                   |
| Check | 196722 | 0     | 03/01/2025 | \$ | (269.00) | Posted |            | Joshua C Martinez               |
| Check | 196723 | 0     | 03/01/2025 | \$ | (132.00) | Posted |            | Joslyn Lockwood                 |
| Check | 196724 | 0     | 03/01/2025 | \$ | (20.00)  | Posted |            | Keldra C Harrison               |
| Check | 196725 | 0     | 03/01/2025 | \$ | (138.00) | Posted |            | Kiara Carmichael                |
| Check | 196726 | 0     | 03/01/2025 | \$ | (171.00) | Posted |            | Lakeisha Massey                 |
| Check | 196727 | 0     | 03/01/2025 | \$ | (91.00)  | Posted |            | Latanya Evans                   |
| Check | 196728 | 0     | 03/01/2025 | \$ | (195.00) | Posted |            | Latoya D Garrett                |
| Check | 196729 | 0     | 03/01/2025 | \$ | (232.00) | Posted |            | Lillie Louise Cunningham        |
| Check | 196730 | 0     | 03/01/2025 | \$ | (43.00)  | Posted |            | Lindsay Derubis                 |
| Check | 196731 | 0     | 03/01/2025 | \$ | (165.00) | Posted |            | Maria R Langston                |
| Check | 196732 | 0     | 03/01/2025 | \$ | (20.00)  | Posted |            | Marsha A Thomas                 |
| Check | 196733 | 0     | 03/01/2025 | \$ | (137.00) | Posted |            | Martha Moore                    |
| DD    | 196734 | 33465 | 03/01/2025 | \$ | (138.00) | Posted |            | Mary A Lopez                    |
| Check | 196735 | 0     | 03/01/2025 | \$ | (219.00) | Posted |            | Maryann Jones                   |
| Check | 196736 | 0     | 03/01/2025 | \$ | (16.00)  | Posted |            | Mayra Quiles                    |
| Check | 196737 | 0     | 03/01/2025 | \$ | (41.00)  | Posted |            | Modi Saher                      |



|       |        |       |            |    |              |        |            |  |
|-------|--------|-------|------------|----|--------------|--------|------------|--|
| Check | 196738 | 0     | 03/01/2025 | \$ | (156.00)     | Posted |            | Nancy Marilyn Estrada                      |
| Check | 196739 | 0     | 03/01/2025 | \$ | (124.00)     | Posted |            | Natalie Rodriguez                          |
| Check | 196740 | 0     | 03/01/2025 | \$ | (162.00)     | Posted |            | Natasha Laureano                           |
| Check | 196741 | 0     | 03/01/2025 | \$ | (23.00)      | Posted |            | Paula A Barnes                             |
| Check | 196742 | 0     | 03/01/2025 | \$ | (159.00)     | Posted |            | Perry Flowers                              |
| Check | 196743 | 0     | 03/01/2025 | \$ | (87.00)      | Posted |            | Preziosa Flores                            |
| Check | 196744 | 0     | 03/01/2025 | \$ | (193.00)     | Posted |            | Rayquan T Durham                           |
| Check | 196745 | 0     | 03/01/2025 | \$ | (126.00)     | Posted |            | Rehossem Djirangaye                        |
| Check | 196746 | 0     | 03/01/2025 | \$ | (113.00)     | Posted |            | Robyn Louise Green                         |
| DD    | 196747 | 33466 | 03/01/2025 | \$ | (22.00)      | Posted |            | Rosaura Luciano                            |
| Check | 196748 | 0     | 03/01/2025 | \$ | (146.00)     | Posted |            | Sarah M Kendrick                           |
| Check | 196749 | 0     | 03/01/2025 | \$ | (219.00)     | Posted |            | Science Burruss                            |
| Check | 196750 | 0     | 03/01/2025 | \$ | (115.00)     | Posted |            | Shalanda Rena Wiggins                      |
| Check | 196751 | 0     | 03/01/2025 | \$ | -            | Posted | 04/07/2025 | Shaquonda Rashaya Hunte                    |
| Check | 196752 | 0     | 03/01/2025 | \$ | (129.00)     | Posted |            | Sharlene Bishop                            |
| Check | 196753 | 0     | 03/01/2025 | \$ | (163.00)     | Posted |            | Shirley A Massey                           |
| Check | 196754 | 0     | 03/01/2025 | \$ | (19.00)      | Posted |            | Sor Perez                                  |
| Check | 196755 | 0     | 03/01/2025 | \$ | (126.00)     | Posted |            | Talisha Inell Young                        |
| Check | 196756 | 0     | 03/01/2025 | \$ | (245.00)     | Posted |            | Tamika Bratton                             |
| Check | 196757 | 0     | 03/01/2025 | \$ | (70.00)      | Posted |            | Tanya Franklin                             |
| DD    | 196758 | 33467 | 03/01/2025 | \$ | (162.00)     | Posted |            | Teneshia Monique Harrington                |
| Check | 196759 | 0     | 03/01/2025 | \$ | (67.00)      | Posted |            | Terese Edwina Stevenson                    |
| DD    | 196760 | 33468 | 03/01/2025 | \$ | (76.00)      | Posted |            | Thelma Goodwin                             |
| Check | 196761 | 0     | 03/01/2025 | \$ | (287.00)     | Posted |            | Tiffaine Brodie                            |
| Check | 196762 | 0     | 03/01/2025 | \$ | (128.00)     | Posted |            | Trenna Soares                              |
| Check | 196763 | 0     | 03/01/2025 | \$ | (128.00)     | Posted |            | Trevon Highsmith                           |
| Check | 196764 | 0     | 03/01/2025 | \$ | (490.00)     | Posted |            | Trevon Pue                                 |
| Check | 196765 | 0     | 03/01/2025 | \$ | (109.00)     | Posted |            | Tyjon Watley                               |
| Check | 196766 | 0     | 03/01/2025 | \$ | (112.00)     | Posted |            | Vanessa Myers                              |
| Check | 196767 | 0     | 03/01/2025 | \$ | (109.00)     | Posted |            | Victoria C Allen                           |
| Check | 196768 | 0     | 03/01/2025 | \$ | (98.00)      | Posted |            | Yvonne A Barros                            |
| DD    | 0      | 33497 | 03/03/2025 | \$ | (244,525.50) | Posted |            | Emphasys Computer Solutions                |
| DD    | 0      | 33498 | 03/03/2025 | \$ | (51,451.00)  | Posted |            | Housing Authority of the City of New Haven |
| DD    | 0      | 33499 | 03/03/2025 | \$ | (668.41)     | Posted |            | Jasmine Yvonne Johnson                     |
| DD    | 0      | 33496 | 03/03/2025 | \$ | (668.41)     | Posted |            | Ashley Shemone Keen                        |
| DD    | 0      | 33495 | 03/03/2025 | \$ | (6,125.00)   | Posted |            | 360 Management Group. Co.                  |
| DD    | 0      | 33500 | 03/03/2025 | \$ | (668.41)     | Posted |            | Jerry L. Blue                              |
| DD    | 0      | 33501 | 03/03/2025 | \$ | (7,750.00)   | Posted |            | The Narrative Project, LLC                 |
| DD    | 0      | 33502 | 03/03/2025 | \$ | (11,402.02)  | Posted |            | Crumbie Law Group, LLC                     |
| DD    | 0      | 33503 | 03/03/2025 | \$ | (8,143.00)   | Posted |            | Crumbie Law Group, LLC                     |
| DD    | 0      | 33504 | 03/03/2025 | \$ | (289.00)     | Posted |            | Crumbie Law Group, LLC                     |
| DD    | 0      | 33505 | 03/03/2025 | \$ | (23,445.00)  | Posted |            | M.A.C Computer Consulting, Inc             |
| DD    | 0      | 33507 | 03/03/2025 | \$ | (31,504.52)  | Posted |            | Housing Insurance Services, Inc.           |
| DD    | 0      | 33506 | 03/03/2025 | \$ | (12,327.84)  | Posted |            | Censere Consulting, LLC                    |
| Check | 196961 | 0     | 03/03/2025 | \$ | (44.54)      | Posted |            | HD Supply Facilities Maintenance, Ltd      |
| Check | 196962 | 0     | 03/03/2025 | \$ | (143.97)     | Posted |            | W.B. Mason Company Inc                     |
| Check | 196963 | 0     | 03/03/2025 | \$ | (8,482.03)   | Posted |            | Laz Parking                                |
| Check | 196964 | 0     | 03/03/2025 | \$ | (9,815.12)   | Posted |            | Laz Parking                                |
| Check | 196965 | 0     | 03/03/2025 | \$ | (8,961.57)   | Posted |            | Laz Parking                                |
| Check | 196966 | 0     | 03/03/2025 | \$ | (6,576.16)   | Posted |            | New Reach, Inc.                            |
| Check | 196967 | 0     | 03/03/2025 | \$ | (5,350.00)   | Posted |            | The Travelers Indemnity Company            |
| Check | 196968 | 0     | 03/03/2025 | \$ | (12,779.94)  | Posted |            | United Illuminating                        |
| Check | 196969 | 0     | 03/03/2025 | \$ | (14,589.23)  | Posted |            | United Illuminating                        |
| Check | 196970 | 0     | 03/03/2025 | \$ | (8,462.65)   | Posted |            | United Illuminating                        |
| Check | 196971 | 0     | 03/03/2025 | \$ | (4,785.10)   | Posted |            | United Illuminating                        |
| Check | 196972 | 0     | 03/03/2025 | \$ | (1,558.88)   | Posted |            | United Illuminating                        |
| Check | 196973 | 0     | 03/03/2025 | \$ | (4,090.08)   | Posted |            | United Illuminating                        |
| Check | 196974 | 0     | 03/03/2025 | \$ | (1,570.56)   | Posted |            | United Illuminating                        |
| Check | 196975 | 0     | 03/03/2025 | \$ | (777.51)     | Posted |            | United Illuminating                        |
| Check | 196976 | 0     | 03/03/2025 | \$ | (8,167.25)   | Posted |            | United Illuminating                        |
| Check | 196977 | 0     | 03/03/2025 | \$ | (514.75)     | Posted |            | W.B. Mason Company Inc                     |
| Check | 196978 | 0     | 03/03/2025 | \$ | (1,422.94)   | Posted |            | W.B. Mason Company Inc                     |
| DD    | 0      | 33508 | 03/04/2025 | \$ | (4,460.00)   | Posted |            | 212 Exchange Street LLC                    |
| DD    | 0      | 33509 | 03/04/2025 | \$ | (3,362.09)   | Posted |            | Home Services & More, LLC                  |
| DD    | 0      | 33510 | 03/04/2025 | \$ | (472.50)     | Posted |            | Berchem Moses PC                           |

|       |        |       |            |                |        |   |
|-------|--------|-------|------------|----------------|--------|---|
| DD    | 0      | 33511 | 03/04/2025 | \$ (94.50)     | Posted | Berchem Moses PC                                  |
| DD    | 0      | 33514 | 03/04/2025 | \$ (2,760.00)  | Posted | Penfield Communications                           |
| DD    | 0      | 33513 | 03/04/2025 | \$ (8,666.67)  | Posted | NuEnergen, LLC                                    |
| DD    | 0      | 33512 | 03/04/2025 | \$ (240.00)    | Posted | Mechanical Heating and Air Conditioning, Inc.     |
| DD    | 0      | 33515 | 03/04/2025 | \$ (128.00)    | Posted | Holly A Bryk                                      |
| Check | 196979 | 0     | 03/04/2025 | \$ (63.04)     | Posted | Frontier Communications of Company                |
| Check | 196980 | 0     | 03/04/2025 | \$ (83.31)     | Posted | Frontier Communications of Company                |
| Check | 196981 | 0     | 03/04/2025 | \$ (198.13)    | Posted | Frontier Communications of Company                |
| Check | 196982 | 0     | 03/04/2025 | \$ (45,974.65) | Posted | Home Depot  |
| Check | 196983 | 0     | 03/04/2025 | \$ (913.76)    | Posted | United Illuminating                               |
| Check | 196984 | 0     | 03/04/2025 | \$ (409.18)    | Posted | United Illuminating                               |
| Check | 196985 | 0     | 03/04/2025 | \$ (3,683.12)  | Posted | United Illuminating                               |
| Check | 196986 | 0     | 03/04/2025 | \$ (1,091.84)  | Posted | Aflac   |
| Check | 196987 | 0     | 03/04/2025 | \$ (630.13)    | Posted | Comcast Cable                                     |
| Check | 196988 | 0     | 03/04/2025 | \$ (17.36)     | Posted | Comcast Cable                                     |
| Check | 196989 | 0     | 03/04/2025 | \$ (1,783.62)  | Posted | Infoshred, LLC                                    |
| Check | 196990 | 0     | 03/04/2025 | \$ (5,355.00)  | Posted | Laz Parking                                       |
| Check | 196991 | 0     | 03/04/2025 | \$ (2,771.79)  | Posted | Regional Water Authority                          |
| Check | 196992 | 0     | 03/04/2025 | \$ (130.45)    | Posted | Regional Water Authority                          |
| Check | 196993 | 0     | 03/04/2025 | \$ (5,109.34)  | Posted | Regional Water Authority                          |
| Check | 196994 | 0     | 03/04/2025 | \$ (1,507.44)  | Posted | Regional Water Authority                          |
| Check | 196995 | 0     | 03/04/2025 | \$ (1,071.93)  | Posted | Southern Connecticut Gas                          |
| Check | 196996 | 0     | 03/04/2025 | \$ (2,370.06)  | Posted | Southern Connecticut Gas                          |
| Check | 196997 | 0     | 03/04/2025 | \$ (2,675.63)  | Posted | Standard Insurance Company.                       |
| Check | 196998 | 0     | 03/04/2025 | \$ (4,295.97)  | Posted | W.B. Mason Company Inc                            |
| Check | 196999 | 0     | 03/04/2025 | \$ (29,252.55) | Posted | W.B. Mason Company Inc                            |
| Check | 197000 | 0     | 03/04/2025 | \$ (351.41)    | Posted | Comcast Cable                                     |
| Check | 197001 | 0     | 03/04/2025 | \$ (203.35)    | Posted | Comcast Cable                                     |
| Check | 197002 | 0     | 03/04/2025 | \$ (433.10)    | Posted | Comcast Cable                                     |
| Check | 197003 | 0     | 03/04/2025 | \$ (203.35)    | Posted | Comcast Cable                                     |
| Check | 197004 | 0     | 03/04/2025 | \$ (303.35)    | Posted | Comcast Cable                                     |
| Check | 197005 | 0     | 03/04/2025 | \$ (171.85)    | Posted | Comcast Cable                                     |
| Check | 197006 | 0     | 03/04/2025 | \$ (203.35)    | Posted | Comcast Cable                                     |
| Check | 197007 | 0     | 03/04/2025 | \$ (203.35)    | Posted | Comcast Cable                                     |
| Check | 197008 | 0     | 03/04/2025 | \$ (155.47)    | Posted | Engie North America Inc                           |
| Check | 197009 | 0     | 03/04/2025 | \$ (108.24)    | Posted | Frontier Communications of Company                |
| Check | 197010 | 0     | 03/04/2025 | \$ (164.87)    | Posted | Frontier Communications of Company                |
| Check | 197011 | 0     | 03/04/2025 | \$ (108.24)    | Posted | Frontier Communications of Company                |
| Check | 197012 | 0     | 03/04/2025 | \$ (108.24)    | Posted | Frontier Communications of Company                |
| Check | 197013 | 0     | 03/04/2025 | \$ (108.24)    | Posted | Frontier Communications of Company                |
| Check | 197014 | 0     | 03/04/2025 | \$ (164.87)    | Posted | Frontier Communications of Company                |
| Check | 197015 | 0     | 03/04/2025 | \$ (14.29)     | Posted | Frontier Communications of Company                |
| Check | 197016 | 0     | 03/04/2025 | \$ (14.29)     | Posted | Frontier Communications of Company                |
| Check | 197017 | 0     | 03/04/2025 | \$ (14.08)     | Posted | Frontier Communications of Company                |
| Check | 197018 | 0     | 03/04/2025 | \$ (17.00)     | Posted | Frontier Communications of Company                |
| Check | 197019 | 0     | 03/04/2025 | \$ (14.15)     | Posted | Frontier Communications of Company                |
| Check | 197020 | 0     | 03/04/2025 | \$ (14.08)     | Posted | Frontier Communications of Company                |
| Check | 197021 | 0     | 03/04/2025 | \$ (204.53)    | Posted | Frontier Communications of Company                |
| Check | 197022 | 0     | 03/04/2025 | \$ (92.93)     | Posted | Frontier Communications of Company                |
| Check | 197023 | 0     | 03/04/2025 | \$ (14.15)     | Posted | Frontier Communications of Company                |
| Check | 197024 | 0     | 03/04/2025 | \$ (1,507.87)  | Posted | Regional Water Authority                          |
| Check | 197025 | 0     | 03/04/2025 | \$ (125.21)    | Posted | Regional Water Authority                          |
| Check | 197026 | 0     | 03/04/2025 | \$ (4,790.49)  | Posted | Regional Water Authority                          |
| Check | 197027 | 0     | 03/04/2025 | \$ (267.01)    | Posted | Southern Connecticut Gas                          |
| Check | 197028 | 0     | 03/04/2025 | \$ (82.55)     | Posted | United Illuminating                               |
| Check | 197029 | 0     | 03/04/2025 | \$ (240.86)    | Posted | United Illuminating                               |
| Check | 197030 | 0     | 03/04/2025 | \$ (32,973.23) | Posted | Ace Van & Storage, Inc.                           |
| DD    | 0      | 33521 | 03/05/2025 | \$ (8,490.00)  | Posted | Penfield Communications                           |
| DD    | 0      | 33523 | 03/05/2025 | \$ (10,080.00) | Posted | Solar Youth Inc.                                  |
| DD    | 0      | 33526 | 03/05/2025 | \$ (24,764.15) | Posted | Trinity New Haven Housing Two Limited Partnership |
| DD    | 0      | 33524 | 03/05/2025 | \$ (20,251.58) | Posted | Trinity New Haven Housing LP                      |
| DD    | 0      | 33527 | 03/05/2025 | \$ (17,797.15) | Posted | Trinity Rowe, LP                                  |
| DD    | 0      | 33517 | 03/05/2025 | \$ (27,067.40) | Posted | Brookside I Associates LLC                        |
| DD    | 0      | 33516 | 03/05/2025 | \$ (19,853.94) | Posted | Brookside 2 Associates LLC                        |
| DD    | 0      | 33525 | 03/05/2025 | \$ (9,458.95)  | Posted | Trinity New Haven Housing Three LP                |

|       |        |       |            |                |        |            |  |
|-------|--------|-------|------------|----------------|--------|------------|--|
| DD    | 0      | 33522 | 03/05/2025 | \$ (14,817.14) | Posted |            | Rockview 1 Associates LLC                  |
| DD    | 0      | 33519 | 03/05/2025 | \$ (35.96)     | Posted |            | New Horizon Communications Corp            |
| DD    | 0      | 33520 | 03/05/2025 | \$ (2,269.68)  | Posted |            | Otis Elevator Company                      |
| DD    | 0      | 33518 | 03/05/2025 | \$ (120.40)    | Posted |            | LaToya Mills                               |
| Check | 197031 | 0     | 03/05/2025 | \$ (506.74)    | Posted |            | ARAMARK Uniform & Career Apparel           |
| Check | 197032 | 0     | 03/05/2025 | \$ (4,000.00)  | Posted |            | Common Ground High School                  |
| Check | 197033 | 0     | 03/05/2025 | \$ (25.00)     | Posted |            | Cynthia N Rogers                           |
| Check | 197034 | 0     | 03/05/2025 | \$ (9,199.13)  | Posted |            | F.W. Webb Company                          |
| Check | 197035 | 0     | 03/05/2025 | \$ (25.00)     | Posted |            | Mabel L Carroll                            |
| Check | 197036 | 0     | 03/05/2025 | \$ -           | Posted | 03/12/2025 | Madeline Mendez                            |
| Check | 197037 | 0     | 03/05/2025 | \$ (54,337.59) | Posted |            | Marcum LLP                                 |
| Check | 197038 | 0     | 03/05/2025 | \$ (25.00)     | Posted |            | Marie Antoinette Turner                    |
| Check | 197039 | 0     | 03/05/2025 | \$ (129.02)    | Posted |            | Sunwealth Project Pool 14 LLC              |
| Check | 197040 | 0     | 03/05/2025 | \$ (225.00)    | Posted |            | Tarin Evans                                |
| Check | 197041 | 0     | 03/05/2025 | \$ (248.81)    | Posted |            | VERIZON CONNECT FLEET USA LLC              |
| Check | 197042 | 0     | 03/05/2025 | \$ (1,711.86)  | Posted |            | W.B. Mason Company Inc                     |
| Check | 197043 | 0     | 03/05/2025 | \$ (450.00)    | Posted |            | Yale New Haven Hospital                    |
| Check | 197044 | 0     | 03/05/2025 | \$ (33.00)     | Posted |            | QUADIENT, INC.                             |
| DD    | 0      | 33528 | 03/06/2025 | \$ (2,687.10)  | Posted |            | Afscme Local 713/afscme Council 4          |
| DD    | 0      | 33529 | 03/06/2025 | \$ (4.00)      | Posted |            | AFSCME PEOPLE Committee                    |
| DD    | 0      | 33530 | 03/06/2025 | \$ (24.00)     | Posted |            | AFSCME PEOPLE Committee                    |
| Check | 197045 | 0     | 03/06/2025 | \$ (13,724.20) | Posted |            | Patriquin Architects, P.C.                 |
| Check | 197046 | 0     | 03/06/2025 | \$ (60.00)     | Posted |            | Brandon Mack                               |
| Check | 197047 | 0     | 03/06/2025 | \$ (60.00)     | Posted |            | Davina Anderson                            |
| Check | 197048 | 0     | 03/06/2025 | \$ (120.00)    | Posted |            | Dozier Dickey                              |
| Check | 197049 | 0     | 03/06/2025 | \$ (60.00)     | Posted |            | Jeanetta Boykin                            |
| Check | 197050 | 0     | 03/06/2025 | \$ (276.04)    | Posted |            | Legal Shield                               |
| Check | 197051 | 0     | 03/06/2025 | \$ (120.00)    | Posted |            | Michelle Gary                              |
| Check | 197052 | 0     | 03/06/2025 | \$ -           | Posted | 03/07/2025 | Ruth Watley                                |
| Check | 197053 | 0     | 03/06/2025 | \$ (60.00)     | Posted |            | Tenequa Dailey                             |
| Check | 197054 | 0     | 03/06/2025 | \$ (90.00)     | Posted |            | Theresa M Gambrell                         |
| Check | 197055 | 0     | 03/06/2025 | \$ (8.00)      | Posted |            | United Way of Greater New Haven            |
| DD    | 0      | 33531 | 03/07/2025 | \$ (2,596.62)  | Posted |            | Lothrop Associates, LLP                    |
| DD    | 0      | 33532 | 03/07/2025 | \$ (300.00)    | Posted |            | Ace Van & Storage, Inc.                    |
| DD    | 0      | 33533 | 03/07/2025 | \$ (5,181.32)  | Posted |            | KJR Consulting                             |
| DD    | 0      | 33534 | 03/07/2025 | \$ (2,000.00)  | Posted |            | KJR Consulting                             |
| DD    | 0      | 33536 | 03/07/2025 | \$ -           | Posted | 03/18/2025 | La Voz Hispana Newsprint                   |
| DD    | 0      | 33535 | 03/07/2025 | \$ -           | Posted | 03/18/2025 | Housing Authority of the City of New Haven |
| DD    | 0      | 33537 | 03/07/2025 | \$ -           | Posted | 03/18/2025 | New England Trauma Services LLC            |
| Check | 197056 | 0     | 03/07/2025 | \$ (80,243.00) | Posted |            | New Haven Village Suites                   |
| Check | 197057 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Eagle Elevator Company, Inc.               |
| Check | 197058 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | F.W. Webb Company                          |
| Check | 197059 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | G.L. Capasso, Inc                          |
| Check | 197060 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | HD Supply Facilities Maintenance, Ltd      |
| Check | 197061 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Infoshred, LLC                             |
| Check | 197062 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | ITSVVY LLC                                 |
| Check | 197063 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Johnson Controls Inc                       |
| Check | 197064 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Laz Parking                                |
| Check | 197065 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Laz Parking                                |
| Check | 197066 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Laz Parking                                |
| Check | 197067 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Ruth Watley                                |
| Check | 197068 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Tyco Intergrated Security, LLC             |
| Check | 197069 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Home Depot                                 |
| Check | 197070 | 0     | 03/07/2025 | \$ -           | Posted | 03/10/2025 | Johns Refuse & Recycling, LLC              |
| Check | 197071 | 0     | 03/07/2025 | \$ (35,044.24) | Posted |            | United Illuminating                        |
| DD    | 0      | 33539 | 03/10/2025 | \$ -           | Posted |            | La Voz Hispana Newsprint                   |
| DD    | 0      | 33538 | 03/10/2025 | \$ -           | Posted |            | Housing Authority of the City of New Haven |
| DD    | 0      | 33540 | 03/10/2025 | \$ -           | Posted |            | New England Trauma Services LLC            |
| Check | 197072 | 0     | 03/10/2025 | \$ (2,733.43)  | Posted |            | City of New Haven                          |
| Check | 197073 | 0     | 03/10/2025 | \$ (2,467.93)  | Posted |            | City of New Haven                          |
| Check | 197074 | 0     | 03/10/2025 | \$ (2,000.00)  | Posted |            | Eagle Elevator Company, Inc.               |
| Check | 197075 | 0     | 03/10/2025 | \$ (26,926.62) | Posted |            | F.W. Webb Company                          |
| Check | 197076 | 0     | 03/10/2025 | \$ (1,274.98)  | Posted |            | G.L. Capasso, Inc                          |
| Check | 197077 | 0     | 03/10/2025 | \$ (477.52)    | Posted |            | HD Supply Facilities Maintenance, Ltd      |
| Check | 197078 | 0     | 03/10/2025 | \$ (25.85)     | Posted |            | Infoshred, LLC                             |

|       |        |       |            |                 |        |            |  |
|-------|--------|-------|------------|-----------------|--------|------------|--|
| Check | 197079 | 0     | 03/10/2025 | \$ (2,986.00)   | Posted |            | ITSAVVY LLC                                |
| Check | 197080 | 0     | 03/10/2025 | \$ (130.00)     | Posted |            | Johnson Controls Inc                       |
| Check | 197081 | 0     | 03/10/2025 | \$ (5,355.00)   | Posted |            | Laz Parking                                |
| Check | 197082 | 0     | 03/10/2025 | \$ (5,250.00)   | Posted |            | Laz Parking                                |
| Check | 197083 | 0     | 03/10/2025 | \$ (2,463.30)   | Posted |            | Laz Parking                                |
| Check | 197084 | 0     | 03/10/2025 | \$ (90.00)      | Posted |            | Ruth Watley                                |
| Check | 197085 | 0     | 03/10/2025 | \$ (120.31)     | Posted |            | Tyco Intergrated Security, LLC             |
| Check | 197086 | 0     | 03/10/2025 | \$ -            | Posted |            | City of New Haven                          |
| Check | 197087 | 0     | 03/10/2025 | \$ (243.35)     | Posted |            | United Illuminating                        |
| Check | 197088 | 0     | 03/10/2025 | \$ (12,692.08)  | Posted |            | Home Depot                                 |
| Check | 197089 | 0     | 03/10/2025 | \$ (2,391.12)   | Posted |            | Johns Refuse & Recycling, LLC              |
| Check | 197090 | 0     | 03/10/2025 | \$ (29.46)      | Posted |            | United Illuminating                        |
| DD    | 0      | 33545 | 03/12/2025 | \$ (2,215.00)   | Posted |            | La Voz Hispana Newsprint                   |
| DD    | 0      | 33541 | 03/12/2025 | \$ (427.98)     | Posted |            | Alberta Witherspoon                        |
| DD    | 0      | 33544 | 03/12/2025 | \$ (630.48)     | Posted |            | Housing Authority of the City of New Haven |
| DD    | 0      | 33543 | 03/12/2025 | \$ (2,002.08)   | Posted |            | Gilson Software Solutions - PHA, LLC.      |
| DD    | 0      | 33542 | 03/12/2025 | \$ (1,708.05)   | Posted |            | Autoscribe Corporation                     |
| DD    | 0      | 33547 | 03/12/2025 | \$ (132.96)     | Posted |            | Northwest Interpreters, Inc.               |
| DD    | 0      | 33546 | 03/12/2025 | \$ -            | Posted | 03/18/2025 | New England Trauma Services LLC            |
| DD    | 0      | 33549 | 03/12/2025 | \$ (19,267.62)  | Posted |            | Haz-Pros Inc                               |
| DD    | 0      | 33548 | 03/12/2025 | \$ (454,909.05) | Posted |            | Christopher Williams Architects, LLC       |
| DD    | 0      | 33550 | 03/12/2025 | \$ (21,000.00)  | Posted |            | 212 Exchange Street LLC                    |
| Check | 197091 | 0     | 03/12/2025 | \$ (9,635.24)   | Posted |            | Engie North America Inc                    |
| Check | 197092 | 0     | 03/12/2025 | \$ (18,772.10)  | Posted |            | Engie North America Inc                    |
| Check | 197093 | 0     | 03/12/2025 | \$ (911.48)     | Posted |            | Engie North America Inc                    |
| Check | 197094 | 0     | 03/12/2025 | \$ (760.11)     | Posted |            | Engie North America Inc                    |
| Check | 197095 | 0     | 03/12/2025 | \$ (374.13)     | Posted |            | Engie North America Inc                    |
| Check | 197096 | 0     | 03/12/2025 | \$ (15.97)      | Posted |            | Engie North America Inc                    |
| Check | 197097 | 0     | 03/12/2025 | \$ (82.96)      | Posted |            | Engie North America Inc                    |
| Check | 197098 | 0     | 03/12/2025 | \$ (870.99)     | Posted |            | Engie North America Inc                    |
| Check | 197099 | 0     | 03/12/2025 | \$ (587.57)     | Posted |            | Engie North America Inc                    |
| Check | 197100 | 0     | 03/12/2025 | \$ (12.09)      | Posted |            | Engie North America Inc                    |
| Check | 197101 | 0     | 03/12/2025 | \$ (6.15)       | Posted |            | Engie North America Inc                    |
| Check | 197102 | 0     | 03/12/2025 | \$ (46.54)      | Posted |            | Engie North America Inc                    |
| Check | 197103 | 0     | 03/12/2025 | \$ (8.71)       | Posted |            | Engie North America Inc                    |
| Check | 197104 | 0     | 03/12/2025 | \$ (15.23)      | Posted |            | Engie North America Inc                    |
| Check | 197105 | 0     | 03/12/2025 | \$ (260.64)     | Posted |            | Engie North America Inc                    |
| Check | 197106 | 0     | 03/12/2025 | \$ (27.48)      | Posted |            | Engie North America Inc                    |
| Check | 197107 | 0     | 03/12/2025 | \$ (21.82)      | Posted |            | Engie North America Inc                    |
| Check | 197108 | 0     | 03/12/2025 | \$ (1,235.00)   | Posted |            | Sylva Developers, LLC                      |
| Check | 197109 | 0     | 03/12/2025 | \$ (296.50)     | Posted |            | Comcast Cable                              |
| Check | 197110 | 0     | 03/12/2025 | \$ (76.14)      | Posted |            | Comcast Cable                              |
| Check | 197111 | 0     | 03/12/2025 | \$ (222.01)     | Posted |            | Comcast Cable                              |
| Check | 197112 | 0     | 03/12/2025 | \$ (207.24)     | Posted |            | Comcast Cable                              |
| Check | 197113 | 0     | 03/12/2025 | \$ (269.38)     | Posted |            | Comcast Cable                              |
| Check | 197114 | 0     | 03/12/2025 | \$ (325.38)     | Posted |            | Comcast Cable                              |
| Check | 197115 | 0     | 03/12/2025 | \$ (206.52)     | Posted |            | Frontier Communications of Company         |
| Check | 197116 | 0     | 03/12/2025 | \$ (149.95)     | Posted |            | Frontier Communications of Company         |
| Check | 197117 | 0     | 03/12/2025 | \$ (315.43)     | Posted |            | Frontier Communications of Company         |
| Check | 197118 | 0     | 03/12/2025 | \$ (108.24)     | Posted |            | Frontier Communications of Company         |
| Check | 197119 | 0     | 03/12/2025 | \$ (108.24)     | Posted |            | Frontier Communications of Company         |
| Check | 197120 | 0     | 03/12/2025 | \$ (1,622.62)   | Posted |            | Frontier Communications of Company         |
| Check | 197121 | 0     | 03/12/2025 | \$ (77.75)      | Posted |            | Frontier Communications of Company         |
| Check | 197122 | 0     | 03/12/2025 | \$ (190.70)     | Posted |            | Frontier Communications of Company         |
| Check | 197123 | 0     | 03/12/2025 | \$ (77.75)      | Posted |            | Frontier Communications of Company         |
| Check | 197124 | 0     | 03/12/2025 | \$ (117.56)     | Posted |            | Frontier Communications of Company         |
| Check | 197125 | 0     | 03/12/2025 | \$ (3,000.00)   | Posted |            | National Low Income Housing Coalition      |
| Check | 197126 | 0     | 03/12/2025 | \$ (1,030.65)   | Posted |            | Regional Water Authority                   |
| Check | 197127 | 0     | 03/12/2025 | \$ (283.80)     | Posted |            | Regional Water Authority                   |
| Check | 197128 | 0     | 03/12/2025 | \$ (540.70)     | Posted |            | Regional Water Authority                   |
| Check | 197129 | 0     | 03/12/2025 | \$ (257.25)     | Posted |            | Regional Water Authority                   |
| Check | 197130 | 0     | 03/12/2025 | \$ (443.64)     | Posted |            | Regional Water Authority                   |
| Check | 197131 | 0     | 03/12/2025 | \$ (287.95)     | Posted |            | Regional Water Authority                   |
| Check | 197132 | 0     | 03/12/2025 | \$ (4,373.55)   | Posted |            | Regional Water Authority                   |
| Check | 197133 | 0     | 03/12/2025 | \$ (1,602.85)   | Posted |            | Regional Water Authority                   |

|       |        |       |            |    |              |        |   |
|-------|--------|-------|------------|----|--------------|--------|---|
| Check | 197134 | 0     | 03/12/2025 | \$ | (2,184.62)   | Posted | Regional Water Authority                    |
| Check | 197135 | 0     | 03/12/2025 | \$ | (613.30)     | Posted | Regional Water Authority                    |
| Check | 197136 | 0     | 03/12/2025 | \$ | (2,119.04)   | Posted | Regional Water Authority                    |
| Check | 197137 | 0     | 03/12/2025 | \$ | (2,904.78)   | Posted | Regional Water Authority                    |
| Check | 197138 | 0     | 03/12/2025 | \$ | (2,116.30)   | Posted | Regional Water Authority                    |
| Check | 197139 | 0     | 03/12/2025 | \$ | (3,190.00)   | Posted | State Of Connecticut                        |
| Check | 197140 | 0     | 03/12/2025 | \$ | (123.34)     | Posted | Madeline Mendez                             |
| Check | 197141 | 0     | 03/12/2025 | \$ | (960.17)     | Posted | Regional Water Authority                    |
| Check | 197142 | 0     | 03/12/2025 | \$ | (292.87)     | Posted | Regional Water Authority                    |
| Check | 197143 | 0     | 03/12/2025 | \$ | (31.48)      | Posted | Southern Connecticut Gas                    |
| Check | 197144 | 0     | 03/12/2025 | \$ | (1,348.17)   | Posted | Southern Connecticut Gas                    |
| Check | 197145 | 0     | 03/12/2025 | \$ | (224.02)     | Posted | Southern Connecticut Gas                    |
| Check | 197146 | 0     | 03/12/2025 | \$ | (5,549.93)   | Posted | Southern Connecticut Gas                    |
| Check | 197147 | 0     | 03/12/2025 | \$ | (485.26)     | Posted | Southern Connecticut Gas                    |
| Check | 197148 | 0     | 03/12/2025 | \$ | (376.40)     | Posted | Southern Connecticut Gas                    |
| Check | 197149 | 0     | 03/12/2025 | \$ | (1,915.58)   | Posted | Southern Connecticut Gas                    |
| Check | 197150 | 0     | 03/12/2025 | \$ | (772.31)     | Posted | Southern Connecticut Gas                    |
| Check | 197151 | 0     | 03/12/2025 | \$ | (512.47)     | Posted | Southern Connecticut Gas                    |
| Check | 197152 | 0     | 03/12/2025 | \$ | (2,830.31)   | Posted | Southern Connecticut Gas                    |
| Check | 197153 | 0     | 03/12/2025 | \$ | (3,020.82)   | Posted | Southern Connecticut Gas                    |
| Check | 197154 | 0     | 03/12/2025 | \$ | (1,209.37)   | Posted | Southern Connecticut Gas                    |
| Check | 197155 | 0     | 03/12/2025 | \$ | (5,583.08)   | Posted | Southern Connecticut Gas                    |
| Check | 197156 | 0     | 03/12/2025 | \$ | (505.44)     | Posted | Southern Connecticut Gas                    |
| Check | 197157 | 0     | 03/12/2025 | \$ | (2,485.95)   | Posted | Southern Connecticut Gas                    |
| Check | 197158 | 0     | 03/12/2025 | \$ | (2,105.20)   | Posted | Southern Connecticut Gas                    |
| Check | 197159 | 0     | 03/12/2025 | \$ | (3,404.39)   | Posted | Southern Connecticut Gas                    |
| Check | 197160 | 0     | 03/12/2025 | \$ | (5,601.22)   | Posted | Southern Connecticut Gas                    |
| Check | 197161 | 0     | 03/12/2025 | \$ | (213.28)     | Posted | United Illuminating                         |
| Check | 197162 | 0     | 03/12/2025 | \$ | (17.93)      | Posted | United Illuminating                         |
| Check | 197163 | 0     | 03/12/2025 | \$ | (34,567.75)  | Posted | Fuss & O'Neill, Inc.                        |
| DD    | 0      | 33552 | 03/13/2025 | \$ | (5,750.00)   | Posted | Concepts for Adaptive Learning              |
| DD    | 0      | 33551 | 03/13/2025 | \$ | (200.00)     | Posted | Ace Van & Storage, Inc.                     |
| DD    | 0      | 33554 | 03/13/2025 | \$ | (1,519.14)   | Posted | Home Services & More, LLC                   |
| DD    | 0      | 33553 | 03/13/2025 | \$ | (1,695.00)   | Posted | Crown Castle Fiber LLC                      |
| DD    | 0      | 33556 | 03/13/2025 | \$ | (8,666.67)   | Posted | NuEnergen, LLC                              |
| DD    | 0      | 33555 | 03/13/2025 | \$ | (16,666.66)  | Posted | Kelly Group Consultants LLC                 |
| DD    | 0      | 33558 | 03/13/2025 | \$ | (94.50)      | Posted | Berchem Moses PC                            |
| DD    | 0      | 33559 | 03/13/2025 | \$ | (12,155.30)  | Posted | Cohen Key Shop                              |
| DD    | 0      | 33561 | 03/13/2025 | \$ | (1,110.99)   | Posted | CWPM, LLC                                   |
| DD    | 0      | 33562 | 03/13/2025 | \$ | (1,590.16)   | Posted | Kone Inc.                                   |
| DD    | 0      | 33563 | 03/13/2025 | \$ | (3,067.74)   | Posted | Kronos Incorporated                         |
| DD    | 0      | 33560 | 03/13/2025 | \$ | (4,512.76)   | Posted | Crumbie Law Group, LLC                      |
| DD    | 0      | 33557 | 03/13/2025 | \$ | (109,884.32) | Posted | 360 Management Group. Co.                   |
| DD    | 0      | 33564 | 03/13/2025 | \$ | (2,118.99)   | Posted | Cohen Key Shop                              |
| DD    | 0      | 33565 | 03/13/2025 | \$ | (3,111.00)   | Posted | Crumbie Law Group, LLC                      |
| DD    | 0      | 33566 | 03/13/2025 | \$ | (11.67)      | Posted | LaToya Mills                                |
| Check | 197164 | 0     | 03/13/2025 | \$ | (114.99)     | Posted | ARAMARK Uniform & Career Apparel            |
| Check | 197165 | 0     | 03/13/2025 | \$ | (1,622.46)   | Posted | F.W. Webb Company                           |
| Check | 197166 | 0     | 03/13/2025 | \$ | (329.74)     | Posted | Frontier Communications of Company          |
| Check | 197167 | 0     | 03/13/2025 | \$ | (25.85)      | Posted | Infoshred, LLC                              |
| Check | 197168 | 0     | 03/13/2025 | \$ | (9,062.77)   | Posted | Southern Connecticut Gas                    |
| Check | 197169 | 0     | 03/13/2025 | \$ | (916.71)     | Posted | Southern Connecticut Gas                    |
| Check | 197170 | 0     | 03/13/2025 | \$ | (752.12)     | Posted | Southern Connecticut Gas                    |
| Check | 197171 | 0     | 03/13/2025 | \$ | (307.52)     | Posted | Southern Connecticut Gas                    |
| Check | 197172 | 0     | 03/13/2025 | \$ | (93.74)      | Posted | Southern Connecticut Gas                    |
| Check | 197173 | 0     | 03/13/2025 | \$ | (743.71)     | Posted | Southern Connecticut Gas                    |
| Check | 197174 | 0     | 03/13/2025 | \$ | (2,477.23)   | Posted | Southern Connecticut Gas                    |
| Check | 197175 | 0     | 03/13/2025 | \$ | (2,879.31)   | Posted | Southern Connecticut Gas                    |
| Check | 197176 | 0     | 03/13/2025 | \$ | (5,406.86)   | Posted | Southern Connecticut Gas                    |
| Check | 197177 | 0     | 03/13/2025 | \$ | (4,082.83)   | Posted | Southern Connecticut Gas                    |
| Check | 197178 | 0     | 03/13/2025 | \$ | (2,118.17)   | Posted | Southern Connecticut Gas                    |
| Check | 197179 | 0     | 03/13/2025 | \$ | (867.48)     | Posted | Southern Connecticut Gas                    |
| Check | 197180 | 0     | 03/13/2025 | \$ | (1,919.94)   | Posted | Southern Connecticut Gas                    |
| Check | 197181 | 0     | 03/13/2025 | \$ | (285.00)     | Posted | Stanley Convergent Security Solutions, INC. |
| Check | 197182 | 0     | 03/13/2025 | \$ | (11,443.06)  | Posted | Anthem Blue Cross/Blue Shield               |

|       |        |       |            |    |             |        |            |   |
|-------|--------|-------|------------|----|-------------|--------|------------|---|
| Check | 197183 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Christy A Pedini                            |
| Check | 197184 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Jennifer Malone                             |
| Check | 197185 | 0     | 03/13/2025 | \$ | (23.87)     | Posted |            | Kimberly Johansen                           |
| Check | 197186 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Marta Laboy                                 |
| Check | 197187 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Miguel Avila                                |
| Check | 197188 | 0     | 03/13/2025 | \$ | (6,576.16)  | Posted |            | New Reach, Inc.                             |
| Check | 197189 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Noraima Avila                               |
| Check | 197190 | 0     | 03/13/2025 | \$ | (15,322.02) | Posted |            | Standard Insurance Company.                 |
| Check | 197191 | 0     | 03/13/2025 | \$ | (285.00)    | Posted |            | Stanley Convergent Security Solutions, INC. |
| Check | 197192 | 0     | 03/13/2025 | \$ | (200.00)    | Posted |            | Stevie Jackson                              |
| Check | 197193 | 0     | 03/13/2025 | \$ | (1,839.38)  | Posted |            | United Illuminating                         |
| Check | 197194 | 0     | 03/13/2025 | \$ | (5,794.57)  | Posted |            | United Illuminating                         |
| Check | 197195 | 0     | 03/13/2025 | \$ | (8,447.68)  | Posted |            | United Illuminating                         |
| Check | 197196 | 0     | 03/13/2025 | \$ | (17,967.81) | Posted |            | United Illuminating                         |
| Check | 197197 | 0     | 03/13/2025 | \$ | (9.56)      | Posted |            | United Illuminating                         |
| Check | 197198 | 0     | 03/13/2025 | \$ | (1,636.86)  | Posted |            | United Illuminating                         |
| Check | 197199 | 0     | 03/13/2025 | \$ | (853.14)    | Posted |            | United Illuminating                         |
| Check | 197200 | 0     | 03/13/2025 | \$ | (18,252.09) | Posted |            | United Illuminating                         |
| Check | 197201 | 0     | 03/13/2025 | \$ | (1,527.43)  | Posted |            | United Illuminating                         |
| Check | 197202 | 0     | 03/13/2025 | \$ | (22,656.49) | Posted |            | United Illuminating                         |
| Check | 197203 | 0     | 03/13/2025 | \$ | (242.70)    | Posted |            | United Illuminating                         |
| Check | 197204 | 0     | 03/13/2025 | \$ | (235.71)    | Posted |            | United Illuminating                         |
| Check | 197205 | 0     | 03/13/2025 | \$ | (16.26)     | Posted |            | United Illuminating                         |
| Check | 197206 | 0     | 03/13/2025 | \$ | (195.44)    | Posted |            | United Illuminating                         |
| Check | 197207 | 0     | 03/13/2025 | \$ | (3,744.30)  | Posted |            | United Illuminating                         |
| Check | 197208 | 0     | 03/13/2025 | \$ | (5,000.00)  | Posted |            | DePino, Nunez & Biggs, LLC                  |
| Check | 197209 | 0     | 03/13/2025 | \$ | (150.29)    | Posted |            | Francisco Rivera                            |
| Check | 197210 | 0     | 03/13/2025 | \$ | (100.00)    | Posted |            | Massmutual Va.                              |
| Check | 197211 | 0     | 03/13/2025 | \$ | (100.00)    | Posted |            | Massmutual Va.                              |
| Check | 197212 | 0     | 03/13/2025 | \$ | (100.00)    | Posted |            | Massmutual Va.                              |
| DD    | 0      | 33568 | 03/14/2025 | \$ | (6,700.00)  | Posted |            | Ed The Treeman                              |
| DD    | 0      | 33567 | 03/14/2025 | \$ | (43,063.16) | Posted |            | CWPM, LLC                                   |
| DD    | 0      | 33569 | 03/14/2025 | \$ | (1,750.00)  | Posted |            | Nan Mckay & Associates                      |
| DD    | 0      | 33571 | 03/14/2025 | \$ | (18,699.46) | Posted |            | United Mechanical Resources Inc.            |
| DD    | 0      | 33570 | 03/14/2025 | \$ | (8,317.20)  | Posted |            | Sparks Security LLC                         |
| Check | 197213 | 0     | 03/14/2025 | \$ | (355.38)    | Posted |            | Frontier Communications of Company          |
| Check | 197214 | 0     | 03/14/2025 | \$ | (1,182.81)  | Posted |            | Regional Water Authority                    |
| Check | 197215 | 0     | 03/14/2025 | \$ | (480.00)    | Posted |            | State Of Connecticut                        |
| Check | 197216 | 0     | 03/14/2025 | \$ | (1,518.96)  | Posted |            | W.B. Mason Company Inc                      |
| Check | 197217 | 0     | 03/14/2025 | \$ | (1,800.00)  | Posted |            | 686 Maple Street LLC                        |
| Check | 197218 | 0     | 03/14/2025 | \$ | (8,070.18)  | Posted |            | F.W. Webb Company                           |
| Check | 197219 | 0     | 03/14/2025 | \$ | (118.74)    | Posted |            | HD Supply Facilities Maintenance, Ltd       |
| Check | 197220 | 0     | 03/14/2025 | \$ | (3,738.07)  | Posted |            | Home Depot                                  |
| Check | 197221 | 0     | 03/14/2025 | \$ | (4,580.91)  | Posted |            | Johnson Controls US Holdings LLC            |
| Check | 197222 | 0     | 03/14/2025 | \$ | (37,720.09) | Posted |            | United Illuminating                         |
| Check | 197223 | 0     | 03/14/2025 | \$ | (60,918.00) | Posted |            | Worker's Compensation Trust Inc             |
| DD    | 0      | 33573 | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | Ace Van & Storage, Inc.                     |
| DD    | 0      | 33572 | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | 212 Exchange Street LLC                     |
| DD    | 0      | 33574 | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | Northwest Interpreters, Inc.                |
| DD    | 0      | 33576 | 03/17/2025 | \$ | (500.00)    | Posted |            | Ace Van & Storage, Inc.                     |
| DD    | 0      | 33575 | 03/17/2025 | \$ | (6,525.00)  | Posted |            | 212 Exchange Street LLC                     |
| DD    | 0      | 33577 | 03/17/2025 | \$ | (734.56)    | Posted |            | Northwest Interpreters, Inc.                |
| DD    | 0      | 33579 | 03/17/2025 | \$ | (10,678.59) | Posted |            | Ringcentral, Inc                            |
| DD    | 0      | 33578 | 03/17/2025 | \$ | (3,428.94)  | Posted |            | Carahsoft Technology Corporation            |
| DD    | 0      | 33583 | 03/17/2025 | \$ | (10,080.00) | Posted |            | Solar Youth Inc.                            |
| DD    | 0      | 33581 | 03/17/2025 | \$ | (35.87)     | Posted |            | LaToya Mills                                |
| DD    | 0      | 33582 | 03/17/2025 | \$ | (75.00)     | Posted |            | LaToya Mills                                |
| DD    | 0      | 33580 | 03/17/2025 | \$ | (5,536.53)  | Posted |            | Housing Development Fund, Inc.              |
| Check | 197224 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | 431 Shelton Ave LLC                         |
| Check | 197225 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | Answer Plus Communications                  |
| Check | 197226 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | Aramark Refreshment Services                |
| Check | 197227 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | GPG EH LLC                                  |
| Check | 197228 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | Melody Ramos                                |
| Check | 197229 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | New Haven Parking Authority                 |
| Check | 197230 | 0     | 03/17/2025 | \$ | -           | Posted | 03/17/2025 | New Haven Parking Authority                 |

|       |        |       |            |                |        |            |  |
|-------|--------|-------|------------|----------------|--------|------------|--|
| Check | 197231 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | New Haven Parking Authority                  |
| Check | 197232 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | Nica's Market LLC                            |
| Check | 197233 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | Online Information Services, Inc             |
| Check | 197234 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | Spruce CT Owner LLC                          |
| Check | 197235 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | TEE IT UP LLC                                |
| Check | 197236 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | TOV LLC                                      |
| Check | 197237 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | TPC Associates Inc                           |
| Check | 197238 | 0     | 03/17/2025 | \$ -           | Posted | 03/17/2025 | Zion Anthony Morales                         |
| Check | 197239 | 0     | 03/17/2025 | \$ -           | Posted |            | HD Supply Facilities Maintenance, Ltd        |
| Check | 197240 | 0     | 03/17/2025 | \$ (1,700.00)  | Posted |            | 431 Shelton Ave LLC                          |
| Check | 197241 | 0     | 03/17/2025 | \$ (114.90)    | Posted |            | Answer Plus Communications                   |
| Check | 197242 | 0     | 03/17/2025 | \$ (1,060.40)  | Posted |            | Aramark Refreshment Services                 |
| Check | 197243 | 0     | 03/17/2025 | \$ -           | Posted | 04/07/2025 | GPG EH LLC                                   |
| Check | 197244 | 0     | 03/17/2025 | \$ (47.60)     | Posted |            | Melody Ramos                                 |
| Check | 197245 | 0     | 03/17/2025 | \$ (137.00)    | Posted |            | New Haven Parking Authority                  |
| Check | 197246 | 0     | 03/17/2025 | \$ (90.00)     | Posted |            | New Haven Parking Authority                  |
| Check | 197247 | 0     | 03/17/2025 | \$ (90.00)     | Posted |            | New Haven Parking Authority                  |
| Check | 197248 | 0     | 03/17/2025 | \$ (589.96)    | Posted |            | Nica's Market LLC                            |
| Check | 197249 | 0     | 03/17/2025 | \$ (696.35)    | Posted |            | Online Information Services, Inc             |
| Check | 197250 | 0     | 03/17/2025 | \$ -           | Posted | 04/07/2025 | Spruce CT Owner LLC                          |
| Check | 197251 | 0     | 03/17/2025 | \$ (535.00)    | Posted |            | TEE IT UP LLC                                |
| Check | 197252 | 0     | 03/17/2025 | \$ (626.00)    | Posted |            | TOV LLC                                      |
| Check | 197253 | 0     | 03/17/2025 | \$ (351.00)    | Posted |            | TPC Associates Inc                           |
| Check | 197254 | 0     | 03/17/2025 | \$ (25.00)     | Posted |            | Zion Anthony Morales                         |
| Check | 197255 | 0     | 03/17/2025 | \$ (6,293.24)  | Posted |            | City of New Haven                            |
| Check | 197256 | 0     | 03/17/2025 | \$ (3,469.79)  | Posted |            | Hearst Media Services Connecticut, LLC       |
| Check | 197257 | 0     | 03/17/2025 | \$ (2,500.00)  | Posted |            | Columbus House, Inc                          |
| Check | 197258 | 0     | 03/17/2025 | \$ (5,355.00)  | Posted |            | Laz Parking                                  |
| Check | 197259 | 0     | 03/17/2025 | \$ (44.80)     | Posted |            | Melody Ramos                                 |
| Check | 197260 | 0     | 03/17/2025 | \$ (25.00)     | Posted |            | Yoviel Manuel Morales                        |
| Check | 197261 | 0     | 03/17/2025 | \$ (3,157.68)  | Posted |            | Hearst Media Services Connecticut, LLC       |
| Check | 197262 | 0     | 03/17/2025 | \$ (37,872.83) | Posted |            | Home Depot                                   |
| Check | 197263 | 0     | 03/17/2025 | \$ (8,961.57)  | Posted |            | Laz Parking                                  |
| DD    | 0      | 33587 | 03/18/2025 | \$ (200.00)    | Posted |            | Alberta Witherspoon                          |
| DD    | 0      | 33592 | 03/18/2025 | \$ (200.00)    | Posted |            | Doris J Doward                               |
| DD    | 0      | 33586 | 03/18/2025 | \$ (200.00)    | Posted |            | Alberta W Golden                             |
| DD    | 0      | 33598 | 03/18/2025 | \$ (200.00)    | Posted |            | Linda Cross                                  |
| DD    | 0      | 33584 | 03/18/2025 | \$ (200.00)    | Posted |            | Airess Johnson                               |
| DD    | 0      | 33600 | 03/18/2025 | \$ (200.00)    | Posted |            | Patricia Mabry                               |
| DD    | 0      | 33602 | 03/18/2025 | \$ (200.00)    | Posted |            | Paul A Kates                                 |
| DD    | 0      | 33601 | 03/18/2025 | \$ (200.00)    | Posted |            | Patricia Thorpe                              |
| DD    | 0      | 33589 | 03/18/2025 | \$ (200.00)    | Posted |            | Deborah Hudson                               |
| DD    | 0      | 33596 | 03/18/2025 | \$ (200.00)    | Posted |            | Lagreta Riles                                |
| DD    | 0      | 33590 | 03/18/2025 | \$ (200.00)    | Posted |            | Dennis Nathaniel Jenkins                     |
| DD    | 0      | 33588 | 03/18/2025 | \$ (200.00)    | Posted |            | Alicia M Spencer                             |
| DD    | 0      | 33591 | 03/18/2025 | \$ (200.00)    | Posted |            | Donna Santiago                               |
| DD    | 0      | 33606 | 03/18/2025 | \$ (200.00)    | Posted |            | Teresa Nela Caporale                         |
| DD    | 0      | 33594 | 03/18/2025 | \$ (200.00)    | Posted |            | Jonathan Stewart                             |
| DD    | 0      | 33604 | 03/18/2025 | \$ (200.00)    | Posted |            | Perry Lamar Gary                             |
| DD    | 0      | 33608 | 03/18/2025 | \$ (200.00)    | Posted |            | Willard E. Ford                              |
| DD    | 0      | 33585 | 03/18/2025 | \$ (200.00)    | Posted |            | Al Mccoy Langston                            |
| DD    | 0      | 33603 | 03/18/2025 | \$ (200.00)    | Posted |            | Pedro Octavio Jimenez                        |
| DD    | 0      | 33597 | 03/18/2025 | \$ (200.00)    | Posted |            | Lavern Davis                                 |
| DD    | 0      | 33599 | 03/18/2025 | \$ (200.00)    | Posted |            | Luz E Torres                                 |
| DD    | 0      | 33595 | 03/18/2025 | \$ (200.00)    | Posted |            | Keith Davis                                  |
| DD    | 0      | 33605 | 03/18/2025 | \$ (200.00)    | Posted |            | Ralph Berryman                               |
| DD    | 0      | 33593 | 03/18/2025 | \$ (200.00)    | Posted |            | Glenda Streater                              |
| DD    | 0      | 33607 | 03/18/2025 | \$ (200.00)    | Posted |            | Todd Collins                                 |
| DD    | 0      | 33609 | 03/18/2025 | \$ (13,486.74) | Posted |            | CWPM, LLC                                    |
| DD    | 0      | 33610 | 03/18/2025 | \$ (10,065.68) | Posted |            | Mechanical Heating and Air Conditioning, Inc |
| DD    | 0      | 33611 | 03/18/2025 | \$ (79.51)     | Posted |            | Skyview Ridgefield LLC                       |
| Check | 197264 | 0     | 03/18/2025 | \$ -           | Posted | 04/01/2025 | Annette Yancey                               |
| Check | 197265 | 0     | 03/18/2025 | \$ (200.00)    | Posted |            | Avis Grant                                   |
| Check | 197266 | 0     | 03/18/2025 | \$ (200.00)    | Posted |            | Billy Ray Mathews                            |
| Check | 197267 | 0     | 03/18/2025 | \$ (200.00)    | Posted |            | Brenda J Harris                              |

|       |        |       |            |    |              |        |   |
|-------|--------|-------|------------|----|--------------|--------|---|
| Check | 197268 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Bruce Gatling                               |
| Check | 197269 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Clenison Dickey                             |
| Check | 197270 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Darius K Reid                               |
| Check | 197271 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Edward Beverley                             |
| Check | 197272 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Ethel M Gray                                |
| Check | 197273 | 0     | 03/18/2025 | \$ | (679.80)     | Posted | Frontier Communications of Company          |
| Check | 197274 | 0     | 03/18/2025 | \$ | (424.93)     | Posted | Frontier Communications of Company          |
| Check | 197275 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Gail Pressley                               |
| Check | 197276 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | George G Robinson                           |
| Check | 197277 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Hector A Lozada-Osorio                      |
| Check | 197278 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Janet Poole                                 |
| Check | 197279 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Judy Cosby                                  |
| Check | 197280 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Kelly Nichols                               |
| Check | 197281 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Lee C Moore                                 |
| Check | 197282 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Major Banks                                 |
| Check | 197283 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Maritza Baez                                |
| Check | 197284 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Robert London                               |
| Check | 197285 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Roberto Roman-Negron                        |
| Check | 197286 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Russell Roberson                            |
| Check | 197287 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Sean Holland                                |
| Check | 197288 | 0     | 03/18/2025 | \$ | (200.00)     | Posted | Teethenia Stroud                            |
| Check | 197289 | 0     | 03/18/2025 | \$ | (2,039.36)   | Posted | Delta Dental of New Jersey, Inc             |
| Check | 197290 | 0     | 03/18/2025 | \$ | (421.60)     | Posted | Standard Insurance Company.                 |
| Check | 197291 | 0     | 03/18/2025 | \$ | (4,000.00)   | Posted | Area Cooperative Educational Services       |
| Check | 197292 | 0     | 03/18/2025 | \$ | (668.07)     | Posted | HD Supply Facilities Maintenance, Ltd       |
| Check | 197293 | 0     | 03/18/2025 | \$ | (808.80)     | Posted | Ricoh USA Inc                               |
| Check | 197294 | 0     | 03/18/2025 | \$ | (75.98)      | Posted | Southern Connecticut Gas                    |
| Check | 197295 | 0     | 03/18/2025 | \$ | (239.97)     | Posted | W.B. Mason Company Inc                      |
| Check | 197296 | 0     | 03/18/2025 | \$ | (3,496.71)   | Posted | New England Trauma Services LLC             |
| DD    | 0      | 33614 | 03/19/2025 | \$ | (1,209.35)   | Posted | Cohen Key Shop                              |
| DD    | 0      | 33617 | 03/19/2025 | \$ | (6,022.02)   | Posted | Otis Elevator Company                       |
| DD    | 0      | 33615 | 03/19/2025 | \$ | (9,157.08)   | Posted | Home Services & More, LLC                   |
| DD    | 0      | 33616 | 03/19/2025 | \$ | (99.28)      | Posted | LaToya Mills                                |
| DD    | 0      | 33612 | 03/19/2025 | \$ | (154.81)     | Posted | 360 Management Group. Co.                   |
| DD    | 0      | 33613 | 03/19/2025 | \$ | (204,751.97) | Posted | 360 Management Group. Co.                   |
| DD    | 0      | 33618 | 03/19/2025 | \$ | (3,436.94)   | Posted | Black Rock Truck Group, Inc                 |
| Check | 197297 | 0     | 03/19/2025 | \$ | (4,829.07)   | Posted | Regional Water Authority                    |
| Check | 197298 | 0     | 03/19/2025 | \$ | (123.87)     | Posted | Regional Water Authority                    |
| Check | 197299 | 0     | 03/19/2025 | \$ | (430.39)     | Posted | Regional Water Authority                    |
| Check | 197300 | 0     | 03/19/2025 | \$ | (1,311.16)   | Posted | Southern Connecticut Gas                    |
| Check | 197301 | 0     | 03/19/2025 | \$ | (84.74)      | Posted | United Illuminating                         |
| Check | 197302 | 0     | 03/19/2025 | \$ | (649.83)     | Posted | United Illuminating                         |
| Check | 197303 | 0     | 03/19/2025 | \$ | (3,068.36)   | Posted | United Illuminating                         |
| Check | 197304 | 0     | 03/19/2025 | \$ | (1,868.44)   | Posted | United Illuminating                         |
| Check | 197305 | 0     | 03/19/2025 | \$ | (7,808.88)   | Posted | United Illuminating                         |
| Check | 197306 | 0     | 03/19/2025 | \$ | (500.00)     | Posted | Blanca Dejesus                              |
| Check | 197307 | 0     | 03/19/2025 | \$ | (348.24)     | Posted | ARAMARK Uniform & Career Apparel            |
| Check | 197308 | 0     | 03/19/2025 | \$ | (750.00)     | Posted | Eagle Elevator Company, Inc.                |
| Check | 197309 | 0     | 03/19/2025 | \$ | (175.00)     | Posted | Eryka L Claudio                             |
| Check | 197310 | 0     | 03/19/2025 | \$ | (30.26)      | Posted | Gayatri Rana                                |
| Check | 197311 | 0     | 03/19/2025 | \$ | (176.12)     | Posted | HD Supply Facilities Maintenance, Ltd       |
| Check | 197312 | 0     | 03/19/2025 | \$ | (1,407.28)   | Posted | Home Depot                                  |
| Check | 197313 | 0     | 03/19/2025 | \$ | (336.25)     | Posted | Stanley Convergent Security Solutions, INC. |
| Check | 197314 | 0     | 03/19/2025 | \$ | (11,859.92)  | Posted | Colonial Life & Accident Insurance          |
| DD    | 0      | 33620 | 03/20/2025 | \$ | (6,558.50)   | Posted | Home Services & More, LLC                   |
| DD    | 0      | 33619 | 03/20/2025 | \$ | (19,461.79)  | Posted | 360 Management Group. Co.                   |
| DD    | 0      | 33624 | 03/20/2025 | \$ | (67,251.16)  | Posted | Tri-Con Construction Manager, Llc           |
| DD    | 0      | 33621 | 03/20/2025 | \$ | (500.00)     | Posted | Ace Van & Storage, Inc.                     |
| DD    | 0      | 33623 | 03/20/2025 | \$ | (8,550.00)   | Posted | Kenneth Boroson Architects, LLC             |
| DD    | 0      | 33622 | 03/20/2025 | \$ | (4,788.00)   | Posted | Christopher Williams Architects, LLC        |
| DD    | 0      | 33625 | 03/20/2025 | \$ | (36,112.67)  | Posted | Crumbie Law Group, LLC                      |
| Check | 197315 | 0     | 03/20/2025 | \$ | (98.19)      | Posted | HD Supply Facilities Maintenance, Ltd       |
| Check | 197316 | 0     | 03/20/2025 | \$ | (4,361.05)   | Posted | Johnson Controls US Holdings LLC            |
| Check | 197317 | 0     | 03/20/2025 | \$ | (37,827.62)  | Posted | Oxford Health Plans, LLC                    |
| Check | 197318 | 0     | 03/20/2025 | \$ | (5,307.10)   | Posted | Stanley Convergent Security Solutions, INC. |



|       |        |       |            |                 |        |  |
|-------|--------|-------|------------|-----------------|--------|--|
| Check | 197319 | 0     | 03/20/2025 | \$ (275,876.04) | Posted | VASE Management LLC                        |
| Check | 197320 | 0     | 03/20/2025 | \$ (51.70)      | Posted | Infoshred, LLC                             |
| Check | 197321 | 0     | 03/20/2025 | \$ (950.00)     | Posted | National Center For Housing Mgmt.          |
| DD    | 0      | 33627 | 03/24/2025 | \$ (132.74)     | Posted | Ringcentral, Inc                           |
| DD    | 0      | 33626 | 03/24/2025 | \$ (6,132.31)   | Posted | 360 Management Group. Co.                  |
| DD    | 0      | 33628 | 03/24/2025 | \$ (4,052.00)   | Posted | Berchem Moses PC                           |
| DD    | 0      | 33631 | 03/24/2025 | \$ (36.00)      | Posted | Housing Authority of the City of New Haven |
| DD    | 0      | 33629 | 03/24/2025 | \$ (5,283.02)   | Posted | 360 Management Group. Co.                  |
| DD    | 0      | 33630 | 03/24/2025 | \$ (2,641.52)   | Posted | 360 Management Group. Co.                  |
| DD    | 0      | 33632 | 03/24/2025 | \$ (5,440.00)   | Posted | Enviromed Services, Inc.                   |
| DD    | 0      | 33633 | 03/24/2025 | \$ (6,693.00)   | Posted | Hands On Moving, LLC                       |
| Check | 197322 | 0     | 03/24/2025 | \$ (1,248.86)   | Posted | Canon Solutions America Inc.               |
| Check | 197323 | 0     | 03/24/2025 | \$ (203.35)     | Posted | Comcast Cable                              |
| Check | 197324 | 0     | 03/24/2025 | \$ (430.57)     | Posted | Comcast Cable                              |
| Check | 197325 | 0     | 03/24/2025 | \$ (226.10)     | Posted | Comcast Cable                              |
| Check | 197326 | 0     | 03/24/2025 | \$ (280.42)     | Posted | Comcast Cable                              |
| Check | 197327 | 0     | 03/24/2025 | \$ (359.37)     | Posted | Comcast Cable                              |
| Check | 197328 | 0     | 03/24/2025 | \$ (303.35)     | Posted | Comcast Cable                              |
| Check | 197329 | 0     | 03/24/2025 | \$ (303.35)     | Posted | Comcast Cable                              |
| Check | 197330 | 0     | 03/24/2025 | \$ (295.00)     | Posted | Ricoh USA Inc                              |
| Check | 197331 | 0     | 03/24/2025 | \$ (940.48)     | Posted | Southern Connecticut Gas                   |
| Check | 197332 | 0     | 03/24/2025 | \$ (148.37)     | Posted | Southern Connecticut Gas                   |
| Check | 197333 | 0     | 03/24/2025 | \$ (31.48)      | Posted | Southern Connecticut Gas                   |
| Check | 197334 | 0     | 03/24/2025 | \$ (5,421.06)   | Posted | Southern Connecticut Gas                   |
| Check | 197335 | 0     | 03/24/2025 | \$ (704.77)     | Posted | Southern Connecticut Gas                   |
| Check | 197336 | 0     | 03/24/2025 | \$ (4,311.18)   | Posted | Water Pollution Control                    |
| Check | 197337 | 0     | 03/24/2025 | \$ (21.30)      | Posted | Water Pollution Control                    |
| Check | 197338 | 0     | 03/24/2025 | \$ (3,411.00)   | Posted | Water Pollution Control                    |
| Check | 197339 | 0     | 03/24/2025 | \$ (3,058.38)   | Posted | Water Pollution Control                    |
| Check | 197340 | 0     | 03/24/2025 | \$ (40,381.53)  | Posted | Yardi Systems Inc                          |
| Check | 197341 | 0     | 03/24/2025 | \$ (18,711.93)  | Posted | Engie North America Inc                    |
| Check | 197342 | 0     | 03/24/2025 | \$ (16,547.91)  | Posted | Engie North America Inc                    |
| Check | 197343 | 0     | 03/24/2025 | \$ (83.46)      | Posted | Engie North America Inc                    |
| Check | 197344 | 0     | 03/24/2025 | \$ (5,204.69)   | Posted | Engie North America Inc                    |
| Check | 197345 | 0     | 03/24/2025 | \$ (2,437.64)   | Posted | Engie North America Inc                    |
| Check | 197346 | 0     | 03/24/2025 | \$ (13.61)      | Posted | Engie North America Inc                    |
| Check | 197347 | 0     | 03/24/2025 | \$ (2,835.98)   | Posted | United Illuminating                        |
| Check | 197348 | 0     | 03/24/2025 | \$ (570.69)     | Posted | United Illuminating                        |
| Check | 197349 | 0     | 03/24/2025 | \$ (3,397.13)   | Posted | Regional Water Authority                   |
| Check | 197350 | 0     | 03/24/2025 | \$ (1,932.38)   | Posted | Regional Water Authority                   |
| Check | 197351 | 0     | 03/24/2025 | \$ (535.41)     | Posted | Regional Water Authority                   |
| Check | 197352 | 0     | 03/24/2025 | \$ (1,014.96)   | Posted | Regional Water Authority                   |
| Check | 197353 | 0     | 03/24/2025 | \$ (373.82)     | Posted | Regional Water Authority                   |
| Check | 197354 | 0     | 03/24/2025 | \$ (7,443.31)   | Posted | Regional Water Authority                   |
| Check | 197355 | 0     | 03/24/2025 | \$ (297.34)     | Posted | Regional Water Authority                   |
| Check | 197356 | 0     | 03/24/2025 | \$ (1,369.74)   | Posted | Regional Water Authority                   |
| Check | 197357 | 0     | 03/24/2025 | \$ (669.85)     | Posted | Regional Water Authority                   |
| Check | 197358 | 0     | 03/24/2025 | \$ (2,824.23)   | Posted | Regional Water Authority                   |
| Check | 197359 | 0     | 03/24/2025 | \$ (2,754.19)   | Posted | Regional Water Authority                   |
| Check | 197360 | 0     | 03/24/2025 | \$ (3,264.11)   | Posted | Regional Water Authority                   |
| Check | 197361 | 0     | 03/24/2025 | \$ (6,162.91)   | Posted | Regional Water Authority                   |
| Check | 197362 | 0     | 03/24/2025 | \$ (90.63)      | Posted | Regional Water Authority                   |
| Check | 197363 | 0     | 03/24/2025 | \$ (911.23)     | Posted | Regional Water Authority                   |
| Check | 197364 | 0     | 03/24/2025 | \$ (606.22)     | Posted | Regional Water Authority                   |
| Check | 197365 | 0     | 03/24/2025 | \$ (1.76)       | Posted | Regional Water Authority                   |
| Check | 197366 | 0     | 03/24/2025 | \$ (87.05)      | Posted | Frontier Communications of Company         |
| Check | 197367 | 0     | 03/24/2025 | \$ (269.95)     | Posted | Frontier Communications of Company         |
| Check | 197368 | 0     | 03/24/2025 | \$ (208.75)     | Posted | Frontier Communications of Company         |
| Check | 197369 | 0     | 03/24/2025 | \$ (243.02)     | Posted | Frontier Communications of Company         |
| Check | 197370 | 0     | 03/24/2025 | \$ (188.06)     | Posted | Frontier Communications of Company         |
| Check | 197371 | 0     | 03/24/2025 | \$ (106.99)     | Posted | Frontier Communications of Company         |
| Check | 197372 | 0     | 03/24/2025 | \$ (0.13)       | Posted | Frontier Communications of Company         |
| Check | 197373 | 0     | 03/24/2025 | \$ (0.13)       | Posted | Frontier Communications of Company         |
| Check | 197374 | 0     | 03/24/2025 | \$ (0.13)       | Posted | Frontier Communications of Company         |
| Check | 197375 | 0     | 03/24/2025 | \$ (138.16)     | Posted | Frontier Communications of Company         |

|       |        |       |            |    |             |        |            |   |
|-------|--------|-------|------------|----|-------------|--------|------------|---|
| Check | 197376 | 0     | 03/24/2025 | \$ | (232.68)    | Posted |            | Frontier Communications of Company                |
| Check | 197377 | 0     | 03/24/2025 | \$ | (107.01)    | Posted |            | Frontier Communications of Company                |
| Check | 197378 | 0     | 03/24/2025 | \$ | (287.94)    | Posted |            | Frontier Communications of Company                |
| Check | 197379 | 0     | 03/24/2025 | \$ | (1,204.98)  | Posted |            | Frontier Communications of Company                |
| Check | 197380 | 0     | 03/24/2025 | \$ | -           | Posted | 03/25/2025 | Leslie Fanning                                    |
| Check | 197381 | 0     | 03/24/2025 | \$ | (267.11)    | Posted |            | Frontier Communications of Company                |
| Check | 197382 | 0     | 03/24/2025 | \$ | (23,838.20) | Posted |            | Johnson Controls US Holdings LLC                  |
| Check | 197383 | 0     | 03/24/2025 | \$ | -           | Posted | 03/25/2025 | Leslie Fanning                                    |
| DD    | 0      | 33634 | 03/25/2025 | \$ | (9,060.00)  | Posted |            | The Glendower Group, Inc                          |
| DD    | 0      | 33635 | 03/25/2025 | \$ | (5,300.00)  | Posted |            | The Glendower Group, Inc                          |
| DD    | 0      | 33636 | 03/25/2025 | \$ | (3,981.49)  | Posted |            | Home Services & More, LLC                         |
| DD    | 0      | 33637 | 03/25/2025 | \$ | (13,612.55) | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33639 | 03/25/2025 | \$ | (11,214.59) | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33640 | 03/25/2025 | \$ | (9,925.56)  | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33638 | 03/25/2025 | \$ | (250.00)    | Posted |            | Ace Van & Storage, Inc.                           |
| DD    | 0      | 33641 | 03/25/2025 | \$ | (13,399.74) | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33642 | 03/25/2025 | \$ | (10,991.37) | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33643 | 03/25/2025 | \$ | (9,232.17)  | Posted |            | Reitman Personnel Services, Inc.                  |
| DD    | 0      | 33646 | 03/25/2025 | \$ | (1,299.51)  | Posted |            | Tri-Con Construction Manager, Llc                 |
| DD    | 0      | 33644 | 03/25/2025 | \$ | (88.49)     | Posted |            | Ringcentral, Inc                                  |
| DD    | 0      | 33645 | 03/25/2025 | \$ | (7,316.15)  | Posted |            | Ringcentral, Inc                                  |
| Check | 197384 | 0     | 03/25/2025 | \$ | (662.94)    | Posted |            | Online Information Services, Inc                  |
| Check | 197385 | 0     | 03/25/2025 | \$ | (1,441.75)  | Posted |            | Southern Connecticut Gas                          |
| Check | 197386 | 0     | 03/25/2025 | \$ | (5,209.07)  | Posted |            | Southern Connecticut Gas                          |
| Check | 197387 | 0     | 03/25/2025 | \$ | (1,618.72)  | Posted |            | Water Pollution Control                           |
| Check | 197388 | 0     | 03/25/2025 | \$ | (3,939.88)  | Posted |            | Water Pollution Control                           |
| Check | 197389 | 0     | 03/25/2025 | \$ | (2,159.26)  | Posted |            | Water Pollution Control                           |
| Check | 197390 | 0     | 03/25/2025 | \$ | (12,986.09) | Posted |            | Water Pollution Control                           |
| Check | 197391 | 0     | 03/25/2025 | \$ | (9,917.69)  | Posted |            | Water Pollution Control                           |
| Check | 197392 | 0     | 03/25/2025 | \$ | (14,203.34) | Posted |            | Comcast Cable                                     |
| Check | 197393 | 0     | 03/25/2025 | \$ | (10,896.10) | Posted |            | Infoshred, LLC                                    |
| Check | 197394 | 0     | 03/25/2025 | \$ | (11,850.00) | Posted |            | Marcum LLP  |
| Check | 197395 | 0     | 03/25/2025 | \$ | (454.80)    | Posted |            | VERIZON CONNECT FLEET USA LLC                     |
| Check | 197396 | 0     | 03/25/2025 | \$ | (677.67)    | Posted |            | W.B. Mason Company Inc                            |
| Check | 197397 | 0     | 03/25/2025 | \$ | (975.60)    | Posted |            | Water Pollution Control                           |
| Check | 197398 | 0     | 03/25/2025 | \$ | (816.66)    | Posted |            | Water Pollution Control                           |
| Check | 197399 | 0     | 03/25/2025 | \$ | (7,814.35)  | Posted |            | Yale Termite & Pest Elimination Corp.             |
| Check | 197400 | 0     | 03/25/2025 | \$ | (139.00)    | Posted |            | New Haven Village Suites                          |
| Check | 197401 | 0     | 03/25/2025 | \$ | (1,197.80)  | Posted |            | Regional Water Authority                          |
| Check | 197402 | 0     | 03/25/2025 | \$ | (529.41)    | Posted |            | Southern Connecticut Gas                          |
| Check | 197403 | 0     | 03/25/2025 | \$ | (1,091.86)  | Posted |            | Southern Connecticut Gas                          |
| Check | 197404 | 0     | 03/25/2025 | \$ | (1,723.97)  | Posted |            | Southern Connecticut Gas                          |
| Check | 197405 | 0     | 03/25/2025 | \$ | (182.50)    | Posted |            | Aramark Refreshment Services                      |
| Check | 197406 | 0     | 03/25/2025 | \$ | (734.20)    | Posted |            | Engie North America Inc                           |
| Check | 197407 | 0     | 03/25/2025 | \$ | (226.08)    | Posted |            | T-Mobile  |
| Check | 197408 | 0     | 03/25/2025 | \$ | (6,468.75)  | Posted |            | Yale Termite & Pest Elimination Corp.             |
| Check | 197409 | 0     | 03/25/2025 | \$ | (2,200.00)  | Posted |            | Shelton Investments LLC                           |
| Check | 197410 | 0     | 03/25/2025 | \$ | -           | Posted | 03/25/2025 | Leslie Fanning                                    |
| Check | 197411 | 0     | 03/25/2025 | \$ | (459.49)    | Posted |            | Leslie Fanning                                    |
| Check | 197412 | 0     | 03/25/2025 | \$ | (353.42)    | Posted |            | Leslie Fanning                                    |
| DD    | 0      | 33647 | 03/26/2025 | \$ | (79.76)     | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33648 | 03/26/2025 | \$ | (198.98)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33649 | 03/26/2025 | \$ | (141.97)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33650 | 03/26/2025 | \$ | (78.24)     | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33651 | 03/26/2025 | \$ | (54.22)     | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33652 | 03/26/2025 | \$ | (141.17)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33653 | 03/26/2025 | \$ | (191.27)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33654 | 03/26/2025 | \$ | (163.47)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33655 | 03/26/2025 | \$ | (58.10)     | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33656 | 03/26/2025 | \$ | (339.59)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33657 | 03/26/2025 | \$ | (44.44)     | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33658 | 03/26/2025 | \$ | (528.52)    | Posted |            | Corporate Mailing Services LLC                    |
| DD    | 0      | 33659 | 03/26/2025 | \$ | (84.14)     | Posted |            | Corporate Mailing Services LLC                    |
| Check | 197413 | 0     | 03/26/2025 | \$ | (7,238.78)  | Posted |            | Advance Security Integration LLC dba Security 101 |
| Check | 197414 | 0     | 03/26/2025 | \$ | (203.35)    | Posted |            | Comcast Cable                                     |

|       |        |       |            |    |             |        |            |                                    |
|-------|--------|-------|------------|----|-------------|--------|------------|------------------------------------|
| Check | 197415 | 0     | 03/26/2025 | \$ | (148.73)    | Posted |            | Frontier Communications of Company |
| Check | 197416 | 0     | 03/26/2025 | \$ | (134.03)    | Posted |            | Frontier Communications of Company |
| Check | 197417 | 0     | 03/26/2025 | \$ | (92.93)     | Posted |            | Frontier Communications of Company |
| Check | 197418 | 0     | 03/26/2025 | \$ | (211.39)    | Posted |            | Frontier Communications of Company |
| Check | 197419 | 0     | 03/26/2025 | \$ | (148.73)    | Posted |            | Frontier Communications of Company |
| Check | 197420 | 0     | 03/26/2025 | \$ | (92.93)     | Posted |            | Frontier Communications of Company |
| Check | 197421 | 0     | 03/26/2025 | \$ | (92.93)     | Posted |            | Frontier Communications of Company |
| Check | 197422 | 0     | 03/26/2025 | \$ | (434.23)    | Posted |            | Frontier Communications of Company |
| Check | 197423 | 0     | 03/26/2025 | \$ | (301.42)    | Posted |            | Frontier Communications of Company |
| Check | 197424 | 0     | 03/26/2025 | \$ | (134.03)    | Posted |            | Frontier Communications of Company |
| Check | 197425 | 0     | 03/26/2025 | \$ | (39.84)     | Posted |            | Regional Water Authority           |
| Check | 197426 | 0     | 03/26/2025 | \$ | (860.15)    | Posted |            | Regional Water Authority           |
| Check | 197427 | 0     | 03/26/2025 | \$ | (5,661.80)  | Posted |            | Regional Water Authority           |
| Check | 197428 | 0     | 03/26/2025 | \$ | (4,961.72)  | Posted |            | Southern Connecticut Gas           |
| Check | 197429 | 0     | 03/26/2025 | \$ | (861.41)    | Posted |            | United Illuminating                |
| Check | 197430 | 0     | 03/26/2025 | \$ | (264.70)    | Posted |            | United Illuminating                |
| Check | 197431 | 0     | 03/26/2025 | \$ | (288.50)    | Posted |            | United Illuminating                |
| Check | 197432 | 0     | 03/26/2025 | \$ | (806.43)    | Posted |            | United Illuminating                |
| Check | 197433 | 0     | 03/26/2025 | \$ | (1,304.94)  | Posted |            | United Illuminating                |
| Check | 197434 | 0     | 03/26/2025 | \$ | (162.07)    | Posted |            | United Illuminating                |
| Check | 197435 | 0     | 03/26/2025 | \$ | (545.55)    | Posted |            | United Illuminating                |
| Check | 197436 | 0     | 03/26/2025 | \$ | (893.49)    | Posted |            | United Illuminating                |
| Check | 197437 | 0     | 03/26/2025 | \$ | (46.38)     | Posted |            | United Illuminating                |
| Check | 197438 | 0     | 03/26/2025 | \$ | (2,223.73)  | Posted |            | United Illuminating                |
| Check | 197439 | 0     | 03/26/2025 | \$ | (1,029.62)  | Posted |            | United Illuminating                |
| Check | 197440 | 0     | 03/26/2025 | \$ | (127.41)    | Posted |            | United Illuminating                |
| Check | 197441 | 0     | 03/26/2025 | \$ | (1,203.15)  | Posted |            | United Illuminating                |
| Check | 197442 | 0     | 03/26/2025 | \$ | (2,998.63)  | Posted |            | United Illuminating                |
| Check | 197443 | 0     | 03/26/2025 | \$ | (1,428.15)  | Posted |            | United Illuminating                |
| Check | 197444 | 0     | 03/26/2025 | \$ | (1,782.63)  | Posted |            | United Illuminating                |
| Check | 197445 | 0     | 03/26/2025 | \$ | (308.23)    | Posted |            | United Illuminating                |
| Check | 197446 | 0     | 03/26/2025 | \$ | (1,427.43)  | Posted |            | United Illuminating                |
| Check | 197447 | 0     | 03/26/2025 | \$ | (1,462.35)  | Posted |            | United Illuminating                |
| Check | 197448 | 0     | 03/26/2025 | \$ | (46.94)     | Posted |            | United Illuminating                |
| Check | 197449 | 0     | 03/26/2025 | \$ | (275.75)    | Posted |            | United Illuminating                |
| Check | 197450 | 0     | 03/26/2025 | \$ | (1,248.49)  | Posted |            | United Illuminating                |
| Check | 197451 | 0     | 03/26/2025 | \$ | (944.40)    | Posted |            | United Illuminating                |
| Check | 197452 | 0     | 03/26/2025 | \$ | (1,807.36)  | Posted |            | United Illuminating                |
| Check | 197453 | 0     | 03/26/2025 | \$ | (1,092.74)  | Posted |            | United Illuminating                |
| Check | 197454 | 0     | 03/26/2025 | \$ | (133.54)    | Posted |            | United Illuminating                |
| Check | 197455 | 0     | 03/26/2025 | \$ | (908.44)    | Posted |            | United Illuminating                |
| Check | 197456 | 0     | 03/26/2025 | \$ | (1,001.10)  | Posted |            | United Illuminating                |
| Check | 197457 | 0     | 03/26/2025 | \$ | (1,226.62)  | Posted |            | United Illuminating                |
| Check | 197458 | 0     | 03/26/2025 | \$ | (3,075.29)  | Posted |            | United Illuminating                |
| Check | 197459 | 0     | 03/26/2025 | \$ | (217.76)    | Posted |            | United Illuminating                |
| Check | 197460 | 0     | 03/26/2025 | \$ | (1,222.04)  | Posted |            | United Illuminating                |
| Check | 197461 | 0     | 03/26/2025 | \$ | (1,078.09)  | Posted |            | United Illuminating                |
| Check | 197462 | 0     | 03/26/2025 | \$ | (328.30)    | Posted |            | United Illuminating                |
| Check | 197463 | 0     | 03/26/2025 | \$ | (1,533.11)  | Posted |            | United Illuminating                |
| Check | 197464 | 0     | 03/26/2025 | \$ | (4,526.48)  | Posted |            | United Illuminating                |
| Check | 197465 | 0     | 03/26/2025 | \$ | (3,582.88)  | Posted |            | United Illuminating                |
| Check | 197466 | 0     | 03/26/2025 | \$ | (3,327.37)  | Posted |            | United Illuminating                |
| Check | 197467 | 0     | 03/26/2025 | \$ | (67.50)     | Posted |            | United Illuminating                |
| Check | 197468 | 0     | 03/26/2025 | \$ | (833.03)    | Posted |            | United Illuminating                |
| Check | 197469 | 0     | 03/26/2025 | \$ | (558.05)    | Posted |            | United Illuminating                |
| Check | 197470 | 0     | 03/26/2025 | \$ | (1,070.45)  | Posted |            | United Illuminating                |
| Check | 197471 | 0     | 03/26/2025 | \$ | (994.74)    | Posted |            | United Illuminating                |
| Check | 197472 | 0     | 03/26/2025 | \$ | (1,805.60)  | Posted |            | United Illuminating                |
| Check | 197473 | 0     | 03/26/2025 | \$ | (1,552.45)  | Posted |            | United Illuminating                |
| Check | 197474 | 0     | 03/26/2025 | \$ | (9,293.51)  | Posted |            | Quadient Finance USA, INC          |
| Check | 197475 | 0     | 03/26/2025 | \$ | -           | Posted | 03/26/2025 | Larosa Building Group LLC          |
| Check | 197476 | 0     | 03/26/2025 | \$ | (475.00)    | Posted |            | Juan Carlos                        |
| DD    | 0      | 33660 | 03/27/2025 | \$ | (13,650.00) | Posted |            | Ace Van & Storage, Inc.            |
| DD    | 0      | 33661 | 03/27/2025 | \$ | (50.00)     | Posted |            | Ace Van & Storage, Inc.            |
| DD    | 0      | 33662 | 03/27/2025 | \$ | (214.00)    | Posted |            | Glendower Ribicoff, LLC            |

|       |        |       |            |    |             |        |            |   |
|-------|--------|-------|------------|----|-------------|--------|------------|---|
| DD    | 0      | 33663 | 03/27/2025 | \$ | (136.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33664 | 03/27/2025 | \$ | (510.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33665 | 03/27/2025 | \$ | (68.00)     | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33666 | 03/27/2025 | \$ | (663.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33667 | 03/27/2025 | \$ | (408.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33668 | 03/27/2025 | \$ | (1,955.00)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33669 | 03/27/2025 | \$ | (1,122.00)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33670 | 03/27/2025 | \$ | (544.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33671 | 03/27/2025 | \$ | (833.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33672 | 03/27/2025 | \$ | (612.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33673 | 03/27/2025 | \$ | (1,428.00)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33674 | 03/27/2025 | \$ | (663.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33675 | 03/27/2025 | \$ | (1,284.29)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33676 | 03/27/2025 | \$ | (918.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33677 | 03/27/2025 | \$ | (2,278.00)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33678 | 03/27/2025 | \$ | (544.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33679 | 03/27/2025 | \$ | (357.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33680 | 03/27/2025 | \$ | (1,845.90)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33681 | 03/27/2025 | \$ | (1,662.08)  | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33682 | 03/27/2025 | \$ | (374.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33683 | 03/27/2025 | \$ | (782.00)    | Posted |            | Crumbie Law Group, LLC                            |
| DD    | 0      | 33684 | 03/27/2025 | \$ | (4,004.16)  | Posted |            | Gilson Software Solutions - PHA, LLC.             |
| DD    | 0      | 33685 | 03/27/2025 | \$ | (18,868.90) | Posted |            | McCarter & English, LLP                           |
| DD    | 0      | 33686 | 03/27/2025 | \$ | (84.60)     | Posted |            | Northwest Interpreters, Inc.                      |
| DD    | 0      | 33687 | 03/27/2025 | \$ | (15,382.64) | Posted |            | United Mechanical Resources Inc.                  |
| Check | 197477 | 0     | 03/27/2025 | \$ | (201.00)    | Posted |            | Ana Bertha Paredes Obregon                        |
| Check | 197478 | 0     | 03/27/2025 | \$ | (422.00)    | Posted |            | Angel McPhaul                                     |
| Check | 197479 | 0     | 03/27/2025 | \$ | (461.00)    | Posted |            | Caroline Contreras                                |
| Check | 197480 | 0     | 03/27/2025 | \$ | (1,270.00)  | Posted |            | Davendra Ramdat                                   |
| Check | 197481 | 0     | 03/27/2025 | \$ | (1,243.00)  | Posted |            | Deloris A Watson                                  |
| Check | 197482 | 0     | 03/27/2025 | \$ | (1,750.00)  | Posted |            | Ferdinand Escoffery                               |
| Check | 197483 | 0     | 03/27/2025 | \$ | (603.00)    | Posted |            | Keionna Murphy                                    |
| Check | 197484 | 0     | 03/27/2025 | \$ | (67.00)     | Posted |            | Natalya Troutman                                  |
| Check | 197485 | 0     | 03/27/2025 | \$ | -           | Posted | 04/07/2025 | Raven Taylor                                      |
| Check | 197486 | 0     | 03/27/2025 | \$ | (157.00)    | Posted |            | Rosayda D Sanchez                                 |
| Check | 197487 | 0     | 03/27/2025 | \$ | (251.00)    | Posted |            | Stephanie Marie Cox                               |
| Check | 197488 | 0     | 03/27/2025 | \$ | (209.00)    | Posted |            | Traci Frasier                                     |
| Check | 197489 | 0     | 03/27/2025 | \$ | (2,658.81)  | Posted |            | United Illuminating                               |
| Check | 197490 | 0     | 03/27/2025 | \$ | (1,380.49)  | Posted |            | United Illuminating                               |
| Check | 197491 | 0     | 03/27/2025 | \$ | (4,768.46)  | Posted |            | United Illuminating                               |
| Check | 197492 | 0     | 03/27/2025 | \$ | (4,396.40)  | Posted |            | United Illuminating                               |
| Check | 197493 | 0     | 03/27/2025 | \$ | (107.16)    | Posted |            | United Illuminating                               |
| Check | 197494 | 0     | 03/27/2025 | \$ | (13.79)     | Posted |            | United Illuminating                               |
| Check | 197495 | 0     | 03/27/2025 | \$ | (725.62)    | Posted |            | United Illuminating                               |
| Check | 197496 | 0     | 03/27/2025 | \$ | (76.81)     | Posted |            | United Illuminating                               |
| Check | 197497 | 0     | 03/27/2025 | \$ | (16.98)     | Posted |            | United Illuminating                               |
| Check | 197498 | 0     | 03/27/2025 | \$ | (28.74)     | Posted |            | United Illuminating                               |
| Check | 197499 | 0     | 03/27/2025 | \$ | (100.92)    | Posted |            | United Illuminating                               |
| Check | 197500 | 0     | 03/27/2025 | \$ | (256.96)    | Posted |            | United Illuminating                               |
| Check | 197501 | 0     | 03/27/2025 | \$ | (230.92)    | Posted |            | United Illuminating                               |
| Check | 197502 | 0     | 03/27/2025 | \$ | (111.76)    | Posted |            | United Illuminating                               |
| Check | 197503 | 0     | 03/27/2025 | \$ | (50.00)     | Posted |            | Daniel Nunez                                      |
| Check | 197504 | 0     | 03/27/2025 | \$ | (4,146.57)  | Posted |            | Advance Security Integration LLC dba Security 101 |
| Check | 197505 | 0     | 03/27/2025 | \$ | (166.18)    | Posted |            | De Lage Landen Financial Services, Inc.           |
| Check | 197506 | 0     | 03/27/2025 | \$ | (6,555.21)  | Posted |            | ITSAVVY LLC                                       |
| Check | 197507 | 0     | 03/27/2025 | \$ | (8,186.96)  | Posted |            | Johnson Controls US Holdings LLC                  |
| Check | 197508 | 0     | 03/27/2025 | \$ | (125.00)    | Posted |            | National Center For Housing Mgmt.                 |
| Check | 197509 | 0     | 03/27/2025 | \$ | (8,235.86)  | Posted |            | W.B. Mason Company Inc.                           |
| DD    | 0      | 33688 | 03/28/2025 | \$ | (4,617.00)  | Posted |            | Home Services & More, LLC                         |
| Check | 197510 | 0     | 03/28/2025 | \$ | (205.52)    | Posted |            | Hidden Quarry Association, Inc.                   |
| Check | 197511 | 0     | 03/28/2025 | \$ | (762.68)    | Posted |            | W.B. Mason Company Inc.                           |

Total Payments Issued

**\$ (3,778,428.39)**

## **President's Report**

To: ECC/HANH Board of Commissioners

From: Shenae Draughn, President

Date: April 15, 2025

**RE: President's April 2025 Report**

### **I. Administrative**

I am reminded of a quote from Nick Sirianni, Head Coach of the Philadelphia Eagles: "You cannot be great without the greatness of others." We are embracing this philosophy as we move forward with our initiatives outlined here.



Our "Coffee with the President" sessions are ongoing, and we've received positive feedback from both internal team members and those we serve externally.

Please join me in congratulating Claribel Shavers and Yesica Hernandez-Perez on their graduation from the Greater New Haven Chamber's Executive Program. To achieve our goal of providing premier customer service, we have team members at the forefront who embody this commitment. A special thank you to Roshelle Walker, Adrian Colon and Yarelis Rivera for their outstanding representation.

We all work to walk in our purpose. Our team member, Tracy Dancy, author, motivational speaker, life coach is doing this. Please see her interview in WTNH news. Please help me in thanking Tracy for her impactful work and to encourage her.

<https://www.wtnh.com/on-air/connecticut-woman-to-woman/woman-to-woman-journey-through-grief-our-conversation-with-tracy-dancy/>

Our team continues to work toward our strategic pillars:

- House more families (more quickly) in the highest quality housing in communities of their choice
- Support residents' ability to live their best life and achieve goals that move them toward greater housing and life choices
- Cost effective and cost-efficient delivery of services in ways that maximize impact in our community (jobs, contracting, economic development) and
- Spark policy change that creates growth in housing market especially for families in need of affordable housing

## Time Extension Granted per Resolution #02-25/10-R

### II. Finance

#### FEBRUARY 2025 YTD Financials

The financial report covers five months (October 1 through February 28) of data. Total Revenues are \$57,310,006. Total Expenses are \$50,654,319 (including depreciation expense of \$707,006). The excess of revenue over expenses is reduced by \$(4,926,763) capitalized expenditures. Depreciation expense add-back is \$707,006. The HANH Net Surplus of \$2,435,930 was as follows:

#### MTW Programs

- Low Income Public Housing

Net surplus is \$2,152,769 versus a budget net surplus of \$12,727 for an overall favorable variance of \$2,140,042.

- Section 8 Housing Choice Voucher

Net deficit \$(1,901,419) versus a budget break-even. The unfavorable variance is \$(1,901,419).

#### Non-MTW Programs

- Business Activities showed deficit of \$(597,322) compared with a budgeted deficit of \$(188,126), resulting in an unfavorable variance of \$(409,196).
- Central Office Cost Center shows a net surplus of \$2,781,902 compared to a budgeted surplus of \$1,677,742 resulting in a favorable variance of \$1,104,159.

| Feb-25  | MTW Budget         | MTW Actual         | Variance           | NON-MTW Budget    | NON-MTW Actual    | Variance2          | ELIMS Budget       | ELIMS Actual       | Variance3      | Total Budget      | Total Actual      | Total Variance     |
|---|--------------------|--------------------|--------------------|-------------------|-------------------|--------------------|--------------------|--------------------|----------------|-------------------|-------------------|--------------------|
| Column1   |                    |                    |                    |                   |                   |                    |                    |                    |                |                   |                   |                    |
| 70500 TENANT REVENUE                                  | 795,385            | 770,262            | (41,038)           | 138,600           | 140,521           | 1,921              | -                  | -                  | -              | 933,985           | 910,783           | (39,117)           |
| 70600 HUD REVENUE                                     | 52,298,781         | 49,090,269         | (3,208,512)        | 235,734           | 203,948           | (31,786)           | -                  | -                  | -              | 52,534,515        | 49,294,217        | (3,240,298)        |
| 70000 OTHER REVENUE                                   | 5,417              | 297,245            | 291,828            | 11,466,547        | 11,656,319        | 189,772            | (4,841,158)        | (4,848,557)        | (7,399)        | 6,630,805         | 7,105,007         | 474,202            |
| 71600 GAIN/LOSS ON SALE OF CAPITAL ASSETS             | -                  | -                  | -                  | -                 | -                 | -                  | -                  | -                  | -              | -                 | -                 | -                  |
| <b>70000 TOTAL REVENUE</b>                            | <b>53,099,582</b>  | <b>50,157,775</b>  | <b>(2,957,722)</b> | <b>11,840,881</b> | <b>12,000,788</b> | <b>159,907</b>     | <b>(4,841,158)</b> | <b>(4,848,557)</b> | <b>(7,399)</b> | <b>60,099,305</b> | <b>57,310,006</b> | <b>(2,805,214)</b> |
| 91000 OPERATING ADMINISTRATIVE                        | 7,026,594          | 6,414,504          | (612,090)          | 4,760,336         | 3,832,344         | (927,992)          | (4,841,158)        | (4,848,557)        | (7,399)        | 6,945,771         | 5,398,290         | (1,547,481)        |
| 92500 TENANTS SERVICES                                | 102,134            | 71,361             | (30,773)           | 1,026,667         | 974,971           | (51,696)           | -                  | -                  | -              | 1,128,801         | 1,046,332         | (82,469)           |
| 93000 UTILITIES                                       | 575,017            | 591,457            | 16,440             | 149,708           | 225,410           | 75,702             | -                  | -                  | -              | 724,724           | 816,867           | 92,142             |
| 94000 MAINTENANCE                                     | 1,907,834          | 1,412,557          | (495,277)          | 325,506           | 384,370           | 58,865             | -                  | -                  | -              | 2,233,339         | 1,796,927         | (436,412)          |
| 95000 PROTECTIVE SERVICES                             | 68,323             | 30,900             | (37,422)           | 13,850            | 6,335             | (7,515)            | -                  | -                  | -              | 82,173            | 37,236            | (44,937)           |
| 96100 INSURANCE PREMIUMS                              | 376,945            | 295,262            | (81,684)           | 179,619           | 134,481           | (45,138)           | -                  | -                  | -              | 556,565           | 429,743           | (126,822)          |
| 96000 GENERAL EXPENSE                                 | 883,605            | 807,736            | (75,869)           | -                 | 11,026            | 11,026             | -                  | -                  | -              | 883,605           | 818,762           | (64,843)           |
| 96200 OTHER   | -                  | 101,858            | 101,858            | -                 | -                 | -                  | -                  | -                  | -              | -                 | 101,858           | 101,858            |
| 96400 BAD DEBT - TENANTS RENT                         | -                  | -                  | -                  | -                 | -                 | -                  | -                  | -                  | -              | -                 | -                 | -                  |
| 96800 SEVERANCE EXPENSE                               | -                  | -                  | -                  | 4,747,851         | 4,787,475         | 39,624             | -                  | -                  | -              | 4,747,851         | 4,787,475         | 39,624             |
| <b>96900 TOTAL OPERATING EXPENSES</b>                 | <b>10,940,451</b>  | <b>9,725,635</b>   | <b>(1,214,816)</b> | <b>11,203,536</b> | <b>10,356,412</b> | <b>(847,124)</b>   | <b>(4,841,158)</b> | <b>(4,848,557)</b> | <b>(7,399)</b> | <b>17,302,829</b> | <b>15,233,490</b> | <b>(2,069,339)</b> |
| 97100 EXTRAORDINARY MAINTENANCE                       | 416,667            | 26,548             | (390,119)          | 10,417            | -                 | (10,417)           | -                  | -                  | -              | 427,083           | 26,548            | (400,536)          |
| 97200 CASUALTY LOSSES - NON CAPITALIZED               | -                  | -                  | -                  | -                 | -                 | -                  | -                  | -                  | -              | -                 | -                 | -                  |
| 97300 HAP EXPENSE                                     | 35,132,059         | 34,687,276         | (444,783)          | -                 | -                 | -                  | -                  | -                  | -              | 35,132,059        | 34,687,276        | (444,783)          |
| 97400 DEPRECIATION EXPENSE                            | 511,784            | 394,788            | (116,997)          | 338,333           | 312,218           | (26,116)           | -                  | -                  | -              | 850,118           | 707,006           | (143,112)          |
| <b>90000 OTHER EXPENSES</b>                           | <b>36,060,510</b>  | <b>35,108,611</b>  | <b>(951,899)</b>   | <b>348,750</b>    | <b>312,218</b>    | <b>(36,532)</b>    | <b>-</b>           | <b>-</b>           | <b>-</b>       | <b>36,409,260</b> | <b>35,420,829</b> | <b>(988,431)</b>   |
| <b>TOTAL EXPENSES</b>                                 | <b>47,000,961</b>  | <b>44,834,247</b>  | <b>(2,166,715)</b> | <b>11,552,286</b> | <b>10,668,630</b> | <b>(883,656)</b>   | <b>(4,841,158)</b> | <b>(4,848,557)</b> | <b>(7,399)</b> | <b>53,712,089</b> | <b>50,654,319</b> | <b>(3,057,770)</b> |
| 10010 Operating Transfer In                           | 477,134            | 301,599            | (175,535)          | 5,251,172         | 3,034,401         | (2,216,772)        | -                  | -                  | -              | 5,728,306         | 3,336,000         | (2,392,306)        |
| 10020 Operating Transfer Out                          | (5,301,223)        | (3,336,000)        | 1,965,223          | -                 | -                 | -                  | -                  | -                  | -              | (5,301,223)       | (3,336,000)       | 1,965,223          |
| <b>TOTAL TRANSFER IN/OUT</b>                          | <b>(4,824,089)</b> | <b>(3,034,401)</b> | <b>1,789,688</b>   | <b>5,251,172</b>  | <b>3,034,401</b>  | <b>(2,216,772)</b> | <b>-</b>           | <b>-</b>           | <b>-</b>       | <b>427,083</b>    | <b>-</b>          | <b>(427,083)</b>   |
| <b>10000 EXCESS OF REVENUE OVER (UNDER) EXPENSES</b>  | <b>1,274,532</b>   | <b>2,289,128</b>   | <b>998,681</b>     | <b>5,539,767</b>  | <b>4,366,559</b>  | <b>(1,173,208)</b> | <b>-</b>           | <b>-</b>           | <b>-</b>       | <b>6,814,299</b>  | <b>6,655,687</b>  | <b>(174,527)</b>   |
| RAD/DEV - MTW Fund Expenditures                       | (3,734,679)        | (2,432,566)        | 1,302,113          | (4,388,484)       | (2,494,197)       | 1,894,287          | -                  | -                  | -              | (8,123,163)       | (4,926,763)       | 3,196,400          |
| Investment in the financing of affordable housing Dev | -                  | -                  | -                  | -                 | -                 | -                  | -                  | -                  | -              | -                 | -                 | -                  |
| Reserve for interest on N/R                           | -                  | -                  | -                  | -                 | -                 | -                  | -                  | -                  | -              | -                 | -                 | -                  |
| ADJ FOR DEPRECIATION EXPENSE                          | 511,784            | 394,788            | (116,997)          | 338,333           | 312,218           | (26,116)           | -                  | -                  | -              | 850,118           | 707,006           | (143,112)          |
| Funded by Agency Reserves/Earned Developer's Fee      | 1,961,090          | -                  | (1,961,090)        | -                 | -                 | -                  | -                  | -                  | -              | 1,961,090         | -                 | (1,961,090)        |
| <b>350 SURPLUS / (DEFICIT)</b>                        | <b>12,727</b>      | <b>251,350</b>     | <b>238,623</b>     | <b>1,489,617</b>  | <b>2,184,580</b>  | <b>694,963</b>     | <b>-</b>           | <b>-</b>           | <b>-</b>       | <b>1,502,344</b>  | <b>2,435,930</b>  | <b>933,586</b>     |

### III. Operations

#### A. Vacancy Rate

HANH's current occupancy rate for the month for February is 95.59%. The agency goal is 96.00%. Attainment of this goal remains one of the primary objectives for the Operations Department.

## **B. Rent Collection**

**Rent Collection** – HANH's rent collection for the year to date ending the month of January 2025 is -74%. The agency goal is 95%. The team is diligently working to align with our agency goal. We work with residents by offering CED support and repayment plans, prior to taking legal action.

## **IV. Community and Economic Development (CED) Monthly Report**

### **Participant Highlights –**

#### **FSS/CARES Graduate Highlight –**

- **LL:** Significantly increased her income this quarter, now earning \$87,956.00. Both she and her daughter are working, and the Head of Household also received a pay raise. Her future goal is to purchase a home for her family. She has been consistently attending FSS webinars and was the top participant in the CARES program in 2024, attending the most webinars. She plans to continue attending in 2025, as she finds value in receiving free knowledge to help her achieve her goals. She is actively working on improving her credit, and her short-term goal for the next six months is to increase her savings.
- **QS:** - Increased her income from \$38,438.00 to \$47,024.65. She works work time for ACES as a paraprofessional.
- **SR HOH** increased her income from \$79,200.00 to now making \$88,049.00.
- **AH:** Since joining the HUD FSS program in 2021, she has diligently worked towards achieving her goals. After receiving the "Green Light" at the end of 2024, she has been pursuing a pre-approval with Liberty Ban and received a pre-approval for \$300,000. She is currently searching for a property.
- **SM:** Has been enrolled in the HUD FSS program since 2020. She continues to strive for a slightly higher credit score to be able to accomplish her final goal of homeownership. After filing bankruptcy in 2023, she has been increased her personal savings from \$2,000 to \$10,200 over the past year.

### **ECC Believes/Youth Highlights:**

#### **Youth Program Participation (184)**

- Bridges of Hope: 44
- Common Ground: 23 students
- Diaper Bank: 19 families
- Live Girl: 13 youth
- STEP (Student Training & Employment Program): 11
- SY Children's Program: 19
- SY Green Jobs: 25
- Wintergreen: 4 students
- Without Limits: 21
- Youth Leadership Council: 5

### **STEP Student Highlight –**

Laziyah won 4<sup>th</sup> place in the youth Future Business Leaders of America competition. Her business focus was on hospitality and event management.

#### **Live Girl Tie-Dye project at EVT –**

Session of creativity and self-expression making tie-dye shirts. The youth transformed t-shirts into unique pieces, fostering a sense of ownership and pride in their creations. This hands-on activity not only allowed them to explore their artistic sides but also served as a reminder of the joy and anticipation that comes with the changing of the season. The girls expressed they were excited for warmer weather to come, summer break, and now to create t-shirts that reflect the vibrant colors that come with Spring.

#### **CFAL Technology Youth Program at Chatham –**

Launched a 6-week program for youth ages 15-18 to develop skills in computer building, coding, 3D printing, and artificial intelligence has launched. Youth with perfect attendance will be awarded a \$250 stipend from ECC/HANH.

#### **Bridges of Hope at Mill River –**

New Haven Reads facilitates literacy tutoring sessions with youth share some of their work completed during programming facilitated by New Haven Reads visits the program weekly to integrate literacy tutoring activities into their traditional the existing afterschool program run by Bridges of Hope 2 days per week for 60 minutes per day. Literacy coaches from New Haven Reads facilitate activities 1:1 and in small groups to support reading and writing.

#### **SOLAR YOUTH ENVIRONMENTAL EDUCATION & EXPERIMENTS at West Rock:**

Youth stewards (ages 8-13) each planted their choice of mint, basil, or cilantro in a tiny pot, then watered and fertilized it. After labeling their plant-to-be with their name and the type of seed, they placed them on the windowsill. Stewards will practice their patience as they water the plants for the weeks to come. The younger children, in the Citycology group (ages 4-7), created their own water filters using cups. Youth felt a sense of accomplishment, as they gathered new knowledge, tried new skills, and looked forward to the outcome.

#### **Solar Youth Zine – New Issue Released**

The youth-led Solar Youth Zine has launched its latest issue, serving as a platform for young people to express their perspectives on community change, social challenges, and personal creativity. This issue features art, poetry, opinion pieces, and calls to action, reflecting the voices of youth eager to shape their world.

## **I. Planning and Modernization**

### **HUD Housing Related Hazards 2020**

ECC was awarded a \$3,999,993 Housing Related Hazards grant to address the following Hazards at Scattered Sites, Essex, Crawford Manor, Wolfe: Smoke and Carbon monoxide, Radon, Mold and Vermin (high-rise buildings). Smoke and carbon monoxide detector installation tasks began in August 2024 and are in progress. Current obligation of funds is at 100% and expenditure of funds at 73%.

**HUD Lead Grant 2020**--ECC was awarded \$3,700,000 for lead abatement. The grant is 100% obligated and 100% expended (with the exception of contract retainage). Grant to close out in May 2025.



## **P&M Projects**

- **Essex Fire Units and Miscellaneous Development-wide upgrades:** Scope of work is replacement of basement access doors and foundation repair to stop water infiltration/mold, renovation of 2 fire-damaged units, including the siding on 4 apartments, and necessary repairs to front stoops for code compliance, and to carports for removal of asbestos and mold. Three bids were received on September 13, 2024. Following Board approval, Notice of Award issued November 12, 2024. Contract commenced December 9, 2024. Work in progress to be completed in April.
- **Scattered Sites East and West upgrades:** Three IQC architectural firms were engaged to perform needs assessments and identify priority work. They are now preparing construction documents for bid solicitations.
- **Scattered Sites Multifamily upgrades:** P&M Department staff is performing similar needs assessments in the scattered sites multifamily developments and working with IQC architects to prepare construction documents for bid.

## **II. The Glendower Group**

- **Farnam Courts Phase II**
  - For the purpose of Financing Glendower bifurcated the redevelopment of Phase II into two phases – 4% and 9%.
  - Glendower Farnam Courts 4%, LLC (closest to Farnam 1), consists of 45 units and Glendower Farnam Courts 9%, LLC consists of 66 units including 52 affordable, a community building, and a park.
  - 100% drawing completed on January 24, 2020.
  - Development completed and leased.
- **Farnam Courts Phase II 4%**
  - Successfully closed on July 7, 2020.
  - Notice to proceed issued to begin work on July 13, 2020.
  - Construction completed and keys turned over on 10/13/21.
  - Closeout process ongoing. Waiting on Environmental closeout reports and updated O&M Manuals with survey.
  - Development completed, leased and converted.
- **Farnam Courts Phase II 9%**
  - Successfully closed on December 17, 2020
  - Notice to proceed issued to begin vertical and demolition work on December 18, 2020.
  - Demolition of former Farnam buildings completed.
  - Phase 2b building construction was completed in May 2022. Fencing and the playground installation began 9-12-22.
  - HTCC application submitted on June 1, 2021, for additional funding in the amount of \$500,000 due to offset the cost of the sharp increase in lumber pricing across construction nationally caused by the Covid pandemic. Awarded the full amount on October 8, 2021.
  - Development completed, leased and converted.
- **Westville Manor**
  - The Authority submitted a 9% LIHTC application in November 2016 to complete the offsite component on the Rockview Phase II site and was awarded. - Contract closing for Rockview Phase 2 occurred on June 20, 2019.
  - The Authority issued an RFQ for a Master Planner for Westville Manor and selected a team composed of Ken Boroson Architects and Torti Gallas Planners.

- The planning team has begun scheduling the necessary steps to prepare for the first application for on-site redevelopment with a target of January 2022. This application will address the first phase of Westville Manor consisting of 50 total units and will include the 21 unit 3-story main building.
- It is anticipated that funding for the final Westville Manor on-site phase consisting of 59 units will be submitted under the 9% LIHTC CHFA round in 2022 or 2023.
- The master Planning Team held a series of meetings and charrettes in September 2018 and will completed a final recommendation to stakeholders in January 2019. The Authority submitted a RAD application for Westville Manor and was awarded.
- It was determined that a Planned Development District (PDD) was the best approach to the redevelopment of the site. A PDD application was submitted to the City of New Haven in January 2019 that will include the redevelopment of 109 units on site of which 80% will be RAD replacement units and 20% unrestricted. The Board of Alders approved the PDD in April 2019.
- Submitted a 9% LIHTC application for on-site Phase 1 on January 12, 2022. This application was not awarded. The current plan is to resubmit an application under the CHFA 4% LIHTC process.
- Anticipated closing in 2<sup>nd</sup> quarter of 2026.

▪ **RAD Portfolio Award**

- The Authority received a portfolio award, inclusive of 12 developments, with 11 being completed and detailed herein:

- **Completed Developments**

- **Group I: Motley, Bush, Harvey and Newhall Garden;**
- **Group IIA: Waverly and Stanley Justice and Fulton Park;**
- **Group III: McQueeney, and Celentano;**
- **Group IV: Ruoppolo and Fairmont.**

- **Group IIB: Valley Townhomes**

- Submitted financing template to the Resource desk on November 2, 2021
- HUD concept call completed on October 7, 2021.
- Closing anticipated to be the December 2022. Targeting October 2022 CHFA board approval.
- Closing completed on December 23, 2022.
- Demolition of existing buildings began on January 6, 2023.
- Demolition of all buildings was completed in March 2023
- Construction of the new buildings began in May 2023. Construction to be completed by April 2024.
- To date 16 units has been completed and leased.
- Final construction completion other than minor site work and finishing items was completed in June 2024.
- Ribbon-cutting held on June 28, 2024.
- Conversion to permanent financing targeted for June 2025.

▪ **McConaughy Terrace**

- For the purpose of Financing Glendower bifurcated the redevelopment into two phases – 4% and 9% Low Income Housing Tax Credit applications.

- Glendower McConaughy Terrace 4%, LLC will consist of 92 affordable units and Glendower McConaughy Terrace 9%, LLC will consist of 104 affordable and 26 market rate units.
- 90% drawing completed on October 31, 2021 for the 9% phase.
- LaRosa Building Group, LLC was been selected to be the General Contractor for the Development.

▪ **McConaughy Terrace 4%**

- Submitted a LIHTC application to CHFA on November 12, 2021. Application awarded in conjunction with the 9% award identified below.
- 92 total units, 66 rehab 26 new construction.
- Closing completed on November 28, 2023.
- Construction began on December 8, 2023.
- To date the contractor has completed 55 units and has the remaining 38 units under construction including 26 new construction.
- Construction is ongoing and is scheduled to be completed in June 2025.

▪ **McConaughy Terrace 9%**

- Submitted a LIHTC application to CHFA on November 12, 2021.
- Application was awarded under the 2021 competitive LIHTC round. The 9% LIHTC award also included approval of the 4% award.
- Phase includes the rehab of 130 units, 104 RAD units, and 26 to be market rate.
- Closing completed on November 20, 2023.
- Construction began on December 8, 2023.
- To date the contractor has completed 82 units and has 49 units remaining under construction.
- Construction is ongoing and is scheduled to be completed in June 2025.

▪ **Scattered Sites**

- Scattered site is multifamily redevelopment which includes 88 units located in various part of the city.
- Submitted a 9% LIHTC application on January 12, 2022. Project was not awarded.
- Application will be resubmitted under a future DOH DEP round.
- RAD project will be expanded to 128 units pending completion of P and M special lead paint and radon grants (such grants cannot be used on properties with CHAPs).
- Anticipated closing in FY2026.

▪ **34 Level Street/The Heights at Westrock**

- Submitted a HUD Section 202 Supportive Housing for the Elderly application to HUD in January 2023.
- HUD awarded the 202 grant and associated rental subsidy in October 2023.
- The development includes 50 supportive housing units.
- DECD Brownfields award of \$999,000 received in June 2023 to assist in clean up and removal of former nursing home.
- Closing anticipated to be in the 4<sup>th</sup> quarter of 2025.

▪ **St Luke's Apartments, Whalley Ave.**

- Partnering to take over a struggling pre-development project being managed by St. Lukes Development Corp.
- Submitted a CIF application on June 30, 2023 and awarded \$7MM in CIF funds that consists of \$6MM for new construction and \$1MM for the City of New Haven infrastructure.
- State DOH engagement pre-application submitted May 2024.
- The development includes up to 49 housing units, including 5 LIHTC units
- Architectural Plans being reviewed to identify cost-saving methods.
- Closing anticipated to be in the 2nd quarter of 2025.

▪ **Newhallville Development, 201 Hazel Street**

- Partnering to redevelop a currently vacant site managed by Newhallville Development Corp.
- The development includes up to 63 affordable units.
- An application for funding for the Newhallville project consisting of approximately 63 units was submitted under the 9% LIHTC CHFA round in 2025. Awards scheduled for April 2025.

▪ **Union Square/Robert T. Wolfe & Former Church Street South**

- The Authority submitted a Choice Neighborhood Planning Grant application in April 2023 to complete the redevelopment of Robert T. Wolfe site and was awarded. – Notice of Award occurred on September 15, 2023.
- The Authority issued an RFQ for a Master Planner for Union Square and selected a team composed of Torti Gallas Planners and Ken Boroson Architects.
- The planning team has begun scheduling the necessary steps to prepare for the first application for on-site redevelopment.
- The Transformation Plan was submitted in March 2025 and is under review by HUD.

▪ **Eastview Terrace Conversion**

- The Project's 15-year initial Low-Income Tax Credit ("LIHTC") Compliance Period ("Compliance Period") ended in December 2023.
- When an owner of a LIHTC property finishes the 15-year compliance period, during the extended use they have the option of rehabbing the property and getting new credits based on how much they spend on acquisition/rehabilitation
- Glendower is exploring its exit options, including the syndication of the property using 4% LIHTC.
- Investor buyout completed on September 4, 2024.
- Anticipated closing in 3<sup>rd</sup> quarter of 2025.

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing Change Order #2 to Consolidated Electric, Inc. Contract Exercising Second Year Option for On-Call Electrical Services in an Amount Not to Exceed \$341,233.00 bringing the Adjusted Contract Value from \$885,633.00 to \$1,226,866.00 Extending Contract Time from July 28, 2025 to July 28, 2026

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**ACTION:** Recommend that the Board of Commissioners adopt Resolution #04-23/25-R

**TIMING:** Immediately

**DISCUSSION:** ECC/HANH identified a need for the services of an on-call electrician to provide electrical services as needed.

On June 18, 2024, the Board adopted Resolution #06-30/24-R authorizing contract award #PM-24-C-919 to Consolidated Electric, Inc. for On-Call Electrical Services in the amount not to exceed \$341,233.00.

On August 20, 2024, the Board adopted Resolution #08-46/24-R authorizing Change Order #1 in the amount not to exceed \$544,400.00 to expedite installation of hard-wired carbon monoxide-smoke detectors increasing the contract value from \$341,233.00 to \$885,633.00.

The solicitation documents permitted four more one-year options to extend the contract in ECC/HANH's discretion.

At this time, ECC/HANH is requesting Board authorization to exercise a second-year contract option with Consolidated Electric, Inc. in the amount to exceed \$341,233.00 and extending contract time from July 28, 2025 until July 28, 2026 bringing the adjusted not to exceed contract value from \$885,633.00 to \$1,226,866.00.

In accordance with resolution #10-129/18-R for the Revised Procurement Policy adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which result in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

ECC/HANH staff is recommending that the Board of Commissioners authorize approval of Change Order #2 with Consolidated Electric, Inc. to exercise a second-year contract option in the amount not to exceed \$341,233.00 and extending contract time from July 28, 2025 until July 28, 2026 bringing the adjusted not to exceed contract value from \$885,633.00 to \$1,226,866.00.

FISCAL IMPACT:       \$341,233.00

SOURCE OF FUNDS: CFP 2024, LIPH, MTW, 360 Management, H-RH 2020

STAFF:               Catherine Hawthorne, Modernization Coordinator

**ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven**

**Resolution #04-23/25-R**

**RESOLUTION AUTHORIZING CHANGE ORDER #2 TO CONSOLIDATED ELECTRIC, INC. CONTRACT  
EXERCISING SECOND YEAR OPTION FOR ON-CALL ELECTRICAL SERVICES IN AN AMOUNT NOT TO  
EXCEED \$341,233.00 BRINGING THE ADJUSTED CONTRACT VALUE FROM \$885,633.00 TO \$1,226,866.00  
EXTENDING CONTRACT TIME FROM JULY 28, 2025 TO JULY 28, 2026**

WHEREAS, ECC/HANH identified a need for the services of an on-call electrician to provide electrical services as needed; and

WHEREAS, on June 18, 2024, the Board adopted Resolution #06-30/24-R authorizing contract award #PM-24-C-919 to Consolidated Electric, Inc. for On-Call Electrical Services in the amount not to exceed \$341,233.00; and

WHEREAS, on August 20, 2024, the Board adopted Resolution #08-46/24-R authorizing Change Order #1 in the amount not to exceed \$544,400.00 increasing the value of the contract from \$341,233.00 to \$885,633.00 bringing the adjusted contract value to \$885,633.00 to expedite installation of hard-wired carbon monoxide-smoke detectors; and

WHEREAS, the solicitation documents permitted four more one-year options to extend the contract at ECC/HANH's discretion; and

WHEREAS, at this time, ECC/HANH is requesting Board authorization to exercise a second-year contract option with Consolidated Electric, Inc. in the amount not to exceed \$341,233.00 and extending contract time from July 28, 2025 until July 28, 2026 bringing the adjusted contract value from \$885,633.00 to \$1,226,866.00; and

WHEREAS, in accordance with resolution #10-129/18-R for the Revised Procurement Policy adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which result in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution; and

WHEREAS, ECC/HANH is recommending that the Board of Commissioners authorize approval of Change Order #2 to exercise a second-year contract option to contract with Consolidated Electric, Inc. for On-Call Electrical Services in an amount not to exceed \$341,233.00 and extending contract time from July 28, 2025 until July 28, 2026 bringing the adjusted contract value from \$885,633.00 to \$1,226,866.00.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

- 1) Change Order #2 to exercise a second-year contract option to Consolidated Electric, Inc.

contract PM-24-C-919 in the amount not to exceed \$341,233.00 and extending contract time from July 28, 2025 until July 28, 2026 bringing the adjusted contract value from \$885,633.00 to \$1,226,866.00 for On-Call Electrical Services be and hereby is authorized and directed; and

- 2) The Executive Director/President be and hereby is authorized, empowered and directed to execute and deliver an agreement and expend the authorized funds; and
- 3) The Executive Director-President be and hereby is authorized, empowered and directed to take any and all such ancillary action necessary and appropriate to fulfill the intent of the foregoing; and
- 4) This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner



## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing The Execution Of A Cooperation Agreement Between The Glendower Group, Inc., St. Luke's Development Corporation, The City Of New Haven, St. Luke's Glendower LLC. And The Authority For The Whalley Avenue Development And To Enter Into A Memorandum Of Agreement Concerning Documentation And Preservation Of Historic Buildings Affected Or Potentially Affected By Such Redevelopment Pursuant To Section 106 Of The National Historic Preservation Act

**ACTION:** Recommend that the Board of Commissioners adopt Resolution Number 04-24/25-R

**TIMING:** Immediate

**DISCUSSION:** The Housing Authority of the City of New Haven (HANH), The Glendower Group Inc. ("Developer") and St. Luke's Development Corporation ("Co-Developer") are developing Whalley Avenue Development (the "Project") located at 117-125 & 129 Whalley Avenue, 10-12 Dickerman Street, and 34-36 Sperry Street located in the City of New Haven (the "Site").

In furtherance of the redevelopment efforts, HANH intends to enter into a Cooperation Agreement (the "Cooperation Agreement") and Memorandum of Agreement ("MOA") with the Glendower Group Inc. (the "Developer"), St. Luke's Development Corporation (the Co-Developer), and the City of New Haven (the "City") to detail and describe the comprehensive redevelopment of the Project, including as it relates to financial commitments, tax abatements, historical preservation and approvals to be provided by the City. A key component of this project is ensuring compliance with federal regulations, particularly Section 106 of the National Historic Preservation Act, which mandates that adverse effects on historic properties be properly documented and mitigated.

The City of New Haven has determined that the Whalley Avenue Development Project may have an adverse effect on the properties located at 117-125 and 129 Whalley Avenue, which have been deemed eligible for listing in the National Register of Historic Places. In accordance with Section 106 of the National Historic Preservation Act (54 U.S.C. § 306108) and its implementing regulations under 36

CFR Part 800, the City has undertaken a thorough consultation process to assess and mitigate potential impacts on historic and culturally significant sites.

As part of this process, Glendower and the City have engaged the Connecticut State Historic Preservation Office (SHPO) to ensure compliance with federal preservation standards. Additionally, consultations were conducted with the Delaware Tribe of Indians, the Mashantucket Pequot Indian Tribe, the Mohegan Tribe of Indians of Connecticut, and the Narragansett Indian Tribe. Following these discussions, no properties associated with the Project were identified as having religious or cultural significance to these tribal nations.

The City also sought input from the New Haven Historic District Commission regarding potential effects on local historic properties and no comments were received. Furthermore, in accordance with 36 CFR § 800.6(a)(1), the City formally notified the Advisory Council on Historic Preservation (ACHP) of its determination of adverse effects, providing the required documentation. The ACHP subsequently declined to participate in further consultation pursuant to 36 CFR § 800.6(a)(1)(iii).

The mixed-finance guidelines allow a public housing agency to enter into separate Mixed-Finance Cooperation Agreements with the affected municipality. Approval by the City of New Haven Board of Aldermen was obtained. A form of the Cooperation Agreement and Memorandum of Agreement are attached for review. Therefore, authorization is hereby requested.

FISCAL IMPACT: NONE.

STAFF: Edward LaChance, Vice President of Development

**HOUSING AUTHORITY OF THE CITY OF NEW HAVEN**

**RESOLUTION NUMBER 04-24/25-R**

**RESOLUTION AUTHORIZING THE EXECUTION OF A COOPERATION AGREEMENT BETWEEN THE GLENDOWER GROUP, INC., ST. LUKE'S DEVELOPMENT CORPORATION, THE CITY OF NEW HAVEN, ST. LUKE'S GLENDOWER LLC AND THE AUTHORITY FOR THE WHALLEY AVENUE DEVELOPMENT AND TO ENTER INTO A MEMORANDUM OF AGREEMENT CONCERNING DOCUMENTATION AND PRESERVATION OF HISTORIC BUILDINGS AFFECTED OR POTENTIALLY AFFECTED BY SUCH REDEVELOPMENT PURSUANT TO SECTION 106 OF THE NATIONAL HISTORIC PRESERVATION ACT**

**WHEREAS**, the Housing Authority of the City of New Haven (HANH), The Glendower Group Inc. ("Developer") and St. Luke's Development Corporation ("Co-Developer") are developing Whalley Avenue Development (the "Project") located at 117-125 & 129 Whalley Avenue, 10-12 Dickerman Street, and 34-36 Sperry Street located in the City of New Haven; and

**WHEREAS**, in furtherance of the redevelopment efforts, redevelopment efforts, HANH intends to enter into a Cooperation Agreement (the "Cooperation Agreement") and Memorandum of Agreement ("MOA") with the Glendower Group Inc. (the "Developer"), St. Luke's Development Corporation (the Co-Developer"), and the City of New Haven (the "City") to detail and describe the comprehensive redevelopment of the Project, including as it relates to financial commitments, tax abatements, historical preservation and approvals to be provided by the City; and

**WHEREAS**, a key component of this project is ensuring compliance with federal regulations, particularly Section 106 of the National Historic Preservation Act, which mandates that adverse effects on historic properties be properly documented and mitigated; and

**WHEREAS**, the City of New Haven has determined that the Whalley Avenue Development Project may have an adverse effect on the properties located at 117-125 and 129 Whalley Avenue, which have been deemed eligible for listing in the National Register of Historic Places; and

**WHEREAS**, in accordance with Section 106 of the National Historic Preservation Act (54 U.S.C. § 306108) and its implementing regulations under 36 CFR Part 800, the City has undertaken a thorough consultation process to assess and mitigate potential impacts on historic and culturally significant sites; and

**WHEREAS**, Glendower and the City have engaged the Connecticut State Historic Preservation Office (SHPO) to ensure compliance with federal preservation standards; and

**WHEREAS**, consultations were conducted with the Delaware Tribe of Indians, the Mashantucket Pequot Indian Tribe, the Mohegan Tribe of Indians of Connecticut, and the Narragansett Indian Tribe; and

**WHEREAS**, no properties associated with the Project were identified as having religious or cultural significance to these tribal nations; and

**WHEREAS**, the City also sought input from the New Haven Historic District Commission regarding potential effects on local historic properties and no comments were received; and

**WHEREAS**, in accordance with 36 CFR § 800.6(a)(1), the City formally notified the Advisory Council on Historic Preservation (ACHP) of its determination of adverse effects, providing the required documentation; and

**WHEREAS**, the ACHP subsequently declined to participate in further consultation pursuant to 36 CFR § 800.6(a)(1)(iii); and

**WHEREAS**, the mixed-finance guidelines allow a public housing agency to enter into separate Mixed-Finance Cooperation Agreements with the affected municipality; and

**WHEREAS**, approval by the City of New Haven Board of Aldermen was obtained; and

**WHEREAS**, authorization is hereby requested.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, that:**

1. The execution and delivery of Cooperation Agreement and Memorandum of Agreement in the form attached hereto as Exhibit A and Exhibit B, respectively, and upon such terms and conditions as the President, in consultation with legal counsel to HANH determines to be in the best interests of HANH, be and hereby is authorized and directed, provided that if the President and legal counsel determine such modifications to be material changes additional authority from the Board will be sought related thereto; and
2. The President be and hereby is Executive Director hereby is authorized, empowered and directed to execute and deliver the Cooperation Agreement and the MOA, and to take any and all ancillary actions necessary and appropriate with respect to the same; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

Shenae Draughn,  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

**Exhibit A**

**Cooperation Agreement**

## Exhibit B

### Memorandum of Agreement

## DETAILED CHANGE ORDER LOG

[illegible]



## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** **RESOLUTION AUTHORIZING CHANGES TO THE FLAT RENT SCHEDULE AS OUTLINED IN HUD NOTICE PIH 2022-33 TO ESTABLISH 2025 FLAT RENTS AT 100% FAIR MARKET RENT**

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**ACTION:** Recommend that the Board of Commissioners adopt Resolution # 04-25/25-R

**TIMING:** Immediately

**DISCUSSION:** Public Housing Authorities (PHAs) are required with HUD Notice PIH 2022-33 to establish flat rents based on the market rent of comparable units in the private, unassisted rental market.

Flat rents must be set at no less than 80% of the applicable Fair Market Rent (FMR) as determined under 24 CFR part 888. ECC/HANH's ACOP indicates that the flat rent schedule is to be reviewed every year. If the FMR is higher than the previous year, ECC/HANH will offer the new flat rent at regular reexamination.

According to the Annual MTW Plan, Initiative 3.1 – Rent Simplification, as of FY2020 the Flat Rent option certification form will only be signed at time of the biennial/triennial certification, however, families will have the opportunity to switch to the Flat rent once a year.

Annual notices must go out to families, but signatures will not be required except for at time of the scheduled bi/tri certification. This change is in line with efforts to streamline the certification process; relieving staff of the additional burden and allowing families to benefit from the full extent of Rent Simplification as written.

ECC/HANH performed the task of compiling market rate rents for all developments by bedroom size and compared to the current flat rent schedule. The changes were deemed to be significant which requires ECC/HANH to hold a public hearing before changes to the ACOP can be made.

A public hearing was held Monday, March 17, 2025. There were 0 public comments to the changes in the flat rent schedule.

ECC/HANH staff is recommending that the Board of Commissioners approve the changes to the 2025 Flat Rent schedule at 100% Fair Market Rent as described by HUD FY 2025 New Haven -Meriden CT HUD Metro FMR Area FMR's for all bedroom sizes.

The Flat rent is effective January 1, 2025.

**FISCAL IMPACT:** None

STAFF: Evelise Ribeiro, Director of Compliance and Moving to Work Initiatives

**ELM CITY COMMUNITIES**  
**Housing Authority of the City of New Haven**

**RESOLUTION #04-25/25-R**

**RESOLUTION AUTHORIZING CHANGES TO THE FLAT RENT SCHEDULE AS OUTLINED IN HUD NOTICE PIH 2022-33 TO ESTABLISH 2025 FLAT RENTS AT 100% FAIR MARKET RENT**

---

**WHEREAS**, Public Housing Authorities (PHA) are required with HUD Notice PIH-2022-33 to establish flat rents based on the market rent of comparable units in the private, unassisted rental market. Flat rents must be set at no less than 80% of the applicable Fair Market Rent (FMR) as determined under 24 CFR part 888; and

**WHEREAS**, HANH's ACOP indicates that the flat rent schedule is to be reviewed every year. If the FMR is higher than the previous year, ECC/HANH will offer the new flat rent at regular reexamination; and

**WHEREAS**, according to the Annual MTW Plan, Initiative 3.1 – Rent Simplification, as of FY2020 the Flat Rent option certification form will only be signed at time of the biennial/triennial certification, however, families will have the opportunity to switch to the Flat rent once a year; and

**WHEREAS**, annual notices must go out to families, but signatures will not be required except for at time of the scheduled bi/tri certification; and

**WHEREAS** ECC/HANH is recommending the flat rent be established at 100% of Fair Market Rent as described by HUD FY 2025 New Haven -Meriden CT HUD Metro FMR Area FMR's for All Bedroom sizes; and

**WHEREAS** HANH performed the task of compiling market rate rents for all developments by bedroom size and compared to the current flat rent schedule. The changes were deemed to be significant which requires the PHA to hold a public hearing before changes to the ACOP can be made; and

**WHEREAS** a public hearing was held March 17, 2025, and there were 0 public comments to the changes in the flat rent schedule; and

**WHEREAS** the Agency reviewed the fair market rents through an analysis, determined that the 100% FMR are affordable for our LIPH Flat Rent families.

**NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

1. The Amendment to the New Haven Housing Authority Admission and Continued Occupancy Policy (ACOP) relating to Flat Rent is hereby authorized and adopted; and
2. The President is hereby authorized to take any and all steps necessary to effectuate the provisions of the Resolution, including but not limited to, amending the agency's Moving to Work Annual Plan; and
3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
President

\_\_\_\_\_  
Date

REVIEWED:  
McCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

**NOTICE OF PUBLIC HEARING FOR THE ELM CITY COMMUNITIES/HOUSING  
AUTHORITY OF NEW HAVEN (ECC/HANH)  
FLAT RENT SCHEDULE 2025**

According to (24 CFR 960.253(b) Notice PIH 2021-27, and Section 6 III (D) - Flat Rent of ECC/HANH's Admissions & Continued Occupancy Policy (ACOP) ECC/HANH must establish a schedule of flat rents annually give a family of a choice of flat rent or income-based rent and provide families with the information on how to choose the rent.

The thirty (30) days comment period begins on **Monday, February 24, 2025**, and ends on **Monday, March 24, 2025**. Copies of the Flat Rent schedule 2025 will be made available on the agency website [www.elmcitycommunities.org](http://www.elmcitycommunities.org) or via Facebook [www.facebook.com/ElmCityCommunities](https://www.facebook.com/ElmCityCommunities) and all Property Management offices.

You are invited to provide written comments to: ECC/HANH Flat Rent Schedule 2025, Attn: Evelise Ribeiro, 360 Orange Street, New Haven, CT 06511 or via email to: [eribeiro@elmcitycommunities.org](mailto:eribeiro@elmcitycommunities.org).

A public hearing where public comments will also be accepted and recorded is scheduled for Monday, **March 17, 2025, at 3:00 PM** via RingCentral:

<https://v.ringcentral.com/join/324785192?pw=ec70759479fa8ec2d9d921d7fe08c6d5>

Meeting ID: 324785192

Password: 2y2hnScDHi

Anyone who requires a reasonable accommodation to participate in the hearing may call the Reasonable Accommodation Manager at (203) 498-8800 ext. 1507 or TDD (203) 497-8434.

**AVISO DE AUDIENCIA PÚBLICA PARA LAS COMUNIDADES DE LA CIUDAD  
ELM/AUTORIDAD DE VIVIENDA DE NEW HAVEN (ECC/HANH)  
LISTA DE ALQUILER FIJO 2025**

De acuerdo con (24 CFR 960.253(b) Aviso PIH 2021-27 y la Sección 6 III (D) - Alquiler Fijo de la Política de Admisiones y Ocupación Continua (ACOP) de ECC/HANH, ECC/HANH debe establecer una lista de alquileres fijos anualmente para darle a las familias la opción de alquiler fijo o alquiler basado en los ingresos y brindarles información sobre cómo elegir el alquiler.

El período de comentarios de treinta (30) días comienza el lunes 24 de febrero de 2025 y finaliza el lunes 24 de marzo de 2025. Se pondrán a disposición copias de la lista de alquileres fijos 2025 en el sitio web de la agencia [www.elmcitycommunities.org](http://www.elmcitycommunities.org) o a través de Facebook [www.facebook.com/ElmCityCommunities](http://www.facebook.com/ElmCityCommunities) y todas las oficinas de administración de propiedades.

Se le invita a enviar comentarios por escrito a: ECC/HANH Flat Rent Schedule 2025, Attn: Evelise Ribeiro, 360 Orange Street, New Haven, CT 06511 o por correo electrónico a: [eribeiro@elmcitycommunities.org](mailto:eribeiro@elmcitycommunities.org).

Se ha programado una audiencia pública en la que también se aceptarán y registrarán comentarios públicos para el lunes 17 de marzo de 2025 a las 3:00 p. m. a través de RingCentral:

<https://v.ringcentral.com/join/324785192?pw=ec70759479fa8ec2d9d921d7fe08c6d5>  
ID de la reunión: 324785192  
Contraseña: 2y2hnScDHi

Cualquier persona que requiera una adaptación razonable para participar en la audiencia puede llamar al Gerente de **Adaptaciones Razonables al (203) 498-8800 ext. 1507 o TDD (203) 497-8434.**

Housing Authority of the City of New Haven/Elm City Communities  
Public Hearing: LIPH Flat Rent Schedule 2025  
Monday, March 24, 2025, 3:00pm  
360 Orange Street, New Haven, CT  
06511  
(Via RingCentral teleconference)

Those present included:

Evelise Ribeiro, ECC/HANH  
Ana Lopez  
Sylvia Fuentes  
Catherine Hawthorne  
Gabrielle Briscoe  
Haley Vincent  
Quiana Gibbs  
Susie Otero  
Taisha Franklin  
Tanya Chirsky  
Tarin Evans  
Tierra Miller  
Yvonne Temple  
Lee Purvis  
Shelby Epps  
Pamela Garcia  
Malcolm Nieves  
Kristen Cloutier  
Madeline Flores

The public hearing was called to order at 3:00 p.m. by Evelise Ribeiro, Director of Compliance and Moving to Work Initiatives.

Ms. Ribeiro read the legal notice aloud which stated the reason the public hearing was being called. She noted that the notice was in English and Spanish and both versions would be submitted for the record.

**NOTICE OF PUBLIC HEARING FOR THE ELM CITY COMMUNITIES/HOUSING AUTHORITY OF NEW  
HAVEN (ECC/HANH)  
FLAT RENT SCHEDULE 2025**

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**AVISO DE AUDIENCIA PÚBLICA PARA LAS COMUNIDADES DE LA CIUDAD ELM/AUTORIDAD DE VIVIENDA  
DE NEW HAVEN (ECC/HANH)  
LISTA DE ALQUILER FIJO 2025**

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El período de comentarios de treinta (30) días comienza el lunes 24 de febrero de 2025 y finaliza el lunes 24 de marzo de 2025. Se pondrán a disposición copias de la lista de alquileres fijos 2025 en el sitio web de la agencia [www.elmcitycommunities.org](http://www.elmcitycommunities.org) o a través de Facebook [www.facebook.com/ElmCityCommunities](https://www.facebook.com/ElmCityCommunities) y todas las oficinas de administración de propiedades.

Se le invita a enviar comentarios por escrito a: ECC/HANH Flat Rent Schedule 2025, Attn: Evelise Ribeiro, 360 Orange Street, New Haven, CT 06511 o por correo electrónico a: [eribeiro@elmcitycommunities.org](mailto:eribeiro@elmcitycommunities.org).

Se ha programado una audiencia pública en la que también se aceptarán y registrarán comentarios públicos para el lunes 17 de marzo de 2025 a las 3:00 p. m. a través de RingCentral:



<https://v.ringcentral.com/join/324785192?pw=ec70759479fa8ec2d9d921d7fe08c6d5>  
ID de la reunión: 324785192  
Contraseña: 2y2hnScDHi

Cualquier persona que requiera una adaptación razonable para participar en la audiencia puede llamar al Gerente de **Adaptaciones Razonables al (203) 498-8800 ext. 1507 o TDD (203) 497-8434.**

#### **Public Comments**

At 3:03 pm., the meeting was opened to take public comments.

At 3:05 pm, there was a second call for public comments.

At 3:07 pm, there was a third call for public comments.

At 3:10pm, there was a fourth call for public comments.

The names of attendees were read for the record.

#### **Adjournment:**

Ms. Ribeiro thanked the participants, and the public hearing was adjourned at 3:15pm.

| <u>Address</u>               | <u>Bedroom</u> | <u>FMR (based on RR Test)</u> | <u>80% of FMR. 2020 Flat Rent</u> | <u>HUD FMR Rate 2020</u> | <u>2021 UA</u> | <u>HUD FMR Rate 2021</u> | <u>Flat Rent from HUD 2020</u> | <u>Flat Rent from HUD 2021</u> | <u>Current Flat Rent</u> |
|------------------------------|----------------|-------------------------------|-----------------------------------|--------------------------|----------------|--------------------------|--------------------------------|--------------------------------|--------------------------|
| <u>George Crawford Manor</u> |                |                               |                                   |                          |                |                          |                                |                                |                          |
| 90 Park St                   | 0              | \$ 1,385.00                   | \$ 1,108.00                       | \$1,042.00               | \$0.00         | \$1,055.00               | \$833.60                       | \$844.00                       | \$844.00                 |
| 90 Park St                   | 1              | \$ 1,375.00                   | \$ 1,100.00                       | \$1,162.00               | \$0.00         | \$1,181.00               | \$929.60                       | \$944.80                       | \$945.00                 |
| 90 Park St                   | 2              | \$ 1,972.00                   | \$ 1,577.60                       | \$1,407.00               | \$0.00         | \$1,438.00               | \$1,125.60                     | \$1,150.40                     | \$1,150.00               |
| <u>Robert Wolfe</u>          |                |                               |                                   |                          |                |                          |                                |                                |                          |
| 49 Union Ave                 | 0              | \$ 1,363.00                   | \$ 1,090.40                       | \$1,042.00               | \$0.00         | \$1,055.00               | \$833.60                       | \$844.00                       | \$844.00                 |
| 49 Union Ave                 | 1              | \$ 1,816.00                   | \$ 1,452.80                       | \$1,162.00               | \$0.00         | \$1,181.00               | \$929.60                       | \$944.80                       | \$945.00                 |
| <u>McConaughy Terrace</u>    |                |                               |                                   |                          |                |                          |                                |                                |                          |
| 63 South Genesee St          | 2              | \$ 1,382.00                   | \$ 1,105.60                       | \$1,407.00               | \$106.00       | \$1,438.00               | \$1,125.60                     | \$1,150.40                     | \$1,150.00               |
| 63 South Genesee St          | 3              | \$ 1,662.00                   | \$ 1,329.60                       | \$1,775.00               | \$132.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 63 South Genesee St          | 4              | \$ 2,001.00                   | \$ 1,600.80                       | \$2,008.00               | \$159.00       | \$1,993.00               | \$1,606.40                     | \$1,594.40                     | \$1,595.00               |
| <u>Westville Manor</u>       |                |                               |                                   |                          |                |                          |                                |                                |                          |
| 2-77 Lodge St.               | 2              | \$ 1,352.67                   | \$ 1,082.14                       | \$1,407.00               | \$106.00       | \$1,438.00               | \$1,125.60                     | \$1,150.40                     | \$1,150.00               |
| 19-77 Level St.              | 3              | \$ 1,531.00                   | \$ 1,224.80                       | \$1,775.00               | \$132.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 1-110 Wayfarer St.           | 4              | \$ 1,721.67                   | \$ 1,377.34                       | \$2,008.00               | \$159.00       | \$1,993.00               | \$1,606.40                     | \$1,594.40                     | \$1,595.00               |
| 2-77 Lodge St.               | 5              | \$ 2,469.33                   | \$ 1,975.46                       |                          | \$185.00       | \$2,292.00               | \$0.00                         | \$1,833.60                     | \$1,834.00               |
| <u>Scattered Sites West</u>  |                |                               |                                   |                          |                |                          |                                |                                |                          |
| 108 Blake Street             | 3              | \$ 1,280.00                   | \$ 1,024.00                       | \$1,775.00               | \$228.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 116 Lawncrest Rd             | 4              | \$ 1,270.00                   | \$ 1,016.00                       | \$1,407.00               | \$355.00       | \$1,993.00               | \$1,125.60                     | \$1,594.40                     | \$1,239.40               |
| 123 County Street            | 3              | \$ 1,671.67                   | \$ 1,337.34                       | \$1,775.00               | \$0.00         | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 125 County Street            | 3              | \$ 1,671.67                   | \$ 1,337.34                       | \$1,775.00               | \$0.00         | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 127 County St A              | 3              | \$ 1,296.00                   | \$ 1,036.80                       | \$1,775.00               | \$0.00         | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 127 County St B              | 2              | \$ 1,010.00                   | \$ 808.00                         | \$1,407.00               | \$0.00         | \$1,438.00               | \$1,125.60                     | \$1,150.40                     | \$1,150.00               |
| 145 West Park                | 4              | \$ 2,266.67                   | \$ 1,813.34                       | \$2,008.00               | \$264.00       | \$1,993.00               | \$1,606.40                     | \$1,594.40                     | \$1,595.00               |
| 148 Ray Rd                   | 4              | \$ 2,048.00                   | \$ 1,638.40                       | \$2,008.00               | \$358.00       | \$1,993.00               | \$1,606.40                     | \$1,594.40                     | \$1,595.00               |
| 21 Longhill Terrace          | 4              | \$ 2,048.00                   | \$ 1,638.40                       | \$2,008.00               | \$320.00       | \$1,993.00               | \$1,606.40                     | \$1,594.40                     | \$1,595.00               |
| 25 Westerliegh Rd            | 3              | \$ 1,721.67                   | \$ 1,377.34                       | \$1,775.00               | \$325.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 35 Westbrook Lane            | 3              | \$ 1,788.33                   | \$ 1,430.66                       | \$1,775.00               | \$331.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |
| 555 Fountain St              | 3              | \$ 1,680.00                   | \$ 1,344.00                       | \$1,775.00               | \$241.00       | \$1,793.00               | \$1,420.00                     | \$1,434.40                     | \$1,434.00               |

|  |   |    |          |    |          |            |          |            |            |            |            |
|--|---|----|----------|----|----------|------------|----------|------------|------------|------------|------------|
| 565 Central Ave                          | 2 | \$ | 1,366.00 | \$ | 1,092.80 | \$1,407.00 | \$180.00 | \$1,438.00 | \$1,125.60 | \$1,150.40 | \$1,150.00 |
| 571 Central Ave 3rd floor                | 1 | \$ | 1,037.00 | \$ | 829.60   | \$1,162.00 | \$66.00  | \$1,181.00 | \$929.60   | \$944.80   | \$945.00   |
| 571 Central Ave 1st and 2nd              | 2 | \$ | 1,366.00 | \$ | 1,092.80 | \$1,407.00 | \$180.00 | \$1,438.00 | \$1,125.60 | \$1,150.40 | \$1,150.00 |
| 594 Central Ave                          | 4 | \$ | 2,266.67 | \$ | 1,813.34 | \$2,008.00 | \$373.00 | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,595.00 |
| 65 County St A                           | 3 | \$ | 1,429.67 | \$ | 1,143.74 | \$1,775.00 | \$0.00   | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 65 County St B                           | 4 | \$ | 1,429.67 | \$ | 1,143.74 | \$2,008.00 | \$0.00   | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,595.00 |
| 80 Whitter Rd                            | 3 | \$ | 1,875.00 | \$ | 1,500.00 | \$1,775.00 | \$320.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 91 Longhill Terrace                      | 4 | \$ | 1,990.00 | \$ | 1,592.00 | \$2,008.00 | \$387.00 | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,595.00 |
|  |   |    |          |    |          |            |          |            |            |            |            |
| <b><u>Essex Townhouses</u></b>           |   |    |          |    |          |            |          |            |            |            |            |
| 1134 Quinnpiac Ave                       | 2 | \$ | 1,534.00 | \$ | 1,227.20 | \$1,407.00 | \$0.00   | \$1,438.00 | \$1,125.60 | \$1,150.40 | \$1,150.00 |
| 1134 Quinnpiac Ave                       | 3 | \$ | 1,604.00 | \$ | 1,283.20 | \$1,775.00 | \$0.00   | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 1134 Quinnpiac Ave                       | 4 | \$ | 2,089.00 | \$ | 1,671.20 | \$2,008.00 | \$0.00   | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,595.00 |
|  |   |    |          |    |          |            |          |            |            |            |            |
| <b><u>Scattered Site Mult-Family</u></b> |   |    |          |    |          |            |          |            |            |            |            |
| 1361 Quinnpiac Ave                       | 3 | \$ | 1,348.00 | \$ | 1,078.40 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 1363 Quinnpiac Ave                       | 3 | \$ | 1,348.00 | \$ | 1,078.40 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 425 Eastern St                           | 3 | \$ | 1,382.00 | \$ | 1,105.60 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 437 Eastern St                           | 3 | \$ | 1,237.00 | \$ | 989.60   | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 1368-1378 Quinnpiac Ave                  | 3 | \$ | 1,680.00 | \$ | 1,344.00 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 14 Chamberlain St                        | 3 | \$ | 1,261.00 | \$ | 1,008.80 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 23 Chamberlain St                        | 3 | \$ | 1,740.33 | \$ | 1,392.26 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 26 Chamberlain St                        | 4 | \$ | 1,728.00 | \$ | 1,382.40 | \$2,008.00 | \$249.00 | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,595.00 |
| 30-B Chamberlain St                      | 3 | \$ | 1,936.00 | \$ | 1,548.80 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 32 A Chamberlain St                      | 3 | \$ | 1,765.33 | \$ | 1,412.26 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 32 B Chamberlain St                      | 3 | \$ | 1,740.33 | \$ | 1,392.26 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 34 A Chamberlain St                      | 3 | \$ | 1,936.00 | \$ | 1,548.80 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 34 B Chamberlain St                      | 3 | \$ | 1,946.00 | \$ | 1,556.80 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 44 Chamberlain St                        | 3 | \$ | 1,946.00 | \$ | 1,556.80 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 54-63 Kingswood                          | 3 | \$ | 1,708.33 | \$ | 1,366.66 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 63-75 Fulton St                          | 3 | \$ | 2,013.00 | \$ | 1,610.40 | \$1,775.00 | \$219.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 76 Glen Haven Rd                         | 3 | \$ | 1,477.00 | \$ | 1,181.60 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
|  |   |    |          |    |          |            |          |            |            |            |            |
| <b><u>Scattered Sites East</u></b>       |   |    |          |    |          |            |          |            |            |            |            |
| 10 Terrace St                            | 3 | \$ | 1,975.00 | \$ | 1,580.00 | \$1,775.00 | \$289.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 102 Kenny Drive                          | 3 | \$ | 1,620.67 | \$ | 1,296.54 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 1042 Townsend Ave                        | 3 | \$ | 1,940.67 | \$ | 1,552.54 | \$1,775.00 | \$241.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 1091 Townsend Ave                        | 2 | \$ | 1,293.00 | \$ | 1,034.40 | \$1,407.00 | \$180.00 | \$1,438.00 | \$1,125.60 | \$1,150.40 | \$1,150.00 |
| 121 Stuyvesant Ave                       | 5 | \$ | 2,545.00 | \$ | 2,036.00 |            | \$360.00 | \$2,291.95 | \$0.00     | \$1,833.56 | \$1,834.00 |
| 1332 Quinnpiac Ave                       | 3 | \$ | 1,537.00 | \$ | 1,229.60 | \$1,775.00 | \$263.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |
| 140 Harrington Ave                       | 4 | \$ | 1,940.00 | \$ | 1,552.00 | \$2,008.00 | \$280.00 | \$1,993.00 | \$1,606.40 | \$1,594.40 | \$1,959.00 |
| 147 Burwell St                           | 5 | \$ | 2,535.00 | \$ | 2,028.00 |            | \$442.00 | \$2,291.95 | \$0.00     | \$1,833.56 | \$1,834.00 |
| 16 Eastern St                            | 3 | \$ | 1,708.00 | \$ | 1,366.40 | \$1,775.00 | \$331.00 | \$1,793.00 | \$1,420.00 | \$1,434.40 | \$1,434.00 |

[illegible]

| <u>2006 Flat Rent</u> |  | <u>HUD FMR<br/>RATE 2023<br/>(100%)</u> | <u>FLAT RENT 2023<br/>(FMR 80%)</u> | <u>HUD FMR<br/>RATE 2023<br/>(90%)</u> | <u>2023 UA</u> | <u>HUD FMR-UA<br/>(tenant rent)<br/>80%</u> | <u>HUD-FMR-UA<br/>(tenant rent)<br/>90%</u> | <u>Difference between<br/>HUD 2021 to HUD 2023<br/>80%</u> | <u>Difference between<br/>HUD 2021-2023 90%</u> | <u>% increase to<br/>HUD 2023 80%</u> |
|-----------------------|--|---|-------------------------------------|--|----------------|---|---|--|---|---------------------------------------|
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
| \$622.00              |  | \$1,200                                 | \$960                               | \$1,080                                | \$0            | \$960                                       | \$1,080                                     | \$145  | \$356   | 14%                                   |
| \$706.00              |  | \$1,334                                 | \$1,067                             | \$1,201                                | \$0            | \$1,067                                     | \$1,201                                     | \$153  | \$389   | 13%                                   |
| \$852.00              |  | \$1,629                                 | \$1,303                             | \$1,466                                | \$0            | \$1,303                                     | \$1,466                                     | \$191  | \$479   | 13%                                   |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
| \$622.00              |  | \$1,200                                 | \$960                               | \$1,080                                | \$0            | \$960                                       | \$1,080                                     | \$145  | \$356   | 14%                                   |
| \$706.00              |  | \$1,334                                 | \$1,067                             | \$1,200                                | \$0            | \$1,067                                     | \$1,200                                     | \$153  | \$389   | 13%                                   |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
| \$852.00              |  | \$1,629                                 | \$1,303                             | \$1,466                                | \$109          | \$1,194                                     | \$1,357                                     | \$191  | \$479   | 13%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$137          | \$1,464                                     | \$1,664                                     | \$208  | \$567   | 12%                                   |
| \$1,166.00            |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$165          | \$1,641                                     | \$1,867                                     | \$265  | \$663   | 13%                                   |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
| \$852.00              |  | \$1,629                                 | \$1,303                             | \$1,466                                | \$109          | \$1,194                                     | \$1,357                                     | \$191  | \$479   | 13%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$137          | \$1,464                                     | \$1,664                                     | \$208  | \$567   | 12%                                   |
| \$1,166.00            |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$165          | \$1,641                                     | \$1,867                                     | \$265  | \$663   | 13%                                   |
| \$1,166.00            |  | \$2,597                                 | \$2,078                             | \$2,337                                | \$192          | \$1,886                                     | \$2,145                                     | \$305  | \$763   | 13%                                   |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
|                       |  |   |                                     |  |                |   |   |  |   |                                       |
| \$852.00              |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$270          | \$1,331                                     | \$1,531                                     | \$208  | \$567   | 12%                                   |
| \$852.00              |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$415          | \$1,391                                     | \$1,617                                     | \$265  | \$1,019   | 13%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$0            | \$1,601                                     | \$1,801                                     | \$208  | \$567   | 12%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$0            | \$1,601                                     | \$1,801                                     | \$208  | \$567   | 12%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$0            | \$1,601                                     | \$1,801                                     | \$208  | \$567   | 12%                                   |
| \$852.00              |  | \$1,629                                 | \$1,303                             | \$1,466                                | \$0            | \$1,303                                     | \$1,466                                     | \$191  | \$479   | 13%                                   |
| \$1,166.00            |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$230          | \$1,576                                     | \$1,802                                     | \$265  | \$663   | 13%                                   |
| \$1,166.00            |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$415          | \$1,391                                     | \$1,617                                     | \$265  | \$663   | 13%                                   |
| \$1,166.00            |  | \$2,258                                 | \$1,806                             | \$2,032                                | \$436          | \$1,370                                     | \$1,596                                     | \$265  | \$663   | 13%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$382          | \$1,219                                     | \$1,419                                     | \$208  | \$567   | 12%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$375          | \$1,226                                     | \$1,426                                     | \$208  | \$567   | 12%                                   |
| \$1,020.00            |  | \$2,001                                 | \$1,601                             | \$1,801                                | \$270          | \$1,331                                     | \$1,531                                     | \$208  | \$567   | 12%                                   |

|            |  |         |         |         |       |         |         |        |       |      |
|------------|--|---------|---------|---------|-------|---------|---------|--------|-------|------|
| \$852.00   |  | \$1,629 | \$1,303 | \$1,466 | \$205 | \$1,098 | \$1,261 | \$191  | \$479 | 13%  |
| \$706.00   |  | \$1,334 | \$1,067 | \$1,201 | \$68  | \$999   | \$1,133 | \$153  | \$389 | 13%  |
| \$852.00   |  | \$1,629 | \$1,303 | \$1,466 | \$205 | \$1,098 | \$1,261 | \$191  | \$479 | 13%  |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$428 | \$1,378 | \$1,604 | \$265  | \$663 | 13%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$0   | \$1,601 | \$1,801 | \$208  | \$567 | 12%  |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$0   | \$1,806 | \$2,032 | \$265  | \$663 | 13%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$375 | \$1,226 | \$1,426 | \$208  | \$567 | 12%  |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$436 | \$1,370 | \$1,596 | \$265  | \$663 | 13%  |
|            |  |         |         |         |       |         |         |        |       |      |
|            |  |         |         |         |       |         |         |        |       |      |
| \$852.00   |  | \$1,629 | \$1,303 | \$1,466 | \$0   | \$1,303 | \$1,466 | -\$191 | \$479 | -13% |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$0   | \$1,601 | \$1,801 | -\$208 | \$567 | -12% |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$0   | \$1,806 | \$2,032 | -\$265 | \$663 | -13% |
|            |  |         |         |         |       |         |         |        |       |      |
|            |  |         |         |         |       |         |         |        |       |      |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$245 | \$1,561 | \$1,787 | \$265  | \$663 | 13%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$245 | \$1,356 | \$1,556 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
|            |  |         |         |         |       |         |         |        |       |      |
|            |  |         |         |         |       |         |         |        |       |      |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$338 | \$1,263 | \$1,463 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$270 | \$1,331 | \$1,531 | \$208  | \$567 | 12%  |
| \$852.00   |  | \$1,629 | \$1,303 | \$1,466 | \$205 | \$1,098 | \$1,261 | \$191  | \$479 | 13%  |
| \$1,166.00 |  | \$2,597 | \$2,077 | \$2,337 | \$358 | \$1,719 | \$1,979 | \$305  | \$763 | 13%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$300 | \$1,301 | \$1,501 | \$208  | \$567 | 12%  |
| \$1,166.00 |  | \$2,258 | \$1,806 | \$2,032 | \$314 | \$1,492 | \$1,718 | \$265  | \$299 | 13%  |
| \$1,166.00 |  | \$2,597 | \$2,077 | \$2,337 | \$497 | \$1,580 | \$1,840 | \$305  | \$763 | 13%  |
| \$1,020.00 |  | \$2,001 | \$1,601 | \$1,801 | \$375 | \$1,226 | \$1,426 | \$208  | \$567 | 12%  |

[illegible]

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing a Memorandum of Agreement with Advancing Connecticut Together (ACT) and Elm City Communities/Housing Authority for the City of New Haven (ECC/HANH) Commencing May 1, 2025, through November 30, 2025.

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**ACTION:** Recommend that the Board of Commissioners adopt Resolution Number #04-26/25-R

**TIMING:** Immediately

**DISCUSSION:** Beginning May 1<sup>st</sup>, 2025, through November 2025, ACT will conduct CT Money School workshops for adults and youth for Residents of ECC/HANH. Workshops will cover, among other things, topics such as safe banking, eviction prevention efforts to support timely rent payments, budgeting, building capacity around savings and credit, etc.

Workshops will be offered both online and in person at ECC/HANH sites, giving the opportunity for all who are interested to attend. Adult's offerings will include residents from programs: Workable; Elderly/Disabled; C.A.R.E.S (Caring About Resident Economic Self Sufficiency); and HUD Family Self Sufficiency. Workshops will take place on the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month in the morning and afternoon. Total of four (sessions).

Youth offerings will be inclusive of youth aged 14-24 who are engaged in the various employment offerings provided to our youth during the year as well as the summer months. Youth focused workshops will be Wednesday (virtual) and Tuesday/Thursday (in person). Workshops will be inclusive of safe banking education, building capacity around savings, credit and budgeting.

HANH seeks authorization of a Memorandum of Agreement with ACT and Elm City Communities Commencing May 1, 2025, Through November 30, 2025.

**FISCAL IMPACT:** \$0

**SOURCE OF FUNDS:** N/A

**STAFF:** LaToya Mills  
Director of Community, Economic & Development



**ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven**

**RESOLUTION #04-26/25-R**

**RESOLUTION AUTHORIZING A MEMORANDUM OF AGREEMENT WITH ADVANCING CONNECTICUT TOGETHER (ACT) AND ELM CITY COMMUNITIES/HOUSING AUTHORITY FOR THE CITY OF NEW HAVEN COMMENCING MAY 1, 2025, THROUGH NOVEMBER 30, 2025.**

WHEREAS, ACT will facilitate CT Money School for youth and adults; and

WHEREAS, ACT will offer CT Money School classes to workable adults, elderly/disabled adults, adults in the C.A.R.E.S program and adults who are HUD Family Self Sufficiency participants; and

WHEREAS, Workshops will take place on the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month in the morning and afternoon. Total of four (sessions); and

WHEREAS, Workshops will cover topics such as safe banking, eviction prevention efforts to support timely rent payments, budgeting, building capacity around savings and credit, etc.; and

WHEREAS, Youth offerings will be inclusive of youth aged 14-24 who are engaged in the various employment offerings provided to our youth during the year as well as the summer months; and

WHEREAS, Workshops will be inclusive of safe banking education, building capacity around savings, credit and budgeting.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, THAT:

1. A Memorandum of Agreement with Advancing Connecticut Together for the purposes and consistent with the recitals set forth hereinabove, commencing May 1, 2025, Through November 30, 2025, be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing a Memorandum of Agreement for Space Utilization and Provision of Services by and between Elm City Communities/Housing Authority of the City of New Haven (ECC/HANH) and Better Tomorrows Summer Enrichment Program (BTSEP) commencing July 7, 2025 through August 14, 2025.

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**ACTION:** Recommend that the Board of Commissioners adopt Resolution Number #04-27/25-R

**TIMING:** July 7, 2025

**DISCUSSION:** Better Tomorrows Summer Enrichment Program (BTSEP) and ECC/HANH are looking to enter into an agreement for use of space for programming to benefit youth living at Brookside/ Rockview/Twinbrook/Westville.

This request is to allow ECC/HANH to permit BTSEP to utilize the Community Room located at 295 Wilmot Road, New Haven, Connecticut, to conduct Summer Youth Enrichment Program (SYEP), Monday through Thursday, from 8:30 am to 3:00 p.m., beginning July 7, 2025, for a 6-week period. The BTSEP will include up to 10 youth ages 5-12 within the Westville Community. The staff supporting the SYEP will include Better Tomorrows Social Service Coordinator (BTSSC) and two Youth@Work Summer Youth Employment Workers.

HANH seeks authorization of a Memorandum of Agreement for space utilization and provision of services by and between Elm City Communities/Housing Authority of the City of New Haven and Better Tomorrows commencing July 7, 2025 through August 14, 2025.

**FISCAL IMPACT:** \$0

**SOURCE OF FUNDS:** N/A

**STAFF:** LaToya Mills  
Director of Community, Economic & Development

ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven

RESOLUTION #04-27/25-R

**RESOLUTION AUTHORIZING A MEMORANDUM OF AGREEMENT FOR SPACE UTILIZATION AND PROVISION  
OF SERVICES BY AND BETWEEN ELM CITY COMMUNITIES/HOUSING AUTHORITY OF THE CITY OF NEW  
HAVEN (ECC/HANH) AND BETTER TOMORROWS SUMMER ENRICHMENT PROGRAM (BTSEP)  
COMMENCING JULY 7, 2025 THROUGH AUGUST 14, 2025**

WHEREAS, Better Tomorrows Summer Enrichment Program (BTSEP) and ECC/HANH are looking to enter into an agreement for use of space for programming to benefit youth living at Brookside/Rockview/Twinbrook/Westville; and

WHEREAS, this request is to allow ECC/HANH to permit BTSEP to utilize the Community Room located at 295 Wilmot Road, New Haven, Connecticut, to conduct Summer Youth Enrichment Program (SYEP), Monday through Thursday, from 8:30 am to 3:00 p.m., beginning July 7, 2025, for a 6-week period; and

WHEREAS, the BTSEP will include up to 10 youth ages 5-12 within the Westville Community; and

WHEREAS, the staff supporting the SYEP will include Better Tomorrows Social Service Coordinator (BTSSC) and two Youth@Work Summer Youth Employment Workers; and

WHEREAS, HANH seeks authorization of a Memorandum of Agreement for space utilization and provision of services by and between Elm City Communities/Housing Authority of the City of New Haven and Better Tomorrows commencing July 7, 2025 through August 14, 2025.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:

1. A Memorandum of Agreement for space utilization and provision of services by and between Elm City Communities/Housing Authority of the City of New Haven and Better Tomorrows commencing July 7, 2025 through August 14, 2025; be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

**MEMORANDUM OF AGREEMENT  
FOR SPACE UTILIZATION AND PROVISION OF SERVICES**

**BY AND BETWEEN**

**ELM CITY COMMUNITIES/HOUSING AUTHORITY OF THE CITY OF NEW HAVEN**

**AND**

**BETTER TOMORROW'S/MICHAEL'S MANAGEMENT**

THIS MEMORANDUM OF AGREEMENT (the "Agreement") is made this 1 day of May 2025, by and between Elm City Communities/Housing Authority of the City of New Haven a public body corporate and politic organized and existing pursuant to Chapter 128 of Connecticut General Statutes, with a chief executive office located at 360 Orange Street, New Haven, Connecticut 06511 ("ECC/HANH") and Better Tomorrows/Michael's Management - Rockview/Brookside Summer Enrichment Youth Program herein after referred to as BTSEP, a Connecticut non-stock, non-profit corporation with a mailing address at 6 Solomon Crossing, New Haven, Connecticut 06515.

**I. PURPOSE**

**I.A.** The purpose of this Agreement is to establish an agreement by and between the BTSEP and ECC/HANH to enable ECC/HANH to engage the services of BTSEP to provide Brookside/Rockview youth living in ECC/HANH properties summer enrichment programs. The services to be provided pursuant to this Agreement shall be as set forth in Schedule 1 attached hereto and incorporated herein by this reference (the "Services").

**I.B.** ECC/HANH shall permit BTSEP to utilize the Community Room located at 295 Wilmot Road, New Haven, Connecticut, to conduct Summer Youth Enrichment Program (SYEP), Monday through Thursday, from 8:30 am to 3:00 p.m., beginning July 7, 2025, for a 6 week period. The BTSEP will include up to 10 youth ages 5-12. The Staff supporting the SYEP will include Better Tomorrows Social Service Coordinator (BTSSC) and two Youth@Work Summer Youth Employment Workers.

**II.A.** The Agreement concerns the use by BTSEP of the ECC/HANH owned real property identified as the Community Room located at 295 Wilmot Street, New Haven, Connecticut (the "Premises"), the provision of Services by Better Tomorrows in connection with the Youth Summer Enrichment Programs of Rockview and Brookside.

**III. CONTACT PERSONS**

ECC/HANH's President will appoint a staff representative(s) to serve as the contact person for this Agreement.

Better Tomorrows Rockview/ Brookside Summer Youth Enrichment Program will appoint a representative to serve as the contact persons for this Agreement.

**IV. AGREEMENT TERMS.** For good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, ECC/HANH and BTSEP agree as follows:

**IV.A. Premises.** ECC/HANH hereby grants BTSEP the right to use and occupy the Premises, at no cost to BTSEP except as set forth herein below, for the purpose of providing the Services. The right use and occupy the Premises is granted to "as is", and "with all defects" and ECC/HANH makes no representations or BTSEP warrants as to the condition or habitability of the Premises or the suitability of the Premises for intended purposes or for other purposes of BTSEP.

**IV.B. Term.** The term of this Agreement (the "Term") shall commence as of July 7, 2025 (the "Commencement Date") and shall end on August 14, 2025 or such earlier date pursuant to the termination provisions set forth herein (the "Termination Date"). In the event the Premises becomes uninhabitable or is otherwise not usable for its intended purposes, ECC/HANH shall, at its option, provide other suitable space for the Community Room and the provision of the Services or this Agreement shall terminate.

**IV.C. Payment for Services; Services by HANH; Services by BTSEP.** BTSEP shall provide the services set forth in Schedule 1 attached hereto (the "Services"). For the Services provided hereunder, HANA shall not incur any fee BTSEP PROGRAM in accordance with the fee schedule set forth in Schedule 2 attached hereto.

**IV.D. Use.** BTSEP shall use and occupy the Premises solely for providing the Services during the agreed upon operating hours of the Premises ("Operating Hours") as described in Schedule 2 attached hereto. The Premises shall not be used for any other purposes whatsoever without the prior written consent of ECC/HANH. All groups including BTSEP shall abide by the Acceptable Uses of ECC/HANH Space as outlined in Schedule 4 attached hereto. BTSEP shall provide the following as part of its use of the Premises:

- a. BTSEP shall monitor the activities and services provided by BTSEP staff and submit a monthly certification to ECC/HANH certifying that BTSEP is providing services that benefit Brookside and Rockview youth who are participants in the Summer Youth Enrichment Program.
- b. BTSEP shall schedule and coordinate use of space at the Premises by BTSEP staff, including opening and closing the on-site facilities during normal business hours or coordinating with ECC/HANH staff opening and closing the facilities;
- c. BTSEP shall implement a sign-in procedure for all activities and make the same available for ECC/HANH review;
- d. BTSEP shall promptly notify ECC/HANH of any emergency situations that arise at the Premises and shall take such actions as are reasonably prudent in handling such emergency situations.

In the event that BTSEP desires to use the Premises or any portion thereof during other than the Operating Hours, then BTSEP shall notify ECC/HANH at least five (5) business days prior to the date of such intended use. As part of such notification, BTSEP shall include a specific request for such necessary ECC/HANH personnel to be present for the after hour use, and BTSEP shall be responsible for the set-up, cleaning and locking up of the Premises or, if ECC/HANH personnel is not required BTSEP, will ensure that the after hour use is properly supervised and that the Premises will be opened and closed by a representative of BTSEP.

**IV.E. Maintenance.** BTSEP shall keep the Premises clean during the Term of this Agreement. In the event that additional cleaning or maintenance is required due to a program, group, event, or activity sponsored by BTSEP, **BTSEP** shall pay a maintenance fee for costs incurred by

ECC/HANH in connection with such additional cleaning or maintenance.

**IV.G. Compliance with Laws/Parental Consent.** During the Term of this Agreement, BTSEP shall, at its sole cost and expense, comply with all governmental laws, ordinances, by-laws, rules, regulations, orders and decrees (collectively, "Laws") affecting its use of the Premises, and procure all licenses, permits and approvals and take all such other actions as are necessary in order to comply with all such Laws. BTSEP agrees upon request of ECC/HANH, to provide copies of all licenses, permits, approvals or other evidence of BTSEP compliance with Laws relating to the Services and/or BTSEP use of the Premises.

**IV.H. Compliance with Rules and Regulations.** During the Term of this Agreement, BTSEP shall comply with all rules and regulations relating to the use of the Premises as set forth in Schedule 4 attached hereto, as may be established and or modified by ECC/HANH from time to time and provided to BTSEP in writing. BTSEP agrees that any issues, disputes, or complaints regarding such rules and regulations shall be referred to the designated ECC/HANH representative. ECC/HANH will make every effort to resolve any such complaints by meeting with BTSEP to discuss the issues. If ECC/HANH is unable to resolve any such complaints, the matter will be referred to a mutually agreed upon arbitrator for mediation.

**IV.I. Insurance.** During the Term of this Agreement, BTSEP shall, at its sole cost and expense, obtain and maintain in force and effect the following insurance coverage: (a) commercial general liability insurance with a limit of not less than One Million Dollars (\$1,000,000.00) for injury to or death of any one person, for injury to or death of any number of persons in one occurrence, and for damage to property, (b) worker's compensation insurance covering its employees as required by law, and (c) motor vehicle insurance covering owned, non-owned and hired vehicles with a combined single limit of not less than One Million Dollars (\$1,000,000.00). All insurance required in the Agreement and all renewals of the same shall be issued by companies authorized to transact business in the State of Connecticut. All insurance policies (i) shall name HANH, as additional insured, (ii) shall expressly provide that they may not be canceled or altered without thirty (30) days prior written notice to HANH, and (iii) shall contain a waiver by the insurer of its rights of subrogation against HANH. All policies shall be written as primary policies, not contributing with and not in excess of any coverage that ECC/HANH may carry. Upon issuance, a certificate of all policies shall be delivered to HANH. If BTSEP fails to maintain the insurance required hereunder, ECC/HANH may (but shall not be required), upon five (5) days notice to BTSEP procure such insurance as may be necessary to comply with this Agreement, and BTSEP shall reimburse ECC/HANH the cost of such insurance immediately upon HANH's demand therefore.

**IV.J. Utilities.** Utilities including water, electricity/gas, heating and sewer services shall be provided by ECC/HANH at no additional expense to BTSEP. BTSEP shall be responsible for payment of any telephone charges associated with the use of telephones and/or computers at the Premises.

**IV.K. Alterations.** BTSEP shall not make any alterations, additions, improvements, or modifications to the Premises (other than interior decorations) without the prior written consent of HANH, which consent may be withheld in HANH's sole and absolute discretion. In doing any such work as may be permitted hereunder, BTSEP shall (a) pay promptly when due the entire cost any work to the Premises undertaken by BTSEP (b) remove immediately after notice thereof any liens for labor and materials arising from such work (c) procure all necessary governmental licenses, permits and approvals (if any) before undertaking such work, (d) and do all of such work in a good and workmanlike manner, employing materials of first class quality and complying with all Laws and regulations.

**IV.L. Prohibited Activities.** During the Term of this Agreement, BTSEP shall not (a) commit or permit any waste, overloading, damage, private or public nuisance or unlawful or noxious activity to



be conducted upon the Premises, (b) permit the attachment of any lien on the Premises, (c) engage in or permit any illegal activities at the Premises, (d) store, use, handle, or dispose of hazardous materials (as such materials may be defined from time to time under Connecticut and/or federal law) except the incidental use, storage handling or disposal of such materials in connection with BTSEP's use of the Premises and then only in compliance with all applicable laws, or (e) use or allow the use or presence of alcohol or any controlled substance during the implementation of programs in the Premises. All groups including Tenant Representative Councils (TRC) shall abide by the rules set forth in the Acceptable Uses of ECC/HANH space as outlined in Schedule 4.

**IV.M. Entry and Inspection.** ECC/HANH and all its agents shall be permitted to enter the Premises for the purposes of inspecting the Premises and ascertaining BTSEP's compliance with the provisions of this Agreement. ECC/HANH agrees that it will use reasonable efforts to provide BTSEP with at least five (5) days notice prior to entering the Premises, but shall not be required to provide such notice in the event of an emergency. In exercising its rights under this Section, ECC/HANH will use reasonable efforts not to unreasonably interfere with BTSEP's use of the Premises.

**IV.N. Personal Property.** BTSEP acknowledges and agrees that its use of the Premises and its placement or use its personal property in or on the Premises shall be at BTSEP's sole risk, cost and expense. BTSEP shall not be permitted to secure the Premises by means of locks and or other security devices other than locks or other security devices provided by HANH. BTSEP shall not (i) install any other locks or other security devices other than those provided by ECC/HANH or (ii) change the locks or other security devices on its Premises without the prior written consent of HANH. ECC/HANH shall provide BTSEP with (i) keys to office space (the "Keys") and/or (ii) means of access ("Access Devices") to any other security devices securing the Premises BTSEP and shall not make copies of the Keys or Access Devices or to provide the Keys or Access Devices to any third parties without the prior written consent of HANH. BTSEP acknowledges that ECC/HANH shall keep copies of the Keys and Access Devices, which may be used by ECC/HANH in the exercise of its rights pursuant to Section IV.M. Hereof.

**IV.O. Indemnification.** BTSEP shall indemnify and hold ECC/HANH and its officers, directors, partners, shareholders, employees, agents, contractors, attorneys and affiliates and any holders of mortgages on the Property harmless for, from and against any damage, claim, loss, liability, cost or expense (including reasonable attorney's fees and expenses) incurred on account of any breach by of any of its obligations hereunder, any negligence caused by an act or omission by BTSEP, BTSEP or any of its officers, employees, agents, contractors or guests. The provisions of this Section IV.O. shall survive the termination of this Agreement. The indemnification provided hereunder shall terminate and expire on the date that the statute of limitations has expired on any claim that is brought, or may be brought, by a third party claimant against ECC/HANH for the claims defined hereinabove.

**IV.P. Surrender of Premises.** On the earlier of the expiration of the Term or other termination of this Agreement, BTSEP shall vacate the Premises, surrender all keys thereto and remove all of its goods and effects, and yield up the Premises in broom-clean condition. In the event BTSEP fails to vacate the Premises or any portion thereof as aforesaid, ECC/HANH shall have the right, in addition to any other rights and remedies available at law or in equity, (a) charge BTSEP a per diem sum for each day of additional use and occupancy in the amount of \$100.00, and/or (b) remove and its property from the Premises. Furthermore, any property not removed by BTSEP in accordance with this paragraph shall be deemed abandoned and may be retained by ECC/HANH or may be removed and BTSEP disposed of by ECC/HANH in such manner as ECC/HANH shall determine.

**IV.Q. Default.** Either party's failure to observe or perform any of the covenants, conditions or provisions of this Agreement shall constitute a default and breach of this Agreement ("Event of

Default"): If an Event of Default occurs, then the non-defaulting party may, at anytime thereafter, terminate this Agreement, by giving thirty (30) days written notice of termination to the other party, provided, however, that such termination shall not release the defaulting party from its obligation to observe or perform any of the duties or obligations set forth in this Agreement which were required to be performed prior to such termination. If BTSEP defaults in the performance of its obligations hereunder, ECC/HANH shall have the right to pursue any and all remedies available, whether at law or in equity, including without limitation, the right to re-enter and take possessions of the Premises. Upon such default by BTSEP, upon notice from ECC/HANH BTSEP's right to use and occupy the Premises shall terminate and BTSEP shall immediately quit and surrender the Premises as provided in Section IV.P. of this Agreement.

**IV.R. Performance Obligations.** If BTSEP defaults in the performance of any of its obligations hereunder, which default is not cured after applicable notice and cure periods, then ECC/HANH shall have the right, at its election, to pay sums or do any act requiring the expenditure of funds necessary or appropriate (as determined by HANH) by reason of the failure or neglect of BTSEP to perform any of its obligations hereunder. If BTSEP defaults in the performance of any of its obligations under this Agreement, BTSEP agrees to pay ECC/HANH all such sums, including, without limitation, HANH's reasonable attorneys fees and expenses, within ten (10) days of HANH's demand therefore.

**IV.S. No Assignment or Other Transfer.** This Agreement, the rights, obligations and benefits hereunder, may not be assigned by BTSEP without the prior written consent of HANH. Shall not assign or otherwise transfer the whole or any portion of its interest in the Premises or its rights hereunder, and any attempted assignment or other transfer without HANH's prior written consent shall be null and void and of no force and effect.

**IV.T. No Personal Liability of HANH.** Notwithstanding anything to the contrary contained herein, the commissioners, officers, directors, partners, shareholders, agents, employees or affiliates of ECC/HANH shall have no personal liability with respect to any of the terms, covenants, conditions, and provisions of this Agreement, and BTSEP shall look solely to the interest of HANH, and its successors and assigns, in the Premises, for the satisfaction of each and every remedy of BTSEP in the event of default by ECC/HANH hereunder; such exculpation of personal liability is absolute and without any exception whatsoever.

**IV.U. Resident Participation or Service Fees.** BTSEP is prohibited from charging fees for residents' participation in its programs and for the receipt of the Services. If such payment is required for specialized services, a request shall be made by BTSEP to ECC/HANH which request shall explain the reason for the charges and how the costs will be paid by the resident (i.e. medical insurance, government assistance, etc.). If BTSEP desires to charge participation or services fees as part of a fundraiser for the residents, BTSEP shall submit a request for approval of the same to HANH, which request shall include a description of the activity, proposed dates, fees, and host. Such a request shall be submitted to ECC/HANH for approval at least (5) business days in advance. Printed receipts to verify costs as well as revenue made and receipts shall be submitted to ECC/HANH to be deposited in the respective account for the residents at the site where the activity took place. In accordance with state law, ECC/HANH will be required to deposit revenue into the applicable resident account within (1) one business day. Monthly ledgers will be reviewed with BTSEP and with residents at respective sites if applicable.

## **V. GENERAL PROVISIONS**

**V.A. Notices.** All notices required or permitted hereunder shall be in writing and shall be deemed

duly served if and when delivered in person, or when received if delivered or mailed by registered or certified mail postage prepaid addressed or by recognized overnight courier service to the other parties at the addresses listed below, or such other addresses as may be designated by written notice delivered in accordance with this Section.

to Better Tomorrows Rockview / Brookside Summer Youth Enrichment Program (BTSEP)  
6 Solomon Crossing  
New Haven, Connecticut 06515  
Attention: President and CEO, Better Tomorrows

to HANH:  
360 Orange Street  
New Haven, Connecticut 06511  
Attention: President, Elm City Communities

**V.B. Counterparts.** This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which shall constitute one in the same instrument.

**V.C. Modification.** This Agreement supersedes any prior oral or written agreement or understanding between the parties as to the matters set forth herein, and may not be amended except by written instrument executed by the party to be charged.

**V.D. Successors and Assigns.** This Agreement shall be binding upon, and shall insure to the benefit of, as the case may be, the parties hereto and their permitted successors and assigns.

**V.E. Governing Law.** This Agreement shall be governed by the laws of the State of Connecticut and the United States without regard to principles of conflicts of laws.

**V.F. Severability.** If any term or provision of this Agreement, or the application thereof to any person or circumstances, shall to any extent be held invalid or unenforceable, the remainder of this Agreement, or the application of such terms to persons or circumstances other than those to which it is held invalid or unenforceable, shall not be affected thereby, and each term and provision of this Agreement shall be valid and shall be enforced to the extent permitted by law.

**IN WITNESS, WHEREOF,** the parties have caused this instrument to be executed as of the date.

**ELM CITY  
COMMUNITIES/HOUSING  
AUTHORITY OF THE CITY  
NEW HAVEN**

**BETTER  
TOMORROWS/MICHAEL'S  
MANAGEMENT**

By: \_\_\_\_\_  
Shenae Draugh  
President  
Elm City Communities

By: \_\_\_\_\_  
Patricia Schwartz  
President & CEO  
Michael's Management

### **SCHEDULE 1**

The Services to be provided by B&RSYEP

B&RYSEP shall provide Services the following this sample schedule below in connection with Summer Youth Enrichment Programs, which is a subject to change:

|                   | <b>Monday</b>         | <b>Tuesday</b> | <b>Wednesday</b> | <b>Thursday</b>          |
|-------------------|-----------------------|----------------|------------------|--------------------------|
| <b>9:30-10:00</b> | Breakfast             | Breakfast      | Breakfast        | Morning Meeting/Check In |
| <b>10-10:15</b>   | Movement - Stretching | Movement       | Arts             | Movement - Stretching    |

|                      |   |   |                                  |   |
|----------------------|---|---|----------------------------------|---|
| <b>10:15-10:45</b>   | Mornings are lit!<br>(Reading/Literacy) | Bathroom<br>Break/Hydration             | Music and Movement               | Mornings are lit!<br>(Reading/Literacy) |
| <b>10:45-11</b>      | Bathroom/Hydration<br>Break             | STEM                                    | Theme Activity                   | Outdoor Play/Activity                   |
| <b>11-11:30</b>      | Outdoor<br>Play/Activity                | Mornings are lit!<br>(Reading/Literacy) | Outdoor Play/Activity            | Theme Activity                          |
| <b>11:30 - 12:30</b> | Music and<br>Movement                   | Arts                                    | STEM                             | Music and<br>Movement                   |
| <b>12:30 - 1:00</b>  | Lunch                                   | Lunch                                   | Lunch                            | Lunch                                   |
| <b>1-1:30</b>        | Theme Activity                          | Theme Activity                          | Theme Activity                   | Theme Activity                          |
| <b>1:30 - 2</b>      | Arts                                    | Outdoor Play/Activity                   | Journaling                       | Arts                                    |
| <b>2-2:30pm</b>      | Closing<br>Circle/Mindful<br>Minute     | Closing<br>Circle/Mindful Minute        | Closing<br>Circle/Mindful Minute | Closing<br>Circle/Mindful<br>Minute     |
|                      |   |   |                                  |   |

## **SCHEDULE 2**

### The Fee Schedule

1. There is no fee for this program

## **SCHEDULE 3**

### Acceptable Use of ECC/HANH Space

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing a Memorandum of Understanding (MOU) Between Elm City Communities/the Housing Authority of the City of New Haven (ECC/HANH) and Workforce Alliance, the South Central Workforce Development Board (Workforce Alliance with American Job Centers (AJC)) commencing April 15, 2025 through April 14, 2028.

---

**ACTION:** Recommend that the Board of Commissioners adopt Resolution Number #04-28/25-R

**TIMING:** Immediately

**DISCUSSION:** Workforce Alliance oversees workforce development programs in the South Central Workforce region and supports job seekers through its network of American Job Centers (AJCs).

ECC/HANH and AJC have a shared commitment to improving the employment and economic outcomes of households in New Haven. HANH is seeking to establish a formal relationship with AJC to help ensure efficient and effective service delivery and facilitate the referral of applicants to appropriate services.

Elm City and Workforce Alliance will accomplish this by participating in quarterly meetings to discuss program alignment and opportunities to work together, sharing information to support program coordination and service delivery improvements, and developing a referral system to track non eligible applicants to ensure they are connected to other available resources. This relationship will also facilitate access to the AJC's for Elm City job seekers and provide support for job placement, training, and other career services, and provide semi-annual training to ECC staff.

HANH seeks authorization of a Memorandum of Understanding (MOU) Between Elm City Communities/the Housing Authority of the City of New Haven (ECC) and Workforce Alliance, the South-Central Workforce Development Board (Workforce Alliance) Commencing April 15, 2025 Through April 14, 2028.

**FISCAL IMPACT:** \$0

**SOURCE OF FUNDS:** N/A

**STAFF:** LaToya Mills  
Director of Community, Economic & Development

**ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven**

**RESOLUTION #04-28/25-R**

**RESOLUTION AUTHORIZING A MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN  
ELM CITY COMMUNITIES/THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN (ECC/HANH) AND  
WORKFORCE ALLIANCE, THE SOUTH CENTRAL WORKFORCE DEVELOPMENT BOARD (WORKFORCE  
ALLIANCE WITH AMERICAN JOB CENTERS (AJC)) COMMENCING APRIL 15,2025  
THROUGH APRIL 14,2028.**

WHEREAS, ECC/HANH will collaborate with AJC to coordinate recruitment efforts and enhance service delivery; and

WHEREAS, ECC/HANH will participate in the Greater New Haven Workforce Collaborative meeting to provide insight and partnership to advance the workforce goals of the region; and

WHEREAS, Workforce Alliance will facilitate access to the American Job Centers for Elm City job seekers and provide support for job placement, training, and other career services; and

WHEREAS, Workforce Alliance will provide semi-annual training to Elm City staff; and

WHEREAS, Workforce Alliance will participate in Elm City's Program Coordinating Meeting as part of the Family Self Sufficiency department.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:

1. A Memorandum of Understanding (MOU) with Workforce Alliance, the South-Central Workforce Development Board (Workforce Alliance) Commencing April 15, 2025 Through April 14, 2028 be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner



**Memorandum of Understanding (MOU) Between  
Elm City Communities, the Housing Authority for New Haven (Elm City) and Workforce  
Alliance, the South Central Workforce Development Board (Workforce Alliance)**

**I. Purpose**

This Memorandum of Understanding (MOU) is entered into by the Housing Authority of the City of New Haven (Elm City) a public body corporate and politic organized and existing pursuant to Chapter 128 of the Connecticut general Statutes, with a chief executive office located at 360 Orange Street, New Haven, CT 06511 and the Workforce Alliance, the South Central Workforce Development Board (Workforce Alliance) at 370 James Street, Suite 401, New Haven, CT 06513 to establish a framework for collaboration and coordination in serving families in Greater New Haven. This partnership will ensure efficient and effective service delivery and facilitate the referral of applicants to appropriate services.

**II. Background**

Workforce Alliance oversees workforce development programs in the South Central Workforce region and supports job seekers through its network of American Job Centers (AJCs).

Elm City is the local Housing Authority is a public housing agency created in 1938 for the purposed of administering affordable housing programs for low-income residents of the City of New Haven.

The two parties have a shared commitment to improving the employment and economic outcomes of households in New Haven.

**III. Partnership Goals**

Elm City and Workforce Alliance will take the following steps to establish and strengthen this partnership:

1. **Joint Meetings:** Elm City will participate in quarterly meetings with Workforce Alliance leadership to discuss program alignment and partnership opportunities.
2. **Cross Sector Information Sharing:** The two entities will share information, including labor market information and best practices, to support program coordination and service delivery improvements and accessing Housing Authority resources.
3. **Referral of Elm City Residents to the AJC:** Both parties will develop a referral system to track non-eligible applicants, ensuring they are connected to other available resources.

**V. Roles and Responsibilities**

**1. Elm City's Responsibilities:**

- Collaborate with AJCs to coordinate recruitment efforts and enhance service delivery.
- Ensure timely communication with Workforce Alliance and AJC partners regarding changes, updates, or needs.

- Provide semi-annual training to AJC staff on how to access public housing.
- Participate in the Greater New Haven Workforce Collaborative meeting to provide insight and partnership to advance the workforce goals of the region.

## **2. Workforce Alliance's Responsibilities:**

- Facilitate access to the American Job Centers for Elm City job seekers and provide support for job placement, training, and other career services.
- Provide semi-annual training to Elm City staff.
- Engage in quarterly meetings and planning sessions with Elm City to review partnership effectiveness and explore areas for expansion.
- Participate in Elm City's Program Coordinating Meeting as part of the Family Self Sufficiency department.

## **VI. Data Sharing and Confidentiality**

The parties agree to adhere to all applicable data privacy laws and regulations when sharing participant information. Data shared between the partners will only be used for the purpose of providing services to participants and improving program coordination.

## **VII. Duration of the MOU**

This MOU shall remain in effect for a period of three (3) years from the date of signing, with the option for renewal upon mutual agreement. Either party may terminate this MOU with thirty (30) days' written notice.

## **VIII. Signatures**

By signing below, the parties agree to the terms outlined in this MOU and commit to working collaboratively to support public housing families in accessing employment services in greater New Haven.

---

## **Housing Authority for the City of New Haven/Elm City Communities**

Name: Shenae Draughn

Title: President

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

**Workforce Alliance**

Name: William P. Villano

Title: President and CEO

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** Resolution Authorizing a Memorandum of Understanding Between Youth Entrepreneurs and Elm City Communities/Housing Authority of the City of New Haven commencing July 7, 2025 to July 11, 2025.

---

**ACTION:** Recommend that the Board of Commissioners adopt Resolution Number #04-29/25-R

**TIMING:** Immediately

**DISCUSSION:** Youth Entrepreneurs will work the New Haven Housing Authority to implement a Summer Program. The program will take place at the University of New Haven to foster entrepreneurship and skill development among young individuals. The program is for High school students (Grades 9-12).

The value of the program cost is: \$800 per youth– Value to ECC of \$8,000 (10 youth). Youth are expected to develop a business model for social good through hands-on workshops and mentorship; participate in field visits to local social enterprises and community impact organizations; engage with guest speakers, social entrepreneurs, and business leaders; learn about sustainable business practices, ethical entrepreneurship, and financial literacy; pitch a mission-driven business idea to a panel of professionals on last day of class with Grand prize winner receiving \$500; and students will have the opportunity to earn 3 college credits.

This is the 2<sup>nd</sup> year that we have worked with this summer program held at The University of New Haven.

This program will provide educational opportunities and resources for youth residing in New Haven, focusing on entrepreneurship and skill development. Additionally, ECC/HANH and Youth Entrepreneurs will collaborate on delivering a comprehensive curriculum designed to participants to the essentials of entrepreneurship, develop practical skills, and encourage creativity and innovation.

**FISCAL IMPACT:** \$0

**SOURCE OF FUNDS:** N/A

**STAFF:** LaToya Mills  
Director of Community, Economic & Development

**ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven**

**RESOLUTION #04-29/25-R**

**RESOLUTION AUTHORIZING A MEMORANDUM OF UNDERSTANDING BETWEEN YOUTH ENTREPRENEURS  
AND ELM CITY COMMUNITIES/HOUSING AUTHORITY OF THE CITY OF NEW HAVEN COMMENCING  
JULY 7, 2025 to July 11, 2025.**

WHEREAS, Youth Entrepreneurs will facilitate workshops and activities during the Summer Program and offer mentorship and support to participants throughout the program; and

WHEREAS, Youth Entrepreneurs will sponsor (10) ten free slots for ECC/HANH youth participants; and

WHEREAS, ECC/HANH will be responsible for recruiting and placing students in the program; and

WHEREAS, ECC/HANH will coordinate transportation to and from the program location and Assist in the administration and logistics of the program as needed; and

WHEREAS, Youth are expected to develop a business model for social good through hands-on workshops and mentorship; participate in field visits to local social enterprises and community impact organizations; engage with guest speakers, social entrepreneurs, and business leaders; learn about sustainable business practices, ethical entrepreneurship, and financial literacy; pitch a mission-driven business idea to a panel of professionals on last day of class with Grand prize winner receiving \$500; and students will have the opportunity to earn 3 college credits; and

WHEREAS, ECC/HANH and Youth Entrepreneurs will collaborate on delivering a comprehensive curriculum designed to participants to the essentials of entrepreneurship, develop practical skills, and encourage creativity and innovation.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, THAT:

1. The Memorandum of Understanding between Youth Entrepreneurs and Elm City Communities/Housing Authority of the City of New Haven commencing July 7, 2025 to July 11, 2025 be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above Resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

# **Memorandum of Understanding Between Youth Entrepreneurs and Elm City Communities/Housing Authority of the City of New Haven**

## **Youth Entrepreneurs, Inc.**

1441 Dixwell Ave  
Hamden, CT 06514

## **Elm City Communities/Housing Authority of the City of New Haven (ECC/HANH)**

360 Orange Street  
New Haven, CT 06511

**Date: May 1, 2025**

**Purpose:** This Memorandum of Understanding (MOU) outlines the terms and conditions of the partnership between Youth Entrepreneurs and the New Haven Housing Authority Youth for implementing a Summer Program taking place at the University of New Haven to foster entrepreneurship and skill development among young individuals.

### **1. Objectives:**

- 1.1. To provide educational opportunities and resources for youth residing in New Haven through a Summer Program focused on entrepreneurship and skill development.
- 1.2. To collaborate on delivering a comprehensive curriculum designed to introduce participants to the essentials of entrepreneurship, develop practical skills, and encourage creativity and innovation.

### **2. Responsibilities:**

#### **2.1. Youth Entrepreneurs:**

- Provide program curriculum, materials, and instructional resources.
- Facilitate workshops and activities during the Summer Program.
- Offer mentorship and support to participants throughout the program.

#### **2.2. Elm City Communities/New Haven Housing Authority (ECC/HANH):**

- Recruit eligible participants for the Summer Program.
- Coordinate transportation to and from the program location.

- Assist in the administration and logistics of the program as needed.

### **3. Program Details:**

3.1. **Duration:** The Summer Program will run from July 7 to July 11, 2024

3.2. **Location:** University of New Haven, West Haven Campus.

3.3. **Participants:** Students entering grades 9-12 and residing in New Haven.

### **4. Financial Arrangements:**

4.1. Youth Entrepreneurs will sponsor (10) ten free slots for ECC/HANH youth participants, depending on grant funding.

#### **4.2 Responsibilities and Terms:**

- Elm City Communities is responsible for recruiting and placing students in the program no later than May 30, 2025.
- In the event that students registered by Elm City Communities are no-shows, Elm City Communities is responsible for paying the \$675 student spot (free spot) by July 12, 2025.
- Youth Entrepreneurs is not responsible for transporting to and from the summer site.
- Any additional fees incurred beyond the provided free spots will be the responsibility of ECC/HANH for their students.
- If ECC/HANH would like to register students outside of the ten (10) funded slots, ECC/HANH is responsible for payment.
- If relevant, payments are due no later than June 1, 2025.

### **5. Evaluation:**

5.1. Both parties agree to conduct evaluations and assessments to measure the effectiveness and impact of the Summer Program.

5.2. Evaluation results will inform future program improvements and adjustments.

### **6. Termination:**

6.1. Either party may terminate this MOU with written notice to the other party at least 30 days in advance.

### **7. Amendment:**



7.1. Any amendments to this MOU must be made in writing and agreed upon by both parties.

**8. Governing Law:**

8.1. This MOU shall be governed by and construed by the laws of Connecticut.

**Signatures:**

This MOU, consisting of 3 pages, is executed by the parties' authorized representatives as of the Date first written above.

**For Youth Entrepreneurs, Inc.:**

By: \_\_\_\_\_ Date: \_\_\_\_\_

**Laquita Joyner-McGraw, Ph.D.**

Executive Director

**For Elm City Communities/Housing Authority of the City of New Haven:**

By: \_\_\_\_\_ Date: \_\_\_\_\_

**Shanae Draughn**

President

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** RESOLUTION TO ADOPT POLICY REGARDING THE WRITE-OFF DEBT OWED BY RESIDENTS NO LONGER IN OCCUPANCY

---

**ACTION:** This resolution would authorize ECC/HANH, to adopt a policy governing the write-off of debt owed by residents of Low-Income Public Housing, Scattered Site Properties and Third-Party Management Companies owned by ECC/HANH.

This policy is necessary to align ECC/HANH's financial management policies and maintain accurate and transparent financial records. The policy will also help to debt owed to ECC/HANH by residents who leave their apartment owing rent.

**FISCAL IMPACT:** Reduction in the Amount of Debt Written Off

**STAFF:** Lee Purvis, Central Operations Manager

**ELM CITY COMMUNITIES**

**Housing Authority of the City of New Haven**

**RESOLUTION # 04-30/25-R**

**RESOLUTION TO ADOPT POLICY REGARDING THE WRITE-OFF DEBT OWED BY  
RESIDENTS NO LONGER IN OCCUPANCY**

---

**WHEREAS**, the ECC/HANH own residential and mixed-uses properties managed by the ECC/HANH or other third party management firms; and

**WHEREAS**, ECC/HANH has identified outstanding tenant accounts receivable for former residents who are no longer in occupancy; and

**WHEREAS**, ECC/HANH has determined, after reasonable efforts to collect, that the outstanding debt for these accounts is uncollectable and should be written off in accordance with the ECC/HANH management policies; and

**WHEREAS**, the policy governing the write-off of uncollectible debt is attached hereto as Exhibit A and is incorporated herein by reference; and

**WHEREAS**, the write-off of uncollectable debt does not absolve the former residents of their financial obligations but recognizes the practical inability to recover these amounts through collection efforts:

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING  
AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

1. The Chief Financial Officer of their designee is hereby authorized to write off individual accounts up to \$15,000 per account; and
2. The write-off of any individual account more than \$15,000 must be authorized in writing by the President or their designee; and
3. ECC/HANH shall maintain records of all accounts written off and may pursue other actions as opportunities arise, where feasible; and
4. The President is hereby authorized to take all actions necessary and appropriate to carry out the purposes of this Resolution; and
5. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above Resolution was adopted by a majority of the Commissioners present at meeting duly called at which a quorum was present on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER ENGLISH, LLP  
GENERAL COUNSEL

By:\_\_\_\_\_  
Rolan Joni Young Smith, Esq.  
A Partner

## EXHIBIT A

### ECC/HANH UNCOLLECTED DEBT OWED WRITE OFF POLICY FOR RESIDENTS NO LONGER IN OCCUPANCY

#### Write-Off Policy for Residents No Longer in Occupancy with Outstanding Debt The ECC/HANH or an affiliate.

##### Policy Purpose:

This policy establishes procedures for managing and writing off outstanding debt owed by residents who are no longer in occupancy of properties owned by the **ECC/HANH** or an affiliate thereof and managed by the ECC/HANH or another third-party management company. It ensures compliance with U.S Department of Housing and Development (HUD) and Connecticut Landlord and Tenant Law and internal financial practices to maintain accountability and fairness.

---

##### Policy Statement:

Outstanding debt owed by former residents will be managed and written off after compliance with HUD regulations, state Landlord-and Tenant Laws, and documented collection efforts.

---

##### Billing and Notification in Compliance with HUD and Connecticut Law:

###### 1. Final Billing Timeline:

A final bill will be issued to the former resident within 30 days of move-out, per **HUD Handbook 4350.3** and **Connecticut General Statutes Section 47a-3a**, detailing:

- § The nature of the debt (e.g., unpaid rent, damages beyond normal wear and tear).
- § Payment instructions and due dates.
- § Any deductions from the security deposit in accordance with **CT Landlord-Tenant Law (Section 47a-21)**.

###### 2. Security Deposit Application:

The security deposit (plus interest, if applicable) will first be applied to any outstanding debt per state law. A detailed accounting statement, as required by **CT General Statutes Section 47a-21(d)**, will be provided to the resident within 30 days after the tenancy ends.

###### 3. Communication Efforts:

Written notices must comply with **HUD grievance procedures** and state notice requirements, including a minimum of three attempts to contact the former resident.

---

##### Collection Efforts Before Write-Off:

###### 1. Reasonable Efforts to Collect:

The account will be pursued through all reasonable means, including written notices, phone calls, and electronic communication.

###### 2. Referral to Collection Agency:

Debts not resolved within 90 days may be referred to an authorized collection agency, ensuring that all actions comply with **HUD tenant protection guidelines** and **federal Fair Debt Collection Practices Act (FDCPA)** standards.

###### 3. Credit Reporting:

In accordance with HUD regulations and tenant protections, outstanding balances may be reported to credit bureaus after proper notification.

### **Eligibility for Write Off:**

Accounts will be considered for write-off if they meet one of the following criteria:

1. **Compliance with HUD Guidelines:**

HUD prohibits further pursuit of the debt due to federal regulations or tenant protections.

2. **Uncollectible Accounts**

The account has been deemed uncollectible by a collection agency after six months of effort.

3. **Legal Constraints:**

§ The former resident has filed for bankruptcy and the debt has been discharged.

§ The debt is beyond the statute of limitations under Connecticut Law.

4. **Low Balance Threshold:**

The debt under \$475 may be written off if the collection cost exceeds potential recovery.

### **Approval Process for Write-Offs:**

1. **Required Documentation:**

A comprehensive record billing, communication, and collection efforts must be maintained and submitted for review.

2. **Approval Level:**

§ Write-offs up to 15,000 per account must be approved by the property manager and chief financial officer or their designee.

§ Write-offs exceeding \$15,000 per account must be approved by the President or their designee.

3. **HUD Compliance**

To the extent required by HUD, all write-offs will be included in the organization's financial reporting to HUD and Handbook for 4370.3 requirements for uncollectible accounts.

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** April 15, 2025

**FROM:** Shenae Draughn, President

**RE:** RESOLUTION TO ADOPT POLICY REGARDING THE WRITE-OFF DEBT OWED BY RESIDENTS NO LONGER IN OCCUPANCY

---

**ACTION:** This resolution would authorize ECC/HANH, to adopt a policy governing the write-off of debt owed by residents of Low-Income Public Housing, Scattered Site Properties and Third-Party Management Companies owned by ECC/HANH.

This policy is necessary to align ECC/HANH's financial management policies and maintain accurate and transparent financial records. The policy will also help to debt owed to ECC/HANH by residents who leave their apartment owing rent.

**FISCAL IMPACT:** Reduction in the Amount of Debt Written Off

**STAFF:** Lee Purvis, Central Operations Manager

**ELM CITY COMMUNITIES**

**Housing Authority of the City of New Haven**

**RESOLUTION # 04-XX/25-R**

**RESOLUTION TO ADOPT POLICY REGARDING THE WRITE-OFF DEBT OWED BY  
RESIDENTS NO LONGER IN OCCUPANCY**

---

**WHEREAS**, the ECC/HANH thereof own residential and mixed-uses properties managed by the ECC/HANH or other third part management firms; and

**WHEREAS**, ECC/HANH has identified outstanding tenant accounts receivable for former residents who are no longer in occupancy; and

**WHEREAS**, ECC/HANH has determined, after reasonable efforts to collect, that the outstanding debt for these accounts is uncollectable and should be written off in accordance with the ECC/HANH management policies; and

**WHEREAS**, the policy governing the write-off of uncollectible debt is attached hereto as Exhibit A and is incorporated herein by reference; and

**WHEREAS**, the write-off of uncollectable debt does not absolve the former residents of their financial obligations but recognizes the practical inability to recover these amounts through collection efforts:

**WHEREAS**, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.



**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING  
AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

1. The Chief Financial Officer of their designee is hereby authorized to write off individual accounts up to \$15,000 per account.
2. The write-off of any individual account more than \$15,000 must be approved in written by the President or their designee.
3. The ECC/HANH shall maintain records of all accounts written off and may pursue other actions as opportunities arise, where feasible.
4. The President is hereby authorized to take all actions necessary and appropriate to carry out the purposes of this Resolution, and.
5. This Resolution shall take effect immediately.

I hereby certify that the above Resolution was adopted by a majority of the Commissioners present at meeting duly called at which a quorum was present on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President

\_\_\_\_\_  
Date

REVIEWED:  
MCCARTER ENGLISH  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young Smith, Esq.  
A Partner

## EXHIBIT A

### ECC/HANH UNCOLLECTED DEBT OWED WRITE OFF POLICY FOR RESIDENTS NO LONGER IN OCCUPANCY

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##### Policy Purpose:

This policy establishes procedures for managing and writing off outstanding debt owed by residents who are no longer in occupancy of properties owned by the **ECC/HANH** or an affiliate thereof and managed by the ECC/HANH or another third-party management company. It ensures compliance with U.S Department of Housing and Development (HUD) and Connecticut Landlord and Tenant Law and internal financial practices to maintain accountability and fairness.

---

##### Policy Statement:

Outstanding debt owed by former residents will be managed and written off after compliance with HUD regulations, state Landlord-and Tenant Laws, and documented collection efforts.

---

##### Billing and Notification in Compliance with HUD and Connecticut Law:

###### 1. Final Billing Timeline:

A final bill will be issued to the former resident within 30 days of move-out, per **HUD Handbook 4350.3** and **Connecticut General Statutes Section 47a-3a**, detailing:

- § The nature of the debt (e.g., unpaid rent, damages beyond normal wear and tear).
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- § Any deductions from the security deposit in accordance with **CT Landlord-Tenant Law (Section 47a-21)**.

###### 2. Security Deposit Application:

The security deposit (plus interest, if applicable) will first be applied to any outstanding debt per state law. A detailed accounting statement, as required by **CT General Statutes Section 47a-21(d)**, will be provided to the resident within 30 days after the tenancy ends.

###### 3. Communication Efforts:

Written notices must comply with **HUD grievance procedures** and state notice requirements, including a minimum of three attempts to contact the former resident.

---

##### Collection Efforts Before Write-Off:

###### 1. Reasonable Efforts to Collect:

The account will be pursued through all reasonable means, including written notices, phone calls, and electronic communication.

###### 2. Referral to Collection Agency:

Debts not resolved within 90 days may be referred to an authorized collection agency, ensuring that all actions comply with **HUD tenant protection guidelines** and **federal Fair Debt Collection Practices Act (FDCPA)** standards.

###### 3. Credit Reporting:

In accordance with HUD regulations and tenant protections, outstanding balances may be reported to credit bureaus after proper notification.

### **Eligibility for Write Off:**

Accounts will be considered for write-off if they meet one of the following criteria:

- 1. Compliance with HUD Guidelines:**

HUD prohibits further pursuit of the debt due to federal regulations or tenant protections.

- 2. Uncollectible Accounts**

The account has been deemed uncollectible by a collection agency after six months of effort.

- 3. Legal Constraints:**

§ The former resident has filed for bankruptcy and the debt has been discharged.

§ The debt is beyond the statute of limitations under Connecticut Law.

- 4. Low Balance Threshold:**

The debt under \$475 may be written off if the collection cost exceeds potential recovery.

### **Approval Process for Write-Offs:**

- 1. Required Documentation:**

A comprehensive record billing, communication, and collection efforts must be maintained and submitted for review.

- 2. Approval Level:**

§ Write-offs up to 15,000 per account must be approved by the property manager and chief financial officer or their designee.

§ Write-offs exceeding \$15,000 per account must be approved by the President or their designee.

- 3. HUD Compliance**

To the extent required by HUD, all write-offs will be included in the organization's financial reporting to HUD and Handbook for 4370.3 requirements for uncollectible accounts.

## MEMORANDUM

**TO:** Board of Commissioners

**DATE:** Shenae Draughn, President

**FROM:** April 15, 2025

**RE:** Resolution Authorizing Change Order Number Five (5) to the Contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00.

---

**ACTION:** Recommend that the Board of Commissioners adopt Resolution #04-31/25-R

**TIMING:** Immediately

**DISCUSSION:** The Housing Authority of the City of New Haven (HANH) has determined a need for Pest Control Services agency wide.

On May 27, 2022, HANH entered into an agreement with Yale Termite and Pest Elimination Corporation for Pest Control Services in the amount of \$43,500.00 for the period commencing June 6, 2022 and ending June 5, 2023.

On June 6, 2023, HANH authorized Change Order Number One (1) for the second-year option with Yale Termite and Pest Elimination Corporation for Pest Control Services increasing the contract amount by \$43,500.00 bringing the total not exceed amount from \$43,500.00 to \$87,000.0000 for the period commencing June 6, 2023 and ending June 5, 2024.

On October 25, 2023, HANH authorized Change Order Number Two (2) for the third year and final year option with Yale Termite and Pest Elimination Corporation for Pest Control Services increasing the contract amount by \$43,500.00 bringing the total not exceed amount from \$87,500.00 to \$130,500.00 for the period commencing June 6, 2024, and ending June 5, 2025.

On March 11, 2024, the Board of Commissioners adopted Resolution #02-07/24-R authorizing Change Order Number Three (3) to the contract with Yale Termite & Pest Control Elimination Corporation increasing the contract amount by \$75,000.00 bringing the total not exceed contract amount from \$130,500.00 to \$205,500.00.

On September 24, 2024, the Board of Commissioners adopted Resolution #09-63/24-R authorizing Change Order Number Four (4) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$30,000.00 bringing the total not exceed contract amount from \$205,500.00 to \$250,500.00.

HANH is now seeking authorization of Change Order Number Five (5) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00.

In accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

HANH is now seeking authorization of Change Order Number Five (5) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00.

FISCAL IMPACT: \$45,000.00 Operating funds budgeted FY 2025

STAFF: Lee Purvis, Central Operations Manager

**ELM CITY COMMUNITIES  
Housing Authority of the City of New Haven  
RESOLUTION # 04-31/25-R**

**RESOLUTION AUTHORIZING CHANGE ORDER NUMBER FIVE (5) TO THE CONTRACT WITH  
YALE TERMITE & PEST CONTROL ELIMINATION CORPORATION TO PROVIDE PEST CONTROL  
SERVICES FOR AN ADDITIONAL AMOUNT OF \$45,000.00 BRINGING THE TOTAL NOT EXCEED  
CONTRACT AMOUNT FROM \$250,500.00 TO \$295,500.00.**

---

**WHEREAS**, the Housing Authority of the City of New Haven (HANH) determined a need for Pest Control Services agency wide; and

**WHEREAS**, on May 27, 2022, HANH entered into an agreement with Yale Termite and Pest Elimination Corporation for Pest Control Services in the amount of \$43,500.00 for the period commencing June 6, 2022, and ending June 5, 2023; and

**WHEREAS**, on June 6, 2023, HANH authorized Change Order Number One (1) for the second-year option with Yale Termite and Pest Elimination Corporation for Pest Control Services increasing the contract amount by \$43,500.00 bringing the total not exceed amount from \$43,500.00 to \$87,000.0000 for the period commencing June 6, 2023, and ending June 5, 2024; and

**WHEREAS**, on October 26, 2023, HANH authorized Change Order Number Two (2) for the third year and final year option to renew with Yale Termite and Pest Elimination Corporation for Pest Control Services increasing the contract amount by \$43,500.00 bringing the total not exceed amount from \$87,500.00 to \$130,500.00 for the period commencing June 6, 2024, and ending June 5, 2025; and

**WHEREAS**, on March 11, 2024, the Board of Commissioners adopted Resolution #02-07/24-R authorizing Change Order Number Three (3) to the contract with Yale Termite & Pest Control Elimination Corporation increasing the contract amount by \$75,000.00 bringing the total not exceed contract amount from \$130,500.00 to \$205,500.00; and

**WHEREAS**, on September 24, 2024, the Board of Commissioners adopted Resolution #09-63/24-R authorizing Change Order Number Four (4) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$30,000.00 bringing the total not exceed contract amount from \$205,500.00 to \$250,500.00; and

**WHEREAS**, HANH is now seeking authorization of Change Order Number Five (5) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00; and

WHEREAS, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

1. Change Order Number Five (5) to the contract with Yale Termite & Pest Control Elimination Corporation to provide pest control services for an additional amount of \$45,000.00 bringing the total not exceed contract amount from \$250,500.00 to \$295,500.00; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this resolution; and
3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on April 15, 2025.

\_\_\_\_\_  
Shenae Draughn  
Secretary/President/Executive Director

\_\_\_\_\_  
Date

REVIEWED AS TO FORM ONLY:  
MCCARTER & ENGLISH, LLP  
GENERAL COUNSEL

By: \_\_\_\_\_  
Rolan Joni Young, Esq.  
A Partner

Yale Termite & Pest Control Elimintion Corporation

Date: 020524

Vendor: Yale Termite & Pest Control Elimintion Corporation

Intital Contract Term: 6/6/22 to 6/5/25

|                           |  |              |
|---------------------------|--|--------------|
| Original Contract amount: |  | \$43,500.00  |
|                           |  |              |
|                           |  |              |
| Change Order #1           |  | \$43,500.00  |
| Change Order #2           |  | \$43,500.00  |
| Change Order #3           |  | \$75,000.00  |
| Change Order #4           |  | \$45,000.00  |
| Change Order #5           |  | \$45,000.00  |
|                           |  |              |
| Total Contract Value:     |  | \$295,500.00 |

Increase in cost due to new State of CT requirements for treating bed bugs