

AGENDA

REGULAR MEETING OF THE BOARD OF COMMISSIONERS
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN
360 ORANGE STREET NEW HAVEN, CT 06511
TUESDAY, JULY 21ST, 2026 at 4:00 P.M.
<https://v.ringcentral.com/join/215683616>
Dial: 1-650-419-1505
Access Code / Meeting ID: 215 683 616

1. Roll Call
2. Approval of the Minutes From May 19th, 2026
3. Bills and Communications
4. Public Comments (3 Minutes per Individual /15 Minutes per Group)
5. President's Report

ACTION ITEMS

FINANCE COMMITTEE:

NONE

P&D COMMITTEE:

1. **Resolution 07-43/26-R;** Resolution Authorizing An Increase In The Amount Of \$1,236,944.85 To The Construction Loan To Glendower McConaughy Terrace 9% LLC, Increasing The Loan Amount From \$3,149,560.00 To \$4,386,504.85 To Pay The Increased Costs Related To (A) Additional Electrical Work, (B) Escalated Wages Resulting From State Prevailing Wages, And (C) The Cost Of Negative Adjusters
2. **Resolution 07-44/26-R;** Omnibus Resolution Authorizing The Implementation Of The Whalley Avenue Redevelopment Project; Approving The Final Development Plan; Authorizing The Acquisition, Financing, Development, Construction, Leasing, Ownership, Operation, And Management Of The Project; Approving The Mixed-Finance Ownership Structure; Authorizing The Execution Of Master Lease, Loan, Bond, Tax Credit, Development, Construction, Property Management, Asset Management, Commercial Leasing, And Related Transaction Documents; Authorizing The Transfer Of Approximately \$1,400,000 To Project Working Capital; Ratifying Prior Actions; And Authorizing The President To Take All Actions Necessary Or Desirable To Complete The Financing, Construction, Lease-Up, Stabilization, And Long-Term Operation Of The Whalley Avenue Redevelopment Project

SERVICES COMMITTEE:

3. **Resolution 07-45/26-R;** Resolution Adopting The Policy Governing Access To Security Surveillance Recordings By Officers In Residence
4. **Resolution 07-46/26-R;** Resolution To (A) Renew The Housing Assistance Payment (HAP) Contract With Trinity Rowe Limited Partnership For Thirty-Two (32) Project-Based Voucher Units For A Fifteen (15) Year Term Commencing September 1, 2026 And Ending August 31, 2041, And (B) Authorizing Such Further HAP Extensions In The Future As Permitted By HUD Regulations And Subject To Mutual Agreement Of The Parties
5. **Resolution 07-47/26-R;** Resolution (A) Ratifying The Renewal Of The Housing Assistance Payment (HAP) Contract With Trinity New Haven Housing Three Limited Partnership For Sixteen (16) Project-Based Voucher Units For A Fifteen (15) Year Term Commencing June 15, 2026, And Ending June 14, 2041, And (B) Authorizing Such Further HAP Extensions In The Future As Permitted By HUD Regulations And Subject To Mutual Agreement Of The Parties
6. **Resolution 07-48/26-R;** Resolution Authorizing The Award Of A Contract Through The NASPO Shared Agreement In The Amount Of \$310,672.00 For The Period Beginning August 1, 2026 Through July 31, 2031 To Ricoh USA For Managed Print Services
7. **Resolution 07-49/26-R;** Resolution Authorizing The Award Of A Contract In The Total Contract Not To Exceed Amount Of \$349,375.00 For A Period Of One (1) Year Beginning August 1, 2026, And Ending July 31, 2027, With No Options To Renew To Sparks Security For Unarmed Uniformed Security Guards At Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, Mcqueeney Towers, Winslow Celentano, And George Crawford Manor
8. **Resolution 07-50/26-R;** Resolution Authorizing Change Order Number Four (4) To The Contract With Blackrock Auto Repair Group Increasing The Contract Amount By \$45,000.00 Bringing The Total Not To Exceed Contract Amount From \$149,000.00 To \$194,000.00
9. **Resolution 07-51/26-R;** Resolution Authorizing Change Order Number Two (2) To The Contract With F.W. Webb Company Increasing The Contract Amount By \$222,000.00 Bringing The Total Not To Exceed Contract Amount From \$149,000.00 To \$371,000.00, For Plumbing & Heating Parts And Equipment

ADJOURNMENT

MINUTES
REGULAR MEETING OF THE BOARD OF COMMISSIONERS
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN
360 ORANGE STREET NEW HAVEN CT 06511
MAY 19TH, 2026 at 4:00 P.M.

Those present included:

William Kilpatrick, Chair
Danya Keene, Vice Chair
Alberta Witherspoon, Commissioner
Kevin Alvarez, Commissioner
Rolan Joni Young, McCarter & English LLP
Various staff and public attendees via RingCentral

The Regular Meeting of the Board of Commissioners of the Housing Authority of New Haven was called to order at 4:06 p.m.

At Roll Call, Shenae Draughn was present in person in the boardroom along with Chairman Kilpatrick.

Approval of the Minutes from the, April 21st, 2026, Meeting:

Motion to approve the minutes was moved by Commissioner Witherspoon and seconded by Commissioner Keene.

Aged Accounts Payable Report totaling - \$125,646.69 (listed on page 24), this excludes invoices paid on report. This list consists of invoices that have been received and entered in the system but may not be ready for payment. A register of the invoices paid may be provided on May 12, 2026, at the Board of Commissioners meeting.

Bank Book Check Register totaling - \$ 4,314,795.64 (listed on page 21). This list consists of invoices that have been paid from April 1-April 30, 2026. Major payments include Newman Architects PC (\$242,180) for architectural and engineering services; and McCarter & English LLP (\$233,061.60) for legal services. Additional payments include Fuss & O'Neill, Inc. (\$10,970.50) for engineering and consulting services; Censere Consulting, LLC (\$40,133.76) for development consulting; Operational and maintenance-related payments include Centi's Landscaping (\$ 15,100) for snow removal multiple sites; and Southern Connecticut Gas (\$163,632.70) and United Illuminating (\$404,580.30) for agency-wide utility services.

The total of both registers is \$ 4,189,148.95

Public Comments:

- Anais Nunez – Submitted letter of interest to run for resident commissioner
- Yule Whatley – Good news re: equipment being provided for Angel program

May 19th, 2026 President Report Located Here:

- [President's Report \(4\).docx](#)

May 19th, 2026 Resolutions Located Here:

- [05-30 RESOLUTION AUTHORIZE ASSIGNMENT & ASSUMPTION OF DECD FUNDING IN CONNECTION WITH THE ACQUISITION OF THE CLOCK FACTORY - RY.docx](#)
- [05-31 APPOINT Yesica Hernandez-Perez TO 360 Management Board RESOLUTION.docx](#)
- [05-32 CFP 2026 funds award RESOLUTION.doc](#)
- [05-33 MTW FUNDS for NEWHALLVILLE DEVELOPMENT RESOLUTION- UPDATED.docx](#)
- [05-34 PRETE \(CONCORD DRAINAGE\) RESOLUTION.doc](#)
- [05-35 WB MASON CONTRACT RESOLUTION.docx](#)
- [05-36 Executive Search-Nonprofit HR 1 Change Order 1- Resolution.docx](#)
- [05-37 VEHICLE USE POLICY RESOLUTION RESOLUTION.docx](#)
- [05-38 Ace Movers Resolution May 2026.doc](#)
- [05-39 A-PLUS WHALLEY GLASS RESOLUTIONLP.docx](#)
- [05-40 AVT CONSTRUCTION RESOLUTIONLP.docx](#)
- [05-41 Northeast Generator Services Change Order Resolution Final.docx](#)
- [05-42 Spark Security Change Order #4 RESOLUTION.docx](#)

ADJOURNMENT

Motion to adjourn made by Alvarez seconded by Keene at 4:31pm

MEMORANDUM

TO: All Board of Commissioners

FROM: Natalia Rutenberg, Vice President of Finance

RE: Bills and Communications

DATE: July 21, 2026

Attached please find the following Two (2) lists:

Aged Accounts Payable Report totaling **\$ 266,844.14** (listed on page 4), this excludes invoices paid on report. This list consists of invoices that have been received and entered in the system but may not be ready for payment. A register of the invoices paid may be provided on July 21, 2026, Board of Commissioners meeting.

Bank Book Check Register totaling **\$3,575,383.04** (listed on page 30), this report consists of invoices paid between June 1 and June 30, 2026. Major payments include Newman Architects PC (\$73,710.00) for architectural and engineering services and McCarter & English LLP (\$304,635.47) for legal services. Additional payments include Censere Consulting LLC (\$30,891.91) for development consulting services. Operational and maintenance-related payments include Southern Connecticut Gas (\$81,551.69), Regional Water (\$106,214.02), and United Illuminating (\$187,410.60) for agency-wide utility services.

The total of both registers is **\$ 3,842,227.18**
Attachments

Payables Aging Report

As of: 6/30/2026

Period: 6/30/2026

Code	Payee	Remittance Vendor	Payee Name	Invoice Number	Contract	Batch Id	Property	Invoice Date	Account	Invoice #	Current Owed	Notes				
v000437	Total v000437	The Niche Company	Department of Public Works	Elle Purchase Order Number:229165Services: Gasoline, Sell, Sand Bulk trash disposal.	P-112604	6595	ccc-fn	3/7/2026	4140-00-000 Staff Training	72581297	696.00	696.00 SECTION 3 COMPLIANCE JAMNIE/COLA				
					P-112604	6595	lrm	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	213.61	1052 June 2026 Fuel (3)				
					P-112604	6595	lrm	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	525.31	408 June 2026 Fuel (38)				
					P-112604	6595	lrm	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	188.85	408 June 2026 Fuel (38)				
v0114332	Total v0114332	r00000007	Department of Public Works	Elle Purchase Order Number:229165Services: Gasoline, Sell, Sand Bulk trash disposal.	P-112604	6595	lss	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	448.91	408 June 2026 Fuel (38)				
					P-112604	6595	lss	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	250.98	408 June 2026 Fuel (38)				
					P-112604	6595	lss	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	455.60	408 June 2026 Fuel (38)				
					P-112604	6595	lss	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	118.95	408 June 2026 Fuel (38)				
					P-112604	6595	lss	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	738.70	408 June 2026 Fuel (38)				
					P-112604	6595	lrm	6/1/2026	4130-14-000 Contract-Vehicle Maintenance	June 2026 Fuel	2,905.53					
					v0118692	Total v0118692	Yale Terminals & Pest Elimination Corp.	Elle Purchase Order Number:23483	P-112605	6248	ccc-com	5/13/2026	4430-07-500 Contract-Pest Control	405079	325.00	360 ORANGE ST
									P-112606	6248	ccc-com	5/28/2026	4430-07-500 Contract-Pest Control	410102	874.00	360 ORANGE ST
									P-112607	6248	ccc-com	5/7/2026	4430-07-500 Contract-Pest Control	408715	125.00	360 ORANGE ST
									1,326.69							
v0119701	Total v0119701	Cohen Key Shop	Elle Purchase Order Number:23205-14289	P-112487	6492	lrm	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lct	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lrv	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lss	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lss	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lss	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112487	6492	lss	6/10/2026	4430-35-000 Doors & Hardware Contracts	6603995	0.00	295 VILMONT RD					
				P-112488	6493	lrm	5/11/2026	4430-35-000 Doors & Hardware Contracts	6603991	46.50	295 VILMONT RD					
				P-112495	6501	lrm	6/24/2026	4430-35-000 Doors & Hardware Contracts	6604089	0.00	49 LODGE ST					
				P-112497	6502	lrm	6/12/2026	4430-35-000 Doors & Hardware Contracts	6604057	0.00	295 VILMONT RD					
				49.50												
				v0119771	Total v0119771	Supreme Corporation	enter invoice for storage container usage at various site for equipment storage	P-112605	6596	lrm	1/20/2026	4430-09-000 Tools and Equipment	464167	65.00	295 VILMONT RD	
								P-112606	6596	lrm	1/20/2026	4430-09-000 Tools and Equipment	464205	130.00	295 VILMONT RD C	
								P-112607	6596	lct	1/20/2026	4430-09-000 Tools and Equipment	464039	65.00	1134 QUINNIPAC AVE	
								P-112608	6596	lrm	1/20/2026	4430-09-000 Tools and Equipment	464233	85.00	1134 QUINNIPAC AVE	
								P-112609	6596	lrm	1/20/2026	4430-09-000 Tools and Equipment	464267	85.00	90 PARK ST	
P-112610	6596	lrv	1/20/2026					4430-09-000 Tools and Equipment	464340	125.00	49 UNION AVE ELDERLY HOUSING					
P-112611	6596	lct	2/28/2026					4430-09-000 Tools and Equipment	464947	65.00	1134 QUINNIPAC AVE					
P-112612	6596	lrm	2/28/2026					4430-09-000 Tools and Equipment	465569	95.00	295 VILMONT RD					
P-112613	6596	lrm	2/28/2026					4430-09-000 Tools and Equipment	465593	65.00	295 VILMONT RD					
P-112614	6596	lrm	2/28/2026					4430-09-000 Tools and Equipment	465611	130.00	295 VILMONT RD C					
P-112615	6596	lct	2/28/2026					4430-09-000 Tools and Equipment	465659	85.00	1134 QUINNIPAC AVE					
P-112616	6596	lrm	2/28/2026					4430-09-000 Tools and Equipment	465699	85.00	1134 QUINNIPAC AVE					
P-112617	6596	lrm	2/28/2026					4430-09-000 Tools and Equipment	465756	125.00	49 UNION AVE ELDERLY HOUSING					
P-112618	6596	lrm	1/20/2026					4430-09-000 Tools and Equipment	464143	55.00	295 VILMONT RD					
1,300.00																
v0119806	Total v0119806	Regional Water Authority	0004760584					P-112690	6610	lss	7/2/2026	4310-00-000 Water	8004760584	0.00	25 WESTERLEIGH RD 4 CCF	
				P-112691	6610	lss	7/2/2026	4310-00-000 Water	8004760584	0.00	35 WESTBROOK LN 12 CCF					
				P-112694	6610	lss	7/2/2026	4310-00-000 Water	8004766127	0.00	91 LONG HILL TER 4 CCF					
				P-112695	6610	lss	7/2/2026	4310-00-000 Water	8004766696	0.00	80 WHITTIER RD 6 CCF					
				P-112696	6610	lss	7/2/2026	4310-00-000 Water	8004766197	0.00	565-567 CENTRAL AVE 20 CCF					
				P-112697	6610	lss	7/2/2026	4310-00-000 Water	8004763108	0.00	116 LAWNCREST RD 0 CCF					
				P-112698	6611	lss	7/2/2026	4310-00-000 Water	8004763968	0.00	59H CENTRAL AVE 12 CCF					
				P-112699	6611	lss	7/2/2026	4310-00-000 Water	8004764188	0.00	148 RAY RD 8 CCF					
				P-112700	6611	lss	7/2/2026	4310-00-000 Water	8004760387	0.00	571-573 CENTRAL AVE 13 CCF					
				P-112701	6611	lss	7/2/2026	4310-00-000 Water	8004759889	0.00	21 LONG HILL TERRACE 12 CCF					
				P-50699	2475	lss	1/6/2026	4310-00-000 Water	8004020355	-107.05	5 CCF 01/06					
				P-50699	2475	lss	1/6/2026	4310-00-000 Water	8004020355	48.98	57 KINGSWOOD DR					
				P-61125	3148	lrm	1/6/2026	4310-00-000 Water	30 CCF* 01/06-BALANCE FORWARD	62.98	45-53 LEVEL					
				4.89												
				v0119896	Total v0119896	r00000003	State of CT -Dept of Transportation	P-112033	6227	ccc-cp	6/1/2026	4181-00-000 Non-Dwelling Rent	00253811	3,190.00	U & O BILLING JUNE 2026	
3,190.00																
v0123309	Total v0123309	Nairo		P-102869	5897	ccc-eda	5/4/2026	4140-00-000 Staff Training	416454954V7	11,772.48	MEMBERSHIP 8/1/25-7/31/27					
				11,772.48												
v0123351	Total v0123351	Comcast Cable		P-101243	5674	ccc-c4	6/1/2026	4190-07-000 Telephone	8773 49 413 9451813 0601	253.62	33 SYLVAN AVE OFC					
				P-112122	6259	lct	6/19/2026	4190-07-000 Telephone	87740413357169 06/19	0.00	1134 QUINNIPAC AVE BLDG 12 P L 2 HANH					
				P-112398	6425	lrm	6/26/2026	4190-07-000 Telephone	877404133199846 06/26	0.00	90 PARK ST COMMUNITY RM					
				P-112399	6425	lrm	6/28/2026	4190-07-000 Telephone	8774041325477201 06/28	0.00	61 LEVEL ST UNIT 11NH					

Payables Aging Report

Period: 6/6/2026
As of: 6/6/2026

Payee Code	Remittance Vendor	Payee Name	Invoice Number	Contract	Batch Id	Property	Invoice Date	Account	Invoice #	Current Owed	Notes
Total v0123351											301,375.295 WILMONT RD UNIT HHQ 596,697
v0123358											8773 40 413 2532862 06/11
v0123358	Home Depot			P-82272	5254	burl	5/11/2026	4190-07-000 Telephone	8773 40 413 2532862 06/11		
							7/7/2026	4020-94-000 Supplies-Electrical	7011383		0.00 67 LODGE ST
							5/29/2026	4020-15-000 Windows	7013212		63,609 67 LODGE ST
							5/29/2026	4020-08-000 Supplies-Plumbing	7012933		213,31 1383 QUINNIPAC AVE
							6/8/2026	4020-08-000 Supplies-Plumbing	7140998		59,006 46 LODGE ST
							6/8/2026	4020-08-000 Supplies-Plumbing	7140995		112,35 46 LODGE ST
							5/9/2026	4020-21-000 Vacancy Materials	140075		114,60 24 LODGE ST
							6/9/2026	4020-17-000 Doors & Hardware	601917		0.00 295 WILMOT RD
							6/11/2026	4020-08-000 Supplies-Plumbing	4414142		0.00 39 WAYFAHER ST
							6/11/2026	4020-14-000 HVAC Materials	4414140		0.00 24 LODGE ST
							6/11/2026	4020-21-000 Vacancy Materials	4414139		0.00 59 LODGE ST
							6/12/2026	4020-08-000 Supplies-Plumbing	10054		0.00 74 WAYFAHER ST
							6/12/2026	4020-06-000 Supplies-Junction/Cleaning	7141190		0.00 37 LODGE ST
							6/12/2026	4020-13-000 Building Materials	7141192		0.00 49 UNION ST 308
							6/12/2026	4020-06-000 Supplies-Plumbing	9141069		0.00 49 UNION ST 308
							6/12/2026	1111-05-000 Operating Main	12089		0.00 37 LODGE ST
							6/8/2026	4020-13-000 Building Materials	7141100		36,259 37 WAYFAHER ST
							6/12/2026	4020-06-000 Supplies-Plumbing	9141069		12,500 37 WAYFAHER ST
							6/12/2026	4020-06-000 Supplies-Plumbing	4414028		11,58 3 WAYFAHER ST
							6/12/2026	4020-06-000 Supplies-Plumbing	4414040		28,31 3 WAYFAHER ST
							5/29/2026	4020-15-000 Building Materials	7019355		6,60 67 LODGE ST
							6/2/2026	4020-06-000 Tools and Equipment	2022748		43,03 22 LODGE ST
							6/2/2026	4020-15-000 Building Materials	3140020		18,06 3 WAYFAHER ST
							5/28/2026	4020-18-000 Painting Materials	8014000		298,06 6,10,12 LODGE ST
							5/29/2026	4020-13-000 Building Materials	8014599		194,58 1383 QUINNIPAC AVE
							5/29/2026	4020-13-000 Building Materials	7144019		67,50 43 WAYFAHER ST
							5/29/2026	4020-06-000 Supplies-Plumbing	7140222		226,46 10 LODGE ST
							5/29/2026	1111-05-000 Operating Main	6144113		136,29 10 LODGE ST
							6/24/2026	4020-21-000 Vacancy Materials	0401000076		0.00 Enter change order Number Three (3) to the contract with Home Depot in the amount of \$175,000.00
							6/24/2026	4020-21-000 Vacancy Materials	00378011182		0.00 49 UNION VACANCY
							6/9/2026	4020-21-000 Vacancy Materials	0037862010545		98,26 HAHN & GLENDOWER PORTION OF FREDDY FEXER PARADE HOUSE
							6/9/2026	4020-13-000 Building Materials	0038961010952		52,81 HAHN & GLENDOWER PORTION OF FREDDY FEXER PARADE HOUSE
							7/9/2026	4020-13-000 Building Materials	0038953132999		758,37 HAHN & GLENDOWER PORTION OF FREDDY FEXER PARADE HOUSE
							5/28/2026	4020-21-000 Vacancy Materials	8023030		54,83 425 UNIT 0
							6/17/2026	1111-05-000 Operating Main	8013478		0.00 Enter change order Number Three (3) to the contract with Home Depot in the amount of \$175,000.00
							6/17/2026	4020-06-000 Supplies-Plumbing	8013475		0.00 59 KINGSLEY
							6/17/2026	4020-06-000 Supplies-Plumbing	8022014		0.00 288 WARDHSETT
							6/17/2026	4020-06-000 Supplies-Plumbing	8022014		0.00 295 WILMOT RD
							6/22/2026	4020-14-000 HVAC Materials	8141894		0.00 1383 QUINNIPAC AVE
							6/12/2026	4020-06-000 Supplies-Plumbing	2014556		0.00 295 WILMOT RD
							6/12/2026	4020-06-000 Supplies-Plumbing	7013815		0.00 295 WILMOT RD
							6/12/2026	4020-06-000 Supplies-Plumbing	7141495		0.00 295 WILMOT RD
							6/23/2026	4020-06-000 Supplies-Plumbing	2014696		0.00 LSSM PER LEE
							6/12/2026	4020-06-000 Supplies-Plumbing	7013616		0.00 ROUTINE WORK ORDER
							6/19/2026	4020-21-000 Vacancy Materials	6021862		0.00 HOUSING
							6/22/2026	4020-06-000 Supplies-Electrical	2014541		0.00 73 FILTON ST
							6/22/2026	4020-06-000 Supplies-Electrical	2014598		0.00 24 CHAMBERLAIN
							6/23/2026	4020-06-000 Supplies-Electrical	9154382		0.00 23 CHAMBERLAIN
							6/10/2026	4020-21-000 Vacancy Materials	9154382		0.00 90 PARK ST
							6/10/2026	4020-21-000 Vacancy Materials	9154384		0.00 20 SKYVIEW
							6/7/2026	4020-06-000 Supplies-Electrical	2010667		0.00 Enter change order Number Three (3) to the contract with Home Depot in the amount of \$175,000.00
							6/8/2026	4020-13-000 Building Materials	7011696		13,46 LOM PER LEE
							6/9/2026	4020-04-000 Supplies-Electrical	6011884		44,10 1383 QUINNIPAC AVE
							6/9/2026	4020-21-000 Vacancy Materials	6144115		0.00 1134 QUINNIPAC AVE UNIT 28
							6/9/2026	4020-04-000 Supplies-Electrical	6022684		0.00 571 CENTRAL AVE
							6/7/2026	4020-04-000 Supplies-Electrical	8194348		0.00 BNRL PER LEE
							6/9/2026	4020-04-000 Supplies-Electrical	6144105		81,44 BNRL PER LEE
							6/9/2026	4020-13-000 Building Materials	11079		0.00 174 FARREN AVE
							6/5/2026	4020-06-000 Supplies-Plumbing	7022597		106,02 1361 QUINNIPAC AVE
							6/8/2026	4020-06-000 Supplies-Plumbing	5012593		55,93 1363 QUINNIPAC AVE
							6/10/2026	4020-06-000 Supplies-Plumbing	7022597		0.00 49 UNION AVE
							6/10/2026	4020-06-000 Supplies-Plumbing	23871		0.00 BNRL PER LEE
							6/10/2026	4020-04-000 Supplies-Electrical	3141499		0.00 437 EASTERN ST
							6/10/2026	4020-04-000 Supplies-Electrical	3022801		0.00 295 WILMOT RD
							6/12/2026	4020-04-000 Supplies-Electrical	4012236		0.00 295 WILMOT RD
							6/12/2026	4020-04-000 Supplies-Electrical	4012236		0.00 LSSM PER LEE
							6/12/2026	4020-04-000 Supplies-Electrical	4012381		0.00 LSSM PER LEE
							6/12/2026	4020-04-000 Supplies-Electrical	4414132		0.00 295 WILMOT RD
							6/19/2026	4020-14-000 HVAC Materials	9154384		0.00 90 PARK ST
							6/4/2026	4020-21-000 Vacancy Materials	2016668		6,54 LWM PER LEE
							6/4/2026	4020-21-000 Vacancy Materials	1018877		132,28 ST ANTHONY
							6/4/2026	4020-06-000 Supplies-Plumbing	1018849		326,46 LSSM PER LEE
							6/4/2026	4020-06-000 Supplies-Plumbing	1140698		40,41 1363 QUINNIPAC AVE
							6/4/2026	4020-04-000 Supplies-Electrical	1019001		79,01 LSSM PER LEE

Payables Aging Report

Period: 6/6/2026
As of: 6/08/2026

Payee Code	Remittance Vendor	Payee Name	Invoice Notes	Control	Batch Id	Property	Invoice Date	Account	Invoice #	Current Owed	Notes
Total V0148443			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/5/2026	4190-03-000 Advertising	2898111-04052026	156,74	(A08) Public Notice- New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/5/2026	4190-03-000 Advertising	2898111-04052026	275,43	(A08) Public Notice- New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/5/2026	4190-03-000 Advertising	2898111-04052026	66,63	(A08) Public Notice- New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/5/2026	4190-03-000 Advertising	2898111-04052026	437,64	(A08) Public Notice- New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	105,34	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	33,38	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	98,34	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	56,50	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	23,33	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	146,64	(A08) Bids 398-400/ Etn City Communities New Haven Register
			Additional funds needed:Change order 1 will cover the services for advertising agencywide with P-112151	6267		low	4/20/2026	4190-03-000 Advertising	295604-0402026	1,162,28	(Coccare) Revised Notice of Public Hearing New Haven Register
										5,862,26	
V0149113	Nex's Menet LLC			6225		ccc-pp	6/23/2026	4190-22-000 Other Misc. Admin. Expenses	45824		L00 LUNCH/DSSERT
				6255		pp	6/4/2026	4190-22-000 Other Misc. Admin. Expenses	45860		511,20 Food for Community Organizing Meeting 7/6/26
				6255		pp	6/17/2026	4190-22-000 Other Misc. Admin. Expenses	45782		L00 Food for Community Organizing Meeting 7/13/26
				6266		ccc-fts	6/28/2026	4220-01-000 Other Tenant Svc.	45860		L00 CEO LEADERSHIP MEETING
Total V0149113										511,20	
V0149491	Tyco Integrated Security, LLC			6495		low	4/26/2026	4430-25-000 Security Contracts	42311176		60,00 S3 WYFAISER ST
				6496		low	4/26/2026	4430-25-000 Security Contracts	42311177	126,33	255 WILMONT RD
Total V0149491										186,33	
V0154657	Online Information Services, Inc			6429		low	5/31/2026	4130-01-000 Tenant Screening	1393367	557,53	HMC HWY 2026
Total V0154657										557,53	
V0154991	Aravank Refreshment Services			4985		ccc-pp	4/30/2025	4190-04-000 Office Supplies	15892321		92,25 360 FLOOR 360 ORANGE ST
Total V0154991										92,25	
V0163193	The Computer Company Inc		PROVIDE OUTSOURCED IT AND INFRASTRUCTURE SERVICES FOR A PERIOD OF 5 YEARS BEC	6566		ccc-4	4/6/2026	4182-05-000 Consultative-Admin.	73024	575,00	Agreement Billable Time Networking On Site Visits 4/6/26
			PROVIDE OUTSOURCED IT AND INFRASTRUCTURE SERVICES FOR A PERIOD OF 5 YEARS BEC	6566		ccc-4	4/6/2026	4190-09-000 Software License Fees	73026	13,00	Agreement Cloud Services 9/6/26
			PROVIDE OUTSOURCED IT AND INFRASTRUCTURE SERVICES FOR A PERIOD OF 5 YEARS BEC	6566		ccc-4	4/9/2026	4182-09-000 Consultative-Admin.	73048	26,00	Agreement Networking On Site Visits 4/9/26
			PROVIDE OUTSOURCED IT AND INFRASTRUCTURE SERVICES FOR A PERIOD OF 5 YEARS BEC	6566		ccc-4	7/7/2026	4182-09-000 Consultative-Admin.	74033		L00 Agreement Billable Time Networking On Site Visits 7/7/26
Total V0163193										36,00	
V0164609	McCenter & English, LP			6581		low	2/5/2026	4130-04-000 General Legal Expense	9249941	9,57	SERVICE CENTER COMPLIANCE WILLIAMS JAN026
Total V0164609	Mark McGinn Associates Inc		The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6588		pp	2/5/2026	4130-04-000 General Legal Expense	9249920	1,10	GLENDOWER GENERAL COUNSELING JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6589		pp	2/5/2026	4130-04-000 General Legal Expense	9249936	31,00	GLENDOWER-ST PHASE I JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6579		pp	2/5/2026	4130-04-000 General Legal Expense	9249932	15,00	GLENDOWER PAY-SVALLEY CLOSED JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6571		pp	2/5/2026	1480-01-000 CP-Self Cost	9249942	5,77	MT COLLEGE PARKWAY JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6572		pp	2/5/2026	1480-01-000 CP-Self Cost	9249938	2,58	L33 HENRY ST JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6573		pp	2/5/2026	1480-01-000 CP-Self Cost	9249924	3,34	ORANGE/GEORGE ST DEVI JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6574		pp	2/5/2026	1480-01-000 CP-Self Cost	9249926	33,40	CHURCH ST SOUTH HAVEN & COLUMBUS AVE JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6576		pp	2/5/2026	1480-01-000 CP-Self Cost	9249927	8,51	CLOCK FACTORY JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6577		pp	2/5/2026	1480-01-000 CP-Self Cost	9249928	35,26	ST. LUKES JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6578		pp	2/5/2026	1480-01-000 CP-Self Cost	9249922	2,76	ST. LUKES JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6579		pp	2/5/2026	1480-01-000 CP-Self Cost	9249934	1,90	34 LEVEL ST JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6579		pp	2/5/2026	1480-01-000 CP-Self Cost	9249929	1,30	NEHALVILLE JAN026
			The Housing Authority of the City of New Haven (HANI), has determined the need to procure e	6580		ccc-fin	2/5/2026	4130-04-000 General Legal Expense	9249937	4,86	CONTRACT DISPUTE - VASE MONT JAN026
The Housing Authority of the City of New Haven (HANI), has determined the need to procure e			6583		ccc-fin	2/5/2026	4130-04-000 General Legal Expense	9249114-B	25,00	HANN GENERAL COUNSEL JAN026	
Total V0164609										175,40	
V0180240	Mark McGinn Associates Inc			6444		low	2/28/2026	1480-01-000 CP-Self Cost	1344200	6,00	Westville Phase I energy conservation plan for CHFA submission
Total V0180240										6,00	
V0212256	Puerto Rican Inc			6425		ccc-see	5/27/2026	4145-04-000 Executive Discretionary		1,00	PUERTO RICAN FESTIVAL NEW HAVEN
Total V0212256										1,00	
V0246389	The Next Street LLC			2452		low	1/27/2026	4220-01-000 Other Tenant Svc.		30,00	ECG BELIEVES YOUTH FUND-YASAMI DAVIS JAN 20
Total V0246389										30,00	
Grand Total										266,84	



Bank Register
well1055 - General Fund
Date Range :06/01/2026 - 06/30/2026

Check or Deposit	Date	Vendor or Memo	Payment
Chk - 1001303	06/01/2026	t0006259 - Goodwin	\$76.00
Chk - 1001304	06/01/2026	t0006322 - Santana	\$4.00
Chk - 1001305	06/01/2026	t0006597 - Luciano	\$49.00
Chk - 1001306	06/01/2026	t0006649 - Harrington	\$4.00
Chk - 1001307	06/01/2026	t0006700 - Fuentes	\$194.00
Chk - 1001319	06/01/2026	v0000395 - H Rainbow Lin	\$1,379.20
Chk - 1001320	06/01/2026	V0119842 - Enviromed Services, Inc.	\$5,000.00
Chk - 1001321	06/01/2026	V0123319 - Nan Mckay & Associates	\$1,125.00
Chk - 207072	06/01/2026	t0002042 - Evans	\$91.00
Chk - 207073	06/01/2026	t0002920 - Tyson	\$43.00
Chk - 207074	06/01/2026	t0006245 - Pullen	\$128.00
Chk - 207075	06/01/2026	t0006251 - Lockwood	\$132.00
Chk - 207076	06/01/2026	t0006270 - Flowers	\$159.00
Chk - 207077	06/01/2026	t0006285 - Carmichael	\$138.00
Chk - 207078	06/01/2026	t0006307 - Nolan Sterling	\$20.00
Chk - 207079	06/01/2026	t0006310 - Wiggins	\$219.00
Chk - 207080	06/01/2026	t0006316 - Lennon	\$115.00
Chk - 207081	06/01/2026	t0006325 - Santiago	\$47.00
Chk - 207082	06/01/2026	t0006330 - Highsmith	\$128.00
Chk - 207083	06/01/2026	t0006332 - Perkins	\$156.00
Chk - 207084	06/01/2026	t0006362 - Quiles	\$33.00
Chk - 207085	06/01/2026	t0006363 - Pagan	\$20.00
Chk - 207086	06/01/2026	t0006379 - Barnes	\$23.00
Chk - 207087	06/01/2026	t0006388 - Ellison	\$156.00
Chk - 207088	06/01/2026	t0006393 - Durham	\$193.00
Chk - 207089	06/01/2026	t0006398 - Brodie	\$287.00
Chk - 207090	06/01/2026	t0006415 - Green	\$113.00
Chk - 207091	06/01/2026	t0006421 - Soares	\$128.00
Chk - 207092	06/01/2026	t0006422 - Burnett	\$176.00
Chk - 207093	06/01/2026	t0006423 - Rodriguez	\$124.00
Chk - 207094	06/01/2026	t0006462 - Simpson	\$106.00
Chk - 207095	06/01/2026	t0006465 - Desilva	\$74.00
Chk - 207096	06/01/2026	t0006469 - Brodie	\$219.00
Chk - 207097	06/01/2026	t0006476 - Santiago	\$20.00
Chk - 207098	06/01/2026	t0006480 - Boone	\$178.00
Chk - 207099	06/01/2026	t0006485 - Thomas	\$20.00
Chk - 207100	06/01/2026	t0006519 - Perez	\$4.00
Chk - 207101	06/01/2026	t0006523 - Bratton	\$277.00

Chk - 207102	06/01/2026	t0006572 - Washington	\$195.00
Chk - 207103	06/01/2026	t0006575 - Jones	\$219.00
Chk - 207104	06/01/2026	t0006576 - Wallace	\$215.00
Chk - 207105	06/01/2026	t0006632 - Derubis	\$99.00
Chk - 207106	06/01/2026	t0006651 - Toro	\$74.00
Chk - 207107	06/01/2026	t0006674 - Soto	\$60.00
Chk - 207108	06/01/2026	t0006696 - Young	\$177.00
Chk - 207109	06/01/2026	t0006771 - Dones	\$1,020.00
Chk - 207110	06/01/2026	t0006772 - Massey	\$306.00
Chk - 207111	06/01/2026	t0006780 - Watley	\$91.00
Chk - 207112	06/01/2026	t0006794 - Langston	\$216.00
Chk - 207113	06/01/2026	t0006808 - Sparks	\$141.00
Chk - 207114	06/01/2026	t0006809 - Kendrick	\$165.00
Chk - 207115	06/01/2026	t0006816 - Kane	\$126.00
Chk - 207116	06/01/2026	t0006821 - Lucky	\$119.00
Chk - 207117	06/01/2026	t0006831 - Lewis	\$50.00
Chk - 207118	06/01/2026	t0006835 - Garrett	\$227.00
Chk - 207119	06/01/2026	t0006844 - Flores	\$128.00
Chk - 207120	06/01/2026	t0006852 - Martinez	\$269.00
Chk - 207121	06/01/2026	t0006880 - Stevenson	\$51.00
Chk - 207122	06/01/2026	t0006890 - Estrada	\$156.00
Chk - 207123	06/01/2026	t0006903 - Rivera	\$75.00
Chk - 207124	06/01/2026	t0006907 - Miller	\$74.00
Chk - 207125	06/01/2026	t0006911 - Harrison	\$20.00
Chk - 207126	06/01/2026	t0006918 - Laureano	\$162.00
Chk - 207127	06/01/2026	t0006931 - Burruss	\$506.00
Chk - 207128	06/01/2026	t0006971 - Pue	\$2,216.00
Chk - 207129	06/01/2026	t0006972 - Standberry	\$4.00
Chk - 207130	06/01/2026	t0006974 - Council	\$4.00
Chk - 207131	06/01/2026	t0007002 - Davis	\$228.00
Chk - 207132	06/01/2026	t0007009 - Jones	\$4.00
Chk - 207133	06/01/2026	t0007014 - Torres	\$4.00
Chk - 207134	06/01/2026	t0111888 - Castillo	\$4.00
Chk - 207135	06/01/2026	t0157799 - Calo	\$128.00
Chk - 207249	06/01/2026	v0118696 - United Illuminating	\$843.75
Chk - 207250	06/02/2026	s0155402 - 1423 Q 811, LLC	\$1,572.00
Chk - 207251	06/02/2026	v0000405 - Roberto Ceden Bernardino	\$2,144.00
Chk - 207252	06/02/2026	V0152637 - Kramden Enterprises, Inc/dba Eli's on Whitney	\$800.00
Chk - 207253	06/02/2026	v0161364 - MTW Collaborative	\$7,166.00
Chk - 207254	06/02/2026	v0253542 - Mutual of Omaha Insurance Company	\$5,606.05
Chk - 207255	06/02/2026	V0148443 - Hearst Media Services Connecticut, LLC	\$1,866.46
Chk - 1001322	06/03/2026	V0136596 - Chamberlain Court Condominium Association, Inc.	\$2,236.29
Chk - 1001323	06/03/2026	V0151086 - EccoVia, Inc	\$39,485.60
Chk - 1001324	06/03/2026	v0154991 - Aramark Refreshment Services	\$833.43
Chk - 207256	06/03/2026	s0109915 - Elm Haven Rental LP I	\$1,825.00
Chk - 207257	06/03/2026	s0165590 - Bentzy II, LLC	\$1,414.00
Chk - 207258	06/03/2026	s0168128 - Westville Ventures LLC	\$2,125.00
Chk - 207259	06/03/2026	s0253800 - Yasmin Mariah Baksh	\$1,827.00
Chk - 207260	06/03/2026	V0144306 - Taisha Rivera	\$531.20
Chk - 207261	06/03/2026	v0000239 - Leatrice A Williams	\$20.00
Chk - 207262	06/03/2026	v0000240 - Sherena Palmer	\$20.00

Chk - 207263	06/03/2026	v0000241 - Tomika McKoy	\$20.00
Chk - 207264	06/03/2026	v0000242 - Jerletha Washington	\$20.00
Chk - 207265	06/03/2026	v0000243 - Michelle Lagarez	\$20.00
Chk - 207266	06/03/2026	v0000250 - Aixa Toni Santos	\$20.00
Chk - 207267	06/03/2026	V0148914 - LaToya Mills	\$1,347.00
Chk - 207268	06/03/2026	V0148914 - LaToya Mills	\$7,500.00
Chk - 207269	06/03/2026	V0148914 - LaToya Mills	\$240.00
Chk - 207270	06/03/2026	v0118695 - Southern Connecticut Gas	\$74.27
Chk - 207271	06/03/2026	v0118701 - Water Pollution Control	\$1,438.46
Chk - 207272	06/03/2026	v0118701 - Water Pollution Control	\$3,445.01
Chk - 207273	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207274	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207275	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207276	06/03/2026	v0118701 - Water Pollution Control	\$201.17
Chk - 207277	06/03/2026	v0118701 - Water Pollution Control	\$222.69
Chk - 207278	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207279	06/03/2026	v0118701 - Water Pollution Control	\$136.62
Chk - 207280	06/03/2026	v0118701 - Water Pollution Control	\$131.24
Chk - 207281	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207282	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207283	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207284	06/03/2026	v0118701 - Water Pollution Control	\$152.76
Chk - 207285	06/03/2026	v0118701 - Water Pollution Control	\$287.25
Chk - 207286	06/03/2026	v0118701 - Water Pollution Control	\$104.34
Chk - 207287	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207288	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207289	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207290	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207291	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207292	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207293	06/03/2026	v0118701 - Water Pollution Control	\$96.69
Chk - 207294	06/03/2026	v0118701 - Water Pollution Control	\$206.55
Chk - 207295	06/03/2026	v0118701 - Water Pollution Control	\$228.07
Chk - 207296	06/03/2026	v0118701 - Water Pollution Control	\$115.10
Chk - 207297	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207298	06/03/2026	v0118701 - Water Pollution Control	\$233.45
Chk - 207299	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207300	06/03/2026	v0118701 - Water Pollution Control	\$125.86
Chk - 207301	06/03/2026	v0118701 - Water Pollution Control	\$182.30
Chk - 207302	06/03/2026	v0118701 - Water Pollution Control	\$125.86
Chk - 207303	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207304	06/03/2026	v0118701 - Water Pollution Control	\$104.34
Chk - 207305	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207306	06/03/2026	v0118701 - Water Pollution Control	\$265.73
Chk - 207307	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207308	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207309	06/03/2026	v0118701 - Water Pollution Control	\$254.97
Chk - 207310	06/03/2026	v0118701 - Water Pollution Control	\$523.94
Chk - 207311	06/03/2026	v0118701 - Water Pollution Control	\$206.55
Chk - 207312	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207313	06/03/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207314	06/03/2026	v0118701 - Water Pollution Control	\$2,040.96
Chk - 207315	06/03/2026	v0118701 - Water Pollution Control	\$10,083.31
Chk - 207316	06/03/2026	v0118701 - Water Pollution Control	\$93.05

Chk - 207317	06/03/2026	v0118701 - Water Pollution Control	\$9,939.60
Chk - 207318	06/03/2026	v0118701 - Water Pollution Control	\$558.60
Chk - 207319	06/03/2026	v0118701 - Water Pollution Control	\$3,309.30
Chk - 207320	06/03/2026	v0118701 - Water Pollution Control	\$3,467.51
Chk - 207321	06/03/2026	v0118701 - Water Pollution Control	\$1,560.30
Chk - 207322	06/03/2026	v0118701 - Water Pollution Control	\$952.44
Chk - 207323	06/03/2026	v0118701 - Water Pollution Control	\$2,148.50
Chk - 207324	06/03/2026	v0118701 - Water Pollution Control	\$1,280.12
Chk - 207325	06/03/2026	v0118701 - Water Pollution Control	\$3,885.22
Chk - 207326	06/03/2026	v0118701 - Water Pollution Control	\$2,437.94
Chk - 207327	06/03/2026	v0118701 - Water Pollution Control	\$422.68
Chk - 207328	06/03/2026	v0118701 - Water Pollution Control	\$450.00
Chk - 207329	06/03/2026	v0118701 - Water Pollution Control	\$34.35
Chk - 207330	06/03/2026	v0119806 - Regional Water Authority	\$1,012.30
Chk - 207331	06/03/2026	v0123351 - Comcast Cable	\$171.85
Chk - 207332	06/03/2026	v0123351 - Comcast Cable	\$492.60
Chk - 207333	06/03/2026	v0123351 - Comcast Cable	\$203.35
Chk - 207334	06/03/2026	v0123351 - Comcast Cable	\$219.61
Chk - 207335	06/03/2026	v0123351 - Comcast Cable	\$203.35
Chk - 207336	06/03/2026	v0123351 - Comcast Cable	\$303.35
Chk - 207337	06/03/2026	v0123351 - Comcast Cable	\$203.35
Chk - 207338	06/03/2026	v0123351 - Comcast Cable	\$360.25
Chk - 207339	06/03/2026	v0123351 - Comcast Cable	\$243.61
Chk - 207340	06/03/2026	V0123373 - Federal Express Corp.	\$542.68
Chk - 207341	06/03/2026	V0149113 - Nica's Market LLC	\$82.00
Chk - 207342	06/03/2026	v0227809 - Engie North America Inc	\$1,720.81
Chk - 207343	06/03/2026	v0227809 - Engie North America Inc	\$82.06
Chk - 207344	06/03/2026	v0114226 - CHFA	\$6,545.00
Chk - 207345	06/03/2026	v0114532 - City of New Haven	\$2,958.20
Chk - 207346	06/03/2026	v0114532 - City of New Haven	\$3,282.18
Chk - 207347	06/03/2026	v0118695 - Southern Connecticut Gas	\$5,697.41
Chk - 207348	06/03/2026	v0118695 - Southern Connecticut Gas	\$1,803.25
Chk - 207349	06/03/2026	v0118695 - Southern Connecticut Gas	\$1,216.56
Chk - 207350	06/03/2026	v0118695 - Southern Connecticut Gas	\$789.98
Chk - 207351	06/03/2026	v0118695 - Southern Connecticut Gas	\$1,198.20
Chk - 207352	06/03/2026	v0118695 - Southern Connecticut Gas	\$1,272.45
Chk - 207353	06/03/2026	v0118695 - Southern Connecticut Gas	\$1,440.41
Chk - 207354	06/03/2026	v0118695 - Southern Connecticut Gas	\$918.04
Chk - 207355	06/03/2026	v0118696 - United Illuminating	\$922.88
Chk - 207356	06/03/2026	v0118696 - United Illuminating	\$3,179.97
Chk - 207357	06/03/2026	v0118696 - United Illuminating	\$1,740.86
Chk - 207358	06/03/2026	v0118696 - United Illuminating	\$1,005.21
Chk - 207359	06/03/2026	v0118696 - United Illuminating	\$562.24
Chk - 207360	06/03/2026	v0118696 - United Illuminating	\$1,293.31
Chk - 207361	06/03/2026	v0118696 - United Illuminating	\$502.68
Chk - 207362	06/03/2026	v0118696 - United Illuminating	\$1,407.17
Chk - 207363	06/03/2026	v0118696 - United Illuminating	\$5,556.14
Chk - 207364	06/03/2026	v0118696 - United Illuminating	\$10,765.59
Chk - 207365	06/03/2026	v0227809 - Engie North America Inc	\$1,661.93
Chk - 207366	06/03/2026	v0119704 - Frontier Communications of Company	\$251.80
Chk - 207367	06/03/2026	v0119704 - Frontier Communications of Company	\$1,113.81
Chk - 207368	06/03/2026	s0120804 - Brook Hollow Owner, LLC	\$1,950.00
Chk - 207369	06/03/2026	S0121237 - Paul Duhl	\$2,300.00

Chk - 207370	06/03/2026	v0135905 - Aflac	\$1,110.25
Chk - 1001325	06/04/2026	S0105769 - Trinity New Haven Housing LP	\$19,534.72
Chk - 1001326	06/04/2026	S0122614 - Trinity New Haven Housing Two Limited Partnership	\$20,362.49
Chk - 1001327	06/04/2026	s0137873 - Brookside I Associates LLC	\$30,122.67
Chk - 1001328	06/04/2026	S0137878 - Brookside 2 Associates LLC	\$22,737.40
Chk - 1001329	06/04/2026	s0139182 - Trinity New Haven Housing Three LP	\$9,444.86
Chk - 1001330	06/04/2026	s0140694 - New Reach, Inc.	\$13,152.34
Chk - 1001331	06/04/2026	s0142374 - Trinity Rowe, LP	\$19,027.21
Chk - 1001332	06/04/2026	S0143090 - Rockview 1 Associates LLC	\$11,581.74
Chk - 1001333	06/04/2026	v0000403 - Taejane Washington	\$1,712.50
Chk - 1001334	06/04/2026	v0120117 - Tri-Con Construction Manager, Llc	\$3,337.20
Chk - 1001335	06/04/2026	v0147055 - Home Services & More, LLC	\$3,050.27
Chk - 1001336	06/04/2026	v0151522 - Ringcentral, Inc	\$9,457.56
Chk - 1001337	06/04/2026	v0151688 - Christopher Williams Architects LLC	\$1,645.00
Chk - 1001338	06/04/2026	v0154991 - Aramark Refreshment Services	\$550.36
Chk - 1001339	06/04/2026	V0188019 - Holly A Bryk	\$134.08
Chk - 1001340	06/04/2026	v0199147 - UtiLotus LLC	\$3,800.00
Chk - 1001341	06/04/2026	V0119381 - Doris J Doward	\$125.00
Chk - 207371	06/04/2026	v0119926 - Anthem Blue Cross/Blue Shield	\$247,187.13
Chk - 207372	06/04/2026	v0000362 - Concentra Medical Centers	\$317.00
Chk - 207373	06/04/2026	v0119926 - Anthem Blue Cross/Blue Shield	\$10,808.25
Chk - 207374	06/04/2026	V0154565 - Todd Collins	\$200.00
Chk - 207375	06/04/2026	v0102618 - Lee C Moore	\$200.00
Chk - 207376	06/04/2026	V0110362 - Major Banks	\$200.00
Chk - 207377	06/04/2026	V0118837 - Judy Cosby	\$200.00
Chk - 207378	06/04/2026	V0118891 - Stevie Jackson	\$200.00
Chk - 207379	06/04/2026	V0119242 - Eddie P Moore	\$200.00
Chk - 207380	06/04/2026	V0136882 - Christy A Pedini	\$200.00
Chk - 207381	06/04/2026	v0145585 - Fresia Betancourt	\$200.00
Chk - 207382	06/04/2026	V0148226 - Gail Pressley	\$200.00
Chk - 207383	06/04/2026	V0150417 - Jennifer Malone	\$200.00
Chk - 207384	06/04/2026	V0151235 - Louise Wiggins	\$200.00
Chk - 207385	06/04/2026	V0151889 - Billy Ray Mathews	\$200.00
Chk - 207386	06/04/2026	V0154825 - Noraima Avila	\$200.00
Chk - 207387	06/04/2026	V0119047 - Miguel Avila	\$200.00
Chk - 207388	06/04/2026	V0111677 - Marta B Laboy	\$200.00
Chk - 207389	06/04/2026	v0000342 - Angel Melendez	\$200.00
Chk - 207390	06/04/2026	V0103039 - Edward Beverley	\$200.00
Chk - 207391	06/04/2026	V0103465 - Shantour Jackson	\$200.00
Chk - 207392	06/04/2026	V0105491 - Teethenia Stroud	\$200.00
Chk - 207393	06/04/2026	V0105992 - Adele Maysonet	\$200.00
Chk - 207394	06/04/2026	V0106685 - Darius K Reid	\$200.00
Chk - 207395	06/04/2026	V0107749 - Brenda J Harris	\$200.00
Chk - 207396	06/04/2026	V0129633 - Roberto Roman-Negron	\$200.00
Chk - 207397	06/04/2026	V0137502 - Russell Roberson	\$200.00
Chk - 207398	06/04/2026	V0137523 - Bruce Gatling	\$200.00
Chk - 207399	06/04/2026	V0138319 - Hector A Lozada-Osorio	\$200.00
Chk - 207400	06/04/2026	V0139148 - Clenison Dickey	\$200.00
Chk - 207401	06/04/2026	V0139159 - Ann Marie Maysonet	\$200.00
Chk - 207402	06/04/2026	V0141227 - Annette Yancey	\$200.00

Chk - 207403	06/04/2026	V0145436 - Robert London	\$200.00
Chk - 207404	06/04/2026	v0150259 - Keith Davis	\$200.00
Chk - 207405	06/04/2026	V0163329 - Sean Holland	\$200.00
Chk - 207406	06/04/2026	v0166814 - Janet Poole	\$200.00
Chk - 207407	06/04/2026	v0106243 - Dennis Nathaniel Jenkins	\$200.00
Chk - 207408	06/04/2026	v0118695 - Southern Connecticut Gas	\$37.74
Chk - 207409	06/04/2026	v0118695 - Southern Connecticut Gas	\$281.87
Chk - 207410	06/04/2026	v0118695 - Southern Connecticut Gas	\$213.95
Chk - 207411	06/04/2026	V0142289 - Kimberly Johansen	\$91.21
Chk - 207412	06/04/2026	v0118696 - United Illuminating	\$669.26
Chk - 207413	06/04/2026	v0118696 - United Illuminating	\$344.33
Chk - 207414	06/04/2026	v0118696 - United Illuminating	\$316.18
Chk - 207415	06/04/2026	v0118696 - United Illuminating	\$720.85
Chk - 207416	06/04/2026	V0123373 - Federal Express Corp.	\$7.87
Chk - 207417	06/04/2026	v0000206 - She'mone Jenkins	\$125.00
Chk - 207418	06/04/2026	v0000214 - Maria Langston	\$125.00
Chk - 207419	06/04/2026	v0000217 - Keith Middleton	\$125.00
Chk - 207420	06/04/2026	v0000219 - Alontae Harris	\$125.00
Chk - 207421	06/04/2026	v0144280 - Anais Esther Nunez	\$125.00
Chk - 207422	06/04/2026	V0152625 - Larry Smith	\$125.00
Chk - 207423	06/04/2026	v0240365 - Leislani Nai Nunez Valentin	\$125.00
Chk - 207424	06/04/2026	v0255612 - Milani Nai Nunez Valentin	\$125.00
Chk - 1001342	06/05/2026	V0050208 - Donna Santiago	\$200.00
Chk - 1001343	06/05/2026	V0101146 - Glenda Streater	\$200.00
Chk - 1001344	06/05/2026	V0105499 - Lenard Greene	\$200.00
Chk - 1001345	06/05/2026	V0107496 - Lavern Davis	\$200.00
Chk - 1001346	06/05/2026	V0110642 - Alberta W Golden	\$200.00
Chk - 1001347	06/05/2026	V0114547 - Teresa Nela Caporale	\$200.00
Chk - 1001348	06/05/2026	V0118700 - Afscome Local 713/afscme Council 4	\$101.40
Chk - 1001349	06/05/2026	V0119381 - Doris J Doward	\$200.00
Chk - 1001350	06/05/2026	V0120373 - Laura Harrell	\$200.00
Chk - 1001351	06/05/2026	V0132133 - Willard E. Ford	\$200.00
Chk - 1001352	06/05/2026	V0133288 - Linda Cross	\$200.00
Chk - 1001353	06/05/2026	V0133441 - Eric D Jowers	\$200.00
Chk - 1001354	06/05/2026	V0135642 - Deborah Hudson	\$200.00
Chk - 1001355	06/05/2026	V0136019 - Luz E Torres	\$200.00
Chk - 1001356	06/05/2026	V0137713 - Patricia Mabry	\$200.00
Chk - 1001357	06/05/2026	V0137897 - Pedro Octavio Jimenez	\$200.00
Chk - 1001358	06/05/2026	V0140330 - Ana Felicia Duran	\$200.00
Chk - 1001359	06/05/2026	v0141189 - Al Mccoy Langston	\$200.00
Chk - 1001360	06/05/2026	v0144390 - The Glendower Group, Inc	\$7,062.00
Chk - 1001361	06/05/2026	v0146874 - ANTHONY G BURRUS	\$200.00
Chk - 1001362	06/05/2026	v0147055 - Home Services & More, LLC	\$500.00
Chk - 1001363	06/05/2026	v0150272 - Ainess Johnson	\$200.00
Chk - 1001364	06/05/2026	V0150324 - Ralph Berryman	\$200.00
Chk - 1001365	06/05/2026	V0154565 - Todd Collins	\$200.00
Chk - 1001366	06/05/2026	V0160286 - Ethel M Gray	\$200.00
Chk - 207425	06/05/2026	v0000189 - Shirley Grice	\$175.00
Chk - 207426	06/05/2026	v0000191 - Reginald Tanner	\$175.00
Chk - 207427	06/05/2026	v0000365 - Rosita Crockett	\$175.00
Chk - 207428	06/05/2026	v0106243 - Dennis Nathaniel Jenkins	\$175.00
Chk - 207429	06/05/2026	V0119185 - Faith B Martin	\$175.00
Chk - 207430	06/05/2026	V0139159 - Ann Marie Maysonet	\$175.00
Chk - 207431	06/05/2026	v0118701 - Water Pollution Control	\$905.89

Chk - 207432	06/05/2026	v0118701 - Water Pollution Control	\$1,056.51
Chk - 207433	06/05/2026	v0118701 - Water Pollution Control	\$1,858.06
Chk - 207434	06/05/2026	v0118701 - Water Pollution Control	\$809.06
Chk - 207435	06/05/2026	v0118701 - Water Pollution Control	\$3,020.03
Chk - 207436	06/05/2026	v0118701 - Water Pollution Control	\$1,244.80
Chk - 207437	06/05/2026	v0118701 - Water Pollution Control	\$2,686.50
Chk - 207438	06/05/2026	v0118701 - Water Pollution Control	\$1,642.88
Chk - 207439	06/05/2026	v0118701 - Water Pollution Control	\$3,289.01
Chk - 207440	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207441	06/05/2026	v0118701 - Water Pollution Control	\$319.52
Chk - 207442	06/05/2026	v0118701 - Water Pollution Control	\$1,739.71
Chk - 207443	06/05/2026	v0118701 - Water Pollution Control	\$152.76
Chk - 207444	06/05/2026	v0118701 - Water Pollution Control	\$104.34
Chk - 207445	06/05/2026	v0118701 - Water Pollution Control	\$125.86
Chk - 207446	06/05/2026	v0118701 - Water Pollution Control	\$147.38
Chk - 207447	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207448	06/05/2026	v0118701 - Water Pollution Control	\$104.34
Chk - 207449	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207450	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207451	06/05/2026	v0118701 - Water Pollution Control	\$147.38
Chk - 207452	06/05/2026	v0118701 - Water Pollution Control	\$179.66
Chk - 207453	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207454	06/05/2026	v0118701 - Water Pollution Control	\$308.76
Chk - 207455	06/05/2026	v0118701 - Water Pollution Control	\$486.29
Chk - 207456	06/05/2026	v0118701 - Water Pollution Control	\$685.33
Chk - 207457	06/05/2026	v0118701 - Water Pollution Control	\$739.12
Chk - 207458	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207459	06/05/2026	v0118701 - Water Pollution Control	\$330.28
Chk - 207460	06/05/2026	v0118701 - Water Pollution Control	\$572.36
Chk - 207461	06/05/2026	v0118701 - Water Pollution Control	\$120.48
Chk - 207462	06/05/2026	v0118701 - Water Pollution Control	\$1,788.13
Chk - 207463	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207464	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207465	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207466	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207467	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207468	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207469	06/05/2026	v0118701 - Water Pollution Control	\$115.10
Chk - 207470	06/05/2026	v0118701 - Water Pollution Control	\$163.52
Chk - 207471	06/05/2026	v0118701 - Water Pollution Control	\$1,599.84
Chk - 207472	06/05/2026	v0118701 - Water Pollution Control	\$136.62
Chk - 207473	06/05/2026	v0118701 - Water Pollution Control	\$179.66
Chk - 207474	06/05/2026	v0118701 - Water Pollution Control	\$303.38
Chk - 207475	06/05/2026	v0118701 - Water Pollution Control	\$362.56
Chk - 207476	06/05/2026	v0118701 - Water Pollution Control	\$922.03
Chk - 207477	06/05/2026	v0118701 - Water Pollution Control	\$792.92
Chk - 207478	06/05/2026	v0118701 - Water Pollution Control	\$615.39
Chk - 207479	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207480	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207481	06/05/2026	v0118701 - Water Pollution Control	\$276.49
Chk - 207482	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207483	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207484	06/05/2026	v0118701 - Water Pollution Control	\$970.44
Chk - 207485	06/05/2026	v0118701 - Water Pollution Control	\$997.34

Chk - 207486	06/05/2026	v0118701 - Water Pollution Control	\$615.39
Chk - 207487	06/05/2026	v0118701 - Water Pollution Control	\$991.96
Chk - 207488	06/05/2026	v0118701 - Water Pollution Control	\$470.15
Chk - 207489	06/05/2026	v0118701 - Water Pollution Control	\$846.71
Chk - 207490	06/05/2026	v0118701 - Water Pollution Control	\$970.44
Chk - 207491	06/05/2026	v0118701 - Water Pollution Control	\$1,341.63
Chk - 207492	06/05/2026	v0118701 - Water Pollution Control	\$943.54
Chk - 207493	06/05/2026	v0118701 - Water Pollution Control	\$2,525.12
Chk - 207494	06/05/2026	v0118701 - Water Pollution Control	\$1,040.38
Chk - 207495	06/05/2026	v0118701 - Water Pollution Control	\$1,147.97
Chk - 207496	06/05/2026	v0118701 - Water Pollution Control	\$959.68
Chk - 207497	06/05/2026	v0118701 - Water Pollution Control	\$497.05
Chk - 207498	06/05/2026	v0118696 - United Illuminating	\$634.38
Chk - 207499	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207500	06/05/2026	v0118701 - Water Pollution Control	\$31.26
Chk - 207501	06/05/2026	v0118695 - Southern Connecticut Gas	\$2,656.84
Chk - 207502	06/05/2026	v0118695 - Southern Connecticut Gas	\$1,848.63
Chk - 207503	06/05/2026	v0118695 - Southern Connecticut Gas	\$4,067.72
Chk - 207504	06/05/2026	v0118695 - Southern Connecticut Gas	\$3,994.66
Chk - 207505	06/05/2026	v0119704 - Frontier Communications of Company	\$166.59
Chk - 207506	06/05/2026	v0119704 - Frontier Communications of Company	\$775.44
Chk - 207507	06/05/2026	v0119704 - Frontier Communications of Company	\$266.57
Chk - 207508	06/05/2026	v0119704 - Frontier Communications of Company	\$166.59
Chk - 207509	06/05/2026	v0119704 - Frontier Communications of Company	\$366.54
Chk - 207510	06/05/2026	v0119704 - Frontier Communications of Company	\$171.46
Chk - 207511	06/05/2026	v0118695 - Southern Connecticut Gas	\$769.35
Chk - 207512	06/05/2026	v0118695 - Southern Connecticut Gas	\$270.19
Chk - 207513	06/05/2026	v0118695 - Southern Connecticut Gas	\$313.03
Chk - 207514	06/05/2026	v0118695 - Southern Connecticut Gas	\$407.83
Chk - 207515	06/05/2026	v0118695 - Southern Connecticut Gas	\$1,488.44
Chk - 207516	06/05/2026	v0118695 - Southern Connecticut Gas	\$1,032.48
Chk - 207517	06/05/2026	V0118736 - W.B. Mason Company Inc	\$114.24
Chk - 207518	06/05/2026	v0118701 - Water Pollution Control	\$427.11
Chk - 207519	06/05/2026	v0118701 - Water Pollution Control	\$916.65
Chk - 207520	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207521	06/05/2026	v0118701 - Water Pollution Control	\$254.97
Chk - 207522	06/05/2026	v0118701 - Water Pollution Control	\$190.41
Chk - 207523	06/05/2026	v0118701 - Water Pollution Control	\$131.24
Chk - 207524	06/05/2026	v0118701 - Water Pollution Control	\$615.39
Chk - 207525	06/05/2026	v0118701 - Water Pollution Control	\$432.49
Chk - 207526	06/05/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207527	06/05/2026	v0118701 - Water Pollution Control	\$8,598.57
Chk - 207528	06/05/2026	v0118701 - Water Pollution Control	\$4,752.23
Chk - 207529	06/05/2026	v0118701 - Water Pollution Control	\$3,568.74
Chk - 207530	06/05/2026	v0000373 - Ryan McCrea	\$300.00
Chk - 207531	06/05/2026	v0119806 - Regional Water Authority	\$3,665.69
Chk - 207532	06/05/2026	v0119806 - Regional Water Authority	\$3,558.34
Chk - 207533	06/05/2026	v0119806 - Regional Water Authority	\$207.25
Chk - 207534	06/05/2026	v0119806 - Regional Water Authority	\$271.45
Chk - 207535	06/05/2026	v0119806 - Regional Water Authority	\$333.49

Chk - 207536	06/05/2026	V0149491 - Tyco Intergrated Security, LLC	\$193.83
Chk - 207537	06/05/2026	v0118696 - United Illuminating	\$11,172.82
Chk - 207538	06/05/2026	v0118696 - United Illuminating	\$8,539.11
Chk - 207539	06/05/2026	v0123358 - Home Depot	\$102.52
Chk - 207540	06/05/2026	V0145844 - HD Supply Facilities Maintenance, Ltd	\$2,634.80
Chk - 207541	06/05/2026	v0123358 - Home Depot	\$308.03
Chk - 207542	06/05/2026	v0123358 - Home Depot	\$92.57
Chk - 207543	06/05/2026	v0123358 - Home Depot	\$1,518.65
Chk - 207544	06/05/2026	v0123358 - Home Depot	\$1,129.60
Chk - 207545	06/05/2026	v0123358 - Home Depot	\$1,605.57
Chk - 207546	06/05/2026	v0123358 - Home Depot	\$2,509.19
Chk - 207547	06/05/2026	v0123358 - Home Depot	\$1,302.27
Chk - 207548	06/05/2026	V0254011 - Connecticut Foodshare Inc	\$813.98
Chk - 207549	06/05/2026	v0123358 - Home Depot	\$41.46
Chk - 207550	06/05/2026	V0149113 - Nica's Market LLC	\$232.00
Chk - 1001367	06/08/2026	V0118700 - Afscome Local 713/afscme Council 4	\$2,788.50
Chk - 1001368	06/08/2026	V0119701 - Cohen Key Shop	\$5,834.88
Chk - 1001369	06/08/2026	V0136837 - Ace Van & Storage, Inc.	\$13,300.00
Chk - 1001370	06/08/2026	V0138815 - AFSCME PEOPLE Committee	\$28.00
Chk - 1001371	06/08/2026	v0147055 - Home Services & More, LLC	\$3,069.00
Chk - 1001372	06/08/2026	V0148914 - LaToya Mills	\$150.00
Chk - 1001373	06/08/2026	V0152409 - Censere Consulting, LLC	\$30,891.91
Chk - 1001374	06/08/2026	V0166639 - Northwest Interpreters, Inc.	\$75.00
Chk - 1001375	06/08/2026	V0229171 - Sparks Security LLC	\$20,908.14
Chk - 207551	06/08/2026	v0118701 - Water Pollution Control	\$98.96
Chk - 207552	06/08/2026	v0123351 - Comcast Cable	\$277.57
Chk - 207553	06/08/2026	v0123351 - Comcast Cable	\$238.41
Chk - 207554	06/08/2026	V0118697 - Afscome Local 818	\$273.50
Chk - 207555	06/08/2026	V0118697 - Afscome Local 818	\$10.00
Chk - 207556	06/08/2026	V0119917 - Eagle Environmental, Inc	\$1,400.00
Chk - 207557	06/08/2026	V0151683 - Patriquin Architects, P.C.	\$9,310.00
Chk - 207558	06/08/2026	V0141146 - Robin Miller-Godwin	\$53.02
Chk - 207559	06/08/2026	v0107043 - Jeanetta Boykin	\$272.50
Chk - 207560	06/08/2026	v0108226 - Sasha Tecpa	\$96.53
Chk - 207561	06/08/2026	V0217021 - Jerris Luncheonette Inc	\$460.75
Chk - 207562	06/08/2026	V0223318 - Conncorp LLC	\$480.00
Chk - 207563	06/08/2026	v0000018 - Great Northern Elevator CO LLC	\$104,983.20
Chk - 207564	06/08/2026	V0118736 - W.B. Mason Company Inc	\$257.19
Chk - 207565	06/09/2026	v0000261 - Security 101 Holdings LLC	\$33,677.66
Chk - 207566	06/09/2026	V0152637 - Kramden Enterprises, Inc/dba Eli's on Whitney	\$709.44
Chk - 207567	06/09/2026	v0137155 - Verizon Wireless	\$29,812.65
Chk - 207568	06/09/2026	v0000112 - Trident Aerial Imagery	\$1,600.00
Chk - 207569	06/09/2026	V0231397 - LM Consultants Inc	\$5,350.00
Chk - 207570	06/09/2026	v0251990 - Newman Architects PC	\$59,437.50
Chk - 1001376	06/10/2026	v0000336 - CRL Inc	\$2,954.00
Chk - 1001377	06/10/2026	V0119701 - Cohen Key Shop	\$5,980.75
Chk - 1001378	06/10/2026	V0119875 - Housing Insurance Services, Inc.	\$44,887.60
Chk - 1001379	06/10/2026	V0119956 - CWPM, LLC	\$30,259.05
Chk - 1001380	06/10/2026	v0137083 - Pullman & Comley, LLC	\$2,772.00
Chk - 1001381	06/10/2026	v0147055 - Home Services & More, LLC	\$1,119.58
Chk - 1001382	06/10/2026	V0155372 - Fuss & O'Neill, Inc.	\$9,860.00

Chk - 1001383	06/10/2026	v0163193 - The Computer Company Inc	\$99,507.75
Chk - 1001384	06/10/2026	V0167284 - Kelly Group Consultants LLC	\$16,666.66
Chk - 1001385	06/10/2026	V0218487 - Arthur J Gallagher Risk Management Services inc	\$10,000.00
Chk - 1001386	06/10/2026	V0229171 - Sparks Security LLC	\$414.87
Chk - 1001387	06/10/2026	V0118691 - AVT Construction Inc	\$8,275.25
Chk - 1001388	06/10/2026	v0147055 - Home Services & More, LLC	\$106,497.60
Chk - 207571	06/10/2026	v0000018 - Great Northern Elevator CO LLC	\$3,450.00
Chk - 207572	06/10/2026	v0000268 - Vestis Uniforms and Workplace Supplies Inc	\$24,276.42
Chk - 207573	06/10/2026	v0000418 - Homes 85 LLC	\$1,150.00
Chk - 207574	06/10/2026	v0000327 - Mitzyl Rivera	\$100.00
Chk - 207575	06/10/2026	V0119561 - Nicole D Suggs	\$350.00
Chk - 207576	06/10/2026	v0114532 - City of New Haven	\$1,923.12
Chk - 207577	06/10/2026	v0114532 - City of New Haven	\$1,386.94
Chk - 207578	06/10/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 207579	06/10/2026	v0119704 - Frontier Communications of Company	\$251.56
Chk - 207580	06/10/2026	v0119704 - Frontier Communications of Company	\$287.86
Chk - 207581	06/10/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 207582	06/10/2026	v0119704 - Frontier Communications of Company	\$1,587.75
Chk - 207583	06/10/2026	v0119704 - Frontier Communications of Company	\$296.17
Chk - 207584	06/10/2026	v0119806 - Regional Water Authority	\$646.41
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Chk - 207595	06/10/2026	v0119806 - Regional Water Authority	\$224.18
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Chk - 207598	06/10/2026	v0119806 - Regional Water Authority	\$67.04
Chk - 207599	06/10/2026	V0123381 - Chesson & Schweickert, LLC	\$215.00
Chk - 207600	06/10/2026	V0168235 - B Squared Engineering, LLC	\$5,965.03
Chk - 207601	06/10/2026	V0177581 - Johnson Controls US Holdings LLC	\$169.84
Chk - 207602	06/10/2026	v0227809 - Engie North America Inc	\$114.50
Chk - 207603	06/10/2026	v0227809 - Engie North America Inc	\$141.02
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Chk - 207606	06/10/2026	v0227809 - Engie North America Inc	\$21.72
Chk - 207607	06/10/2026	v0227809 - Engie North America Inc	\$2.68
Chk - 207608	06/10/2026	v0227809 - Engie North America Inc	\$53.50
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Chk - 207610	06/10/2026	v0227809 - Engie North America Inc	\$4.43
Chk - 207611	06/10/2026	v0227809 - Engie North America Inc	\$6.39
Chk - 207612	06/10/2026	v0227809 - Engie North America Inc	\$2.36

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Chk - 207614	06/10/2026	v0227809 - Engie North America Inc	\$3.01
Chk - 207615	06/10/2026	v0227809 - Engie North America Inc	\$2.68
Chk - 207616	06/10/2026	v0227809 - Engie North America Inc	\$16.14
Chk - 207617	06/10/2026	v0227809 - Engie North America Inc	\$1,315.63
Chk - 207618	06/10/2026	v0227809 - Engie North America Inc	\$8,226.72
Chk - 207619	06/10/2026	v0227809 - Engie North America Inc	\$653.32
Chk - 207620	06/10/2026	v0227809 - Engie North America Inc	\$5.80
Chk - 207621	06/10/2026	v0227809 - Engie North America Inc	\$5.74
Chk - 207622	06/10/2026	v0227809 - Engie North America Inc	\$104.78
Chk - 207623	06/10/2026	v0227809 - Engie North America Inc	\$4,705.47
Chk - 207624	06/10/2026	V0141146 - Robin Miller-Godwin	\$131.94
Chk - 1001389	06/11/2026	V0118691 - AVT Construction Inc	\$492.50
Chk - 1001390	06/11/2026	V0119854 - Reitman Personnel Services, Inc.	\$7,600.32
Chk - 1001391	06/11/2026	V0140511 - Kronos Incorporated	\$3,150.75
Chk - 1001392	06/11/2026	V0144282 - Palace Garage dba York Service Center	\$365.60
Chk - 1001393	06/11/2026	V0164409 - McCarter & English, LLP	\$148,583.83
Chk - 1001394	06/11/2026	V0229171 - Sparks Security LLC	\$1,481.20
Chk - 207625	06/11/2026	V0119768 - Torello Tire Inc.	\$6,453.58
Chk - 207626	06/11/2026	v0000414 - 15 Alton St LLC	\$1,300.00
Chk - 207627	06/11/2026	v0000189 - Shirley Grice	\$175.00
Chk - 207628	06/11/2026	v0000191 - Reginald Tanner	\$175.00
Chk - 207629	06/11/2026	v0000365 - Rosita Crockett	\$175.00
Chk - 207630	06/11/2026	v0106243 - Dennis Nathaniel Jenkins	\$175.00
Chk - 207631	06/11/2026	V0119185 - Faith B Martin	\$175.00
Chk - 207632	06/11/2026	V0139159 - Ann Marie Maysonet	\$175.00
Chk - 207633	06/11/2026	V0123320 - Deluxe Business Form	\$1,844.37
Chk - 207634	06/11/2026	V0118736 - W.B. Mason Company Inc	\$3,053.21
Chk - 207635	06/11/2026	v0000104 - Eastern Mechanical Services INC	\$8,671.80
Chk - 207636	06/11/2026	v0000165 - Off The Wall Graffiti Removal & Power Washing Specialists LLC	\$3,990.00
Chk - 207637	06/11/2026	V0118692 - Yale Termite & Pest Elimination Corp.	\$48.10
Chk - 207638	06/11/2026	v0118695 - Southern Connecticut Gas	\$1,227.33
Chk - 207639	06/11/2026	v0118695 - Southern Connecticut Gas	\$2,186.06
Chk - 207640	06/11/2026	v0118695 - Southern Connecticut Gas	\$282.51
Chk - 207641	06/11/2026	v0118695 - Southern Connecticut Gas	\$474.17
Chk - 207642	06/11/2026	v0118695 - Southern Connecticut Gas	\$277.35
Chk - 207643	06/11/2026	v0118695 - Southern Connecticut Gas	\$295.74
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Chk - 207645	06/11/2026	v0118696 - United Illuminating	\$247.70
Chk - 207646	06/11/2026	v0118696 - United Illuminating	\$58.47
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Chk - 207650	06/11/2026	v0118696 - United Illuminating	\$63.38
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Chk - 207657	06/11/2026	v0118696 - United Illuminating	\$241.37

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Chk - 207661	06/11/2026	v0123351 - Comcast Cable	\$183.61
Chk - 207662	06/11/2026	v0123351 - Comcast Cable	\$333.57
Chk - 207663	06/11/2026	V0123356 - Colonial Life & Accident Insurance	\$14,469.50
Chk - 207664	06/11/2026	V0137199 - G.L. Capasso, Inc	\$2,609.98
Chk - 207665	06/11/2026	V0147998 - Legal Shield	\$315.15
Chk - 207666	06/11/2026	V0177581 - Johnson Controls US Holdings LLC	\$169.84
Chk - 207667	06/11/2026	V0245802 - Yardi Systems Inc	\$87.42
Chk - 1001395	06/12/2026	v0154991 - Aramark Refreshment Services	\$220.76
Chk - 1001396	06/12/2026	V0229171 - Sparks Security LLC	\$3,504.63
Chk - 207668	06/12/2026	v0118695 - Southern Connecticut Gas	\$270.92
Chk - 207669	06/12/2026	v0118696 - United Illuminating	\$79.18
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Chk - 207694	06/12/2026	v0118696 - United Illuminating	\$185.50
Chk - 207695	06/12/2026	v0119704 - Frontier Communications of Company	\$305.77
Chk - 207696	06/12/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 207697	06/12/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 207698	06/12/2026	v0119825 - Laz Parking	\$5,728.32
Chk - 207699	06/12/2026	v0119825 - Laz Parking	\$3,181.75
Chk - 207700	06/12/2026	v0123392 - Standard Insurance Company.	\$15,426.94
Chk - 207701	06/12/2026	V0144937 - Metropolitan Life Insurance Company USA	\$498.70
Chk - 207702	06/12/2026	V0145844 - HD Supply Facilities Maintenance, Ltd	\$958.87
Chk - 207703	06/12/2026	V0164409 - McCarter & English, LLP	\$608.00
Chk - 1001397	06/15/2026	V0114690 - Alberta Witherspoon	\$25.00
Chk - 207704	06/15/2026	v0119704 - Frontier Communications of Company	\$1,444.97

Chk - 207705	06/15/2026	v0123351 - Comcast Cable	\$80.71
Chk - 207706	06/15/2026	V0142389 - Novogradac & Company LLP	\$515.00
Chk - 207707	06/15/2026	V0118692 - Yale Termite & Pest Elimination Corp.	\$2,805.24
Chk - 207708	06/15/2026	V0118692 - Yale Termite & Pest Elimination Corp.	\$2,449.79
Chk - 207710	06/15/2026	V0231778 - VERIZON CONNECT FLEET USA LLC	\$1,403.96
Chk - 207711	06/15/2026	V0231778 - VERIZON CONNECT FLEET USA LLC	\$593.32
Chk - 207712	06/15/2026	V0231778 - VERIZON CONNECT FLEET USA LLC	\$87.08
Chk - 207713	06/15/2026	v0118696 - United Illuminating	\$135.96
Chk - 207714	06/15/2026	v0118696 - United Illuminating	\$88.07
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Chk - 207716	06/15/2026	v0118696 - United Illuminating	\$42.56
Chk - 207717	06/15/2026	v0118696 - United Illuminating	\$23.93
Chk - 207718	06/15/2026	v0118696 - United Illuminating	\$328.62
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Chk - 207721	06/15/2026	v0118696 - United Illuminating	\$20.09
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Chk - 207723	06/15/2026	v0118696 - United Illuminating	\$168.57
Chk - 207724	06/15/2026	v0118696 - United Illuminating	\$1,420.39
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Chk - 207727	06/15/2026	v0118696 - United Illuminating	\$74.40
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Chk - 207764	06/15/2026	v0118696 - United Illuminating	\$109.83
Chk - 207765	06/15/2026	v0118696 - United Illuminating	\$174.25
Chk - 207766	06/15/2026	v0118696 - United Illuminating	\$135.15
Chk - 207767	06/15/2026	v0118696 - United Illuminating	\$147.43
Chk - 207768	06/15/2026	v0118701 - Water Pollution Control	\$4,240.19
Chk - 207769	06/15/2026	v0000332 - Hamden Hospitality LLC	\$598.00
Chk - 207770	06/15/2026	v0119704 - Frontier Communications of Company	\$132.19
Chk - 207771	06/15/2026	v0119704 - Frontier Communications of Company	\$123.74
Chk - 207772	06/15/2026	V0119771 - Supreme Corporation	\$125.00
Chk - 207773	06/15/2026	v0118696 - United Illuminating	\$39.89
Chk - 207774	06/15/2026	v0119806 - Regional Water Authority	\$567.78
Chk - 207775	06/15/2026	V0119771 - Supreme Corporation	\$610.00
Chk - 207776	06/15/2026	v0000097 - Marie Turner	\$25.00
Chk - 207777	06/15/2026	v0119484 - Cynthia N Rogers	\$25.00
Chk - 207778	06/15/2026	V0142289 - Kimberly Johansen	\$123.90
Chk - 207779	06/15/2026	V0149113 - Nica's Market LLC	\$451.97
Chk - 207780	06/15/2026	V0154736 - Gayatri Rana	\$154.90
Chk - 207781	06/15/2026	V0166061 - Southern Connecticut State University	\$12,500.00
Chk - 207782	06/15/2026	V0217021 - Jerris Luncheonette Inc	\$445.50
Chk - 207783	06/15/2026	V0166061 - Southern Connecticut State University	\$12,500.00
Chk - 207784	06/16/2026	v0123358 - Home Depot	\$32,088.64
Chk - 207785	06/17/2026	v0150493 - Eryka L Claudio	\$34.55
Chk - 207786	06/17/2026	V0137815 - La Quinta Inn & Suites	\$15,722.25
Chk - 207787	06/17/2026	v0000189 - Shirley Grice	\$175.00
Chk - 207788	06/17/2026	v0000191 - Reginald Tanner	\$175.00
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Chk - 207790	06/17/2026	V0119185 - Faith B Martin	\$175.00
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Chk - 207792	06/17/2026	v0000261 - Security 101 Holdings LLC	\$2,195.00
Chk - 207793	06/17/2026	V0123282 - Ricoh USA Inc	\$233.71
Chk - 207794	06/17/2026	V0150890 - DePino, Nunez & Biggs, LLC	\$5,000.00
Chk - 207795	06/17/2026	V0231778 - VERIZON CONNECT FLEET USA LLC	\$985.40
Chk - 207796	06/17/2026	v0000104 - Eastern Mechanical Services INC	\$17,632.14
Chk - 207797	06/17/2026	v0119704 - Frontier Communications of Company	\$186.19
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Chk - 207799	06/17/2026	v0119704 - Frontier Communications of Company	\$193.05
Chk - 207800	06/17/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 207801	06/17/2026	v0119704 - Frontier Communications of Company	\$210.33
Chk - 207802	06/17/2026	v0119704 - Frontier Communications of Company	\$425.34
Chk - 207803	06/17/2026	v0119704 - Frontier Communications of Company	\$186.19

Chk - 207804	06/17/2026	v0119704 - Frontier Communications of Company	\$405.29
Chk - 207805	06/17/2026	v0119704 - Frontier Communications of Company	\$544.83
Chk - 207806	06/17/2026	v0119704 - Frontier Communications of Company	\$425.34
Chk - 207807	06/17/2026	v0119704 - Frontier Communications of Company	\$251.56
Chk - 207808	06/17/2026	v0119704 - Frontier Communications of Company	\$121.51
Chk - 207809	06/17/2026	v0119704 - Frontier Communications of Company	\$413.22
Chk - 207810	06/17/2026	v0119704 - Frontier Communications of Company	\$265.03
Chk - 207811	06/17/2026	v0119704 - Frontier Communications of Company	\$261.67
Chk - 207812	06/17/2026	v0123351 - Comcast Cable	\$248.52
Chk - 207813	06/17/2026	v0123351 - Comcast Cable	\$245.20
Chk - 207814	06/17/2026	v0123351 - Comcast Cable	\$338.61
Chk - 207815	06/17/2026	s0188237 - Glendower Farnam Courts II 4%, LLC	\$1,867.00
Chk - 1001398	06/18/2026	s0140694 - New Reach, Inc.	\$6,576.17
Chk - 1001399	06/18/2026	v0000336 - CRL Inc	\$1,477.00
Chk - 1001400	06/18/2026	V0119854 - Reitman Personnel Services, Inc.	\$25,422.70
Chk - 1001401	06/18/2026	V0119932 - Infoshred, LLC	\$1,643.68
Chk - 1001402	06/18/2026	V0146990 - Kenneth Boroson Architects, LLC	\$4,500.00
Chk - 1001403	06/18/2026	V0148139 - Rubino Enterprises LLC	\$33,375.00
Chk - 1001404	06/18/2026	v0151522 - Ringcentral, Inc	\$11,931.30
Chk - 1001405	06/18/2026	v0151522 - Ringcentral, Inc	\$88.38
Chk - 1001406	06/18/2026	v0151522 - Ringcentral, Inc	\$88.38
Chk - 1001407	06/18/2026	v0151522 - Ringcentral, Inc	\$44.92
Chk - 1001408	06/18/2026	v0151522 - Ringcentral, Inc	\$88.37
Chk - 1001409	06/18/2026	v0151522 - Ringcentral, Inc	\$88.38
Chk - 1001410	06/18/2026	v0154991 - Aramark Refreshment Services	\$92.25
Chk - 1001411	06/18/2026	v0155627 - Marcum LLP	\$14,332.50
Chk - 1001412	06/18/2026	V0159636 - NuEnergen, LLC	\$8,666.67
Chk - 1001413	06/18/2026	V0164409 - McCarter & English, LLP	\$120,563.64
Chk - 1001414	06/18/2026	V0167284 - Kelly Group Consultants LLC	\$16,666.66
Chk - 1001415	06/18/2026	V0168206 - The Narrative Project, LLC	\$9,500.00
Chk - 1001416	06/18/2026	V0188019 - Holly A Bryk	\$507.87
Chk - 1001417	06/18/2026	V0229171 - Sparks Security LLC	\$5,446.56
Chk - 1001418	06/18/2026	V0251676 - Brian Cleveland Architects Inc	\$2,960.00
Chk - 1001419	06/18/2026	v0149404 - Smartsheet.com, Inc	\$38,280.00
Chk - 1001420	06/18/2026	v0000038 - State Marshal Madison Beggs	\$4,220.00
Chk - 1001421	06/18/2026	v0000435 - Sherri Williamson	\$5,000.00
Chk - 1001422	06/18/2026	V0119854 - Reitman Personnel Services, Inc.	\$5,653.60
Chk - 1001423	06/18/2026	v0155601 - 360 Management Group. Co.	\$29,245.39
Chk - 1001424	06/18/2026	v0155601 - 360 Management Group. Co.	\$5,335.00
Chk - 1001425	06/18/2026	v0155601 - 360 Management Group. Co.	\$1,201.55
Chk - 1001426	06/18/2026	v0155601 - 360 Management Group. Co.	\$117,110.08
Chk - 207816	06/18/2026	v0000332 - Hamden Hospitality LLC	\$299.00
Chk - 207817	06/18/2026	V0123373 - Federal Express Corp.	\$105.90
Chk - 207818	06/18/2026	V0151683 - Patriquin Architects, P.C.	\$6,215.00
Chk - 207819	06/18/2026	v0251990 - Newman Architects PC	\$14,272.50
Chk - 207820	06/18/2026	S0148773 - Columbus House, Inc	\$5,000.00

Chk - 207821	06/18/2026	V0119749 - Yale New Haven Hospital	\$434.00
Chk - 207822	06/18/2026	v0119825 - Laz Parking	\$3,570.05
Chk - 207823	06/18/2026	V0123381 - Chesson & Schweickert, LLC	\$205.00
Chk - 207824	06/18/2026	V0206112 - Worker's Compensation Trust Inc	\$1,950.00
Chk - 1001427	06/22/2026	v0102821 - Juathena Foreman	\$1,854.00
Chk - 1001428	06/22/2026	V0119893 - Penfield Communications	\$4,290.00
Chk - 1001429	06/22/2026	V0136837 - Ace Van & Storage, Inc.	\$600.00
Chk - 1001430	06/22/2026	v0147055 - Home Services & More, LLC	\$2,875.00
Chk - 1001431	06/22/2026	V0151794 - KJR Consulting	\$3,663.87
Chk - 1001432	06/22/2026	V0155372 - Fuss & O'Neill, Inc.	\$4,400.00
Chk - 1001433	06/22/2026	V0118691 - AVT Construction Inc	\$874.60
Chk - 1001434	06/22/2026	V0119893 - Penfield Communications	\$1,980.00
Chk - 1001435	06/22/2026	v0147055 - Home Services & More, LLC	\$5,975.00
Chk - 1001436	06/22/2026	V0151794 - KJR Consulting	\$3,945.01
Chk - 207826	06/22/2026	v0118696 - United Illuminating	\$20,314.86
Chk - 207827	06/22/2026	v0119806 - Regional Water Authority	\$4,524.51
Chk - 207828	06/22/2026	V0123289 - Northeast Electrical Distributors & Eagle Electric	\$408.00
Chk - 207829	06/22/2026	V0123381 - Chesson & Schweickert, LLC	\$760.00
Chk - 207830	06/22/2026	v0144696 - Housing Authority of the City of New Haven	\$38,764.17
Chk - 207831	06/22/2026	v0253542 - Mutual of Omaha Insurance Company	\$3,885.69
Chk - 207832	06/22/2026	v0000268 - Vestis Uniforms and Workplace Supplies Inc	\$309.69
Chk - 207833	06/22/2026	v0119926 - Anthem Blue Cross/Blue Shield	\$11,988.81
Chk - 207834	06/22/2026	V0123309 - Nahro	\$11,737.48
Chk - 207835	06/22/2026	V0145844 - HD Supply Facilities Maintenance, Ltd	\$4,885.53
Chk - 207836	06/22/2026	V0150904 - Johns Refuse & Recycling, LLC	\$2,391.12
Chk - 207837	06/22/2026	v0118696 - United Illuminating	\$16.71
Chk - 207838	06/22/2026	v0118696 - United Illuminating	\$20.04
Chk - 207839	06/22/2026	v0118696 - United Illuminating	\$35.67
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Chk - 207843	06/22/2026	v0118696 - United Illuminating	\$89.76
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Chk - 207859	06/22/2026	v0118696 - United Illuminating	\$18.15
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Chk - 207876	06/22/2026	v0118696 - United Illuminating	\$50.35
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Chk - 207892	06/22/2026	V0148914 - LaToya Mills	\$117.74
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Chk - 207898	06/22/2026	V0138351 - Shenae Draughn	\$5,620.00
Chk - 1001437	06/23/2026	v0000337 - A Preferred Construction LLC	\$54,633.98
Chk - 1001438	06/23/2026	V0118691 - AVT Construction Inc	\$360.00
Chk - 1001439	06/23/2026	V0148704 - Tighe & Bond, Inc	\$4,020.00
Chk - 1001440	06/23/2026	v0155601 - 360 Management Group. Co.	\$260,772.85
Chk - 1001441	06/23/2026	v0155601 - 360 Management Group. Co.	\$25,299.20
Chk - 207899	06/23/2026	s0162129 - Gur New Haven II Investments LLC	\$415.00
Chk - 207900	06/23/2026	V0148875 - Jocelyne M. Barszczewski	\$31.06
Chk - 207901	06/23/2026	V0140034 - Quadiant Finance USA, INC	\$4,135.78
Chk - 207902	06/23/2026	v0162493 - Consolidated Electric INC	\$13,817.43
Chk - 207903	06/23/2026	v0000332 - Hamden Hospitality LLC	\$130.00
Chk - 207904	06/23/2026	v0119896 - State Of Connecticut	\$960.00
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Chk - 208081	06/24/2026	v0118695 - Southern Connecticut Gas	\$747.17
Chk - 208082	06/24/2026	v0118695 - Southern Connecticut Gas	\$906.66
Chk - 208083	06/24/2026	v0118695 - Southern Connecticut Gas	\$3,786.27
Chk - 208084	06/24/2026	v0118695 - Southern Connecticut Gas	\$41.03
Chk - 208085	06/24/2026	v0118695 - Southern Connecticut Gas	\$224.37
Chk - 208086	06/24/2026	v0118695 - Southern Connecticut Gas	\$50.64
Chk - 208087	06/24/2026	v0118695 - Southern Connecticut Gas	\$99.67
Chk - 208088	06/24/2026	v0118695 - Southern Connecticut Gas	\$514.77
Chk - 208089	06/24/2026	v0118695 - Southern Connecticut Gas	\$74.53
Chk - 208090	06/24/2026	v0118695 - Southern Connecticut Gas	\$76.68
Chk - 208091	06/24/2026	v0118695 - Southern Connecticut Gas	\$425.75
Chk - 208092	06/24/2026	v0118695 - Southern Connecticut Gas	\$86.74
Chk - 208093	06/24/2026	v0118695 - Southern Connecticut Gas	\$36.00
Chk - 208094	06/24/2026	v0118695 - Southern Connecticut Gas	\$139.72
Chk - 208095	06/24/2026	v0118695 - Southern Connecticut Gas	\$6.50
Chk - 208096	06/24/2026	v0118695 - Southern Connecticut Gas	\$31.47
Chk - 208097	06/24/2026	v0118695 - Southern Connecticut Gas	\$68.98
Chk - 208098	06/24/2026	v0118695 - Southern Connecticut Gas	\$485.61
Chk - 208099	06/24/2026	v0118695 - Southern Connecticut Gas	\$85.76
Chk - 208100	06/24/2026	v0118695 - Southern Connecticut Gas	\$40.62
Chk - 208101	06/24/2026	v0118695 - Southern Connecticut Gas	\$293.54
Chk - 208102	06/24/2026	v0118695 - Southern Connecticut Gas	\$66.82
Chk - 208103	06/24/2026	v0118695 - Southern Connecticut Gas	\$15.64
Chk - 208104	06/24/2026	v0118695 - Southern Connecticut Gas	\$101.10
Chk - 208105	06/24/2026	v0118695 - Southern Connecticut Gas	\$23.00
Chk - 208106	06/24/2026	v0118696 - United Illuminating	\$343.08
Chk - 208107	06/24/2026	v0118696 - United Illuminating	\$74.65
Chk - 208108	06/24/2026	v0118696 - United Illuminating	\$368.99
Chk - 208109	06/24/2026	v0118696 - United Illuminating	\$23.80
Chk - 208110	06/24/2026	v0118696 - United Illuminating	\$31.13
Chk - 208111	06/24/2026	v0118696 - United Illuminating	\$28.87
Chk - 208112	06/24/2026	v0118696 - United Illuminating	\$211.55
Chk - 208113	06/24/2026	v0118696 - United Illuminating	\$132.92
Chk - 208114	06/24/2026	v0118696 - United Illuminating	\$189.79
Chk - 208115	06/24/2026	v0118696 - United Illuminating	\$141.13
Chk - 208116	06/24/2026	v0118696 - United Illuminating	\$22.36
Chk - 208117	06/24/2026	v0118696 - United Illuminating	\$26.60
Chk - 208118	06/24/2026	v0118696 - United Illuminating	\$29.12
Chk - 208119	06/24/2026	v0118696 - United Illuminating	\$16.12
Chk - 208120	06/24/2026	v0118696 - United Illuminating	\$26.03
Chk - 208121	06/24/2026	v0118696 - United Illuminating	\$21.22
Chk - 208122	06/24/2026	v0118696 - United Illuminating	\$21.77
Chk - 208123	06/24/2026	v0118696 - United Illuminating	\$24.41
Chk - 208124	06/24/2026	v0118696 - United Illuminating	\$48.37
Chk - 208125	06/24/2026	v0118696 - United Illuminating	\$29.70
Chk - 208126	06/24/2026	v0118696 - United Illuminating	\$14.14
Chk - 208127	06/24/2026	v0118696 - United Illuminating	\$22.36
Chk - 208128	06/24/2026	v0118696 - United Illuminating	\$28.00
Chk - 208129	06/24/2026	v0118696 - United Illuminating	\$22.36
Chk - 208130	06/24/2026	v0118696 - United Illuminating	\$47.53
Chk - 1001448	06/25/2026	V0118700 - Afscome Local 713/afscme Council	\$2,636.40

Chk - 1001449	06/25/2026	V0138815 - AFSCME PEOPLE Committee	\$32.00
Chk - 1001450	06/25/2026	V0139018 - Corporate Mailing Services LLC	\$474.19
Chk - 1001451	06/25/2026	V0140511 - Kronos Incorporated	\$11.25
Chk - 208131	06/25/2026	v0000423 - Katan Homes LLC	\$2,597.00
Chk - 208132	06/25/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 208133	06/25/2026	v0119704 - Frontier Communications of Company	\$432.20
Chk - 208134	06/25/2026	v0119704 - Frontier Communications of Company	\$305.77
Chk - 208135	06/25/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 208136	06/25/2026	v0119704 - Frontier Communications of Company	\$261.67
Chk - 208137	06/25/2026	v0119704 - Frontier Communications of Company	\$186.19
Chk - 208138	06/25/2026	v0119704 - Frontier Communications of Company	\$586.07
Chk - 208139	06/25/2026	v0119704 - Frontier Communications of Company	\$910.19
Chk - 208140	06/25/2026	v0119704 - Frontier Communications of Company	\$551.69
Chk - 208141	06/25/2026	v0119704 - Frontier Communications of Company	\$146.53
Chk - 208142	06/25/2026	v0119704 - Frontier Communications of Company	\$395.73
Chk - 208143	06/25/2026	v0119704 - Frontier Communications of Company	\$151.15
Chk - 208144	06/25/2026	v0119704 - Frontier Communications of Company	\$305.77
Chk - 208145	06/25/2026	v0119704 - Frontier Communications of Company	\$261.67
Chk - 208146	06/25/2026	V0119787 - Lynch, Traub, Keefe, And	\$541.50
Chk - 208147	06/25/2026	V0119818 - Northeast Generator	\$6,282.75
Chk - 208148	06/25/2026	v0123351 - Comcast Cable	\$672.70
Chk - 208149	06/25/2026	v0123351 - Comcast Cable	\$303.35
Chk - 208150	06/25/2026	v0123351 - Comcast Cable	\$303.35
Chk - 208151	06/25/2026	v0123351 - Comcast Cable	\$453.47
Chk - 208152	06/25/2026	v0123351 - Comcast Cable	\$203.35
Chk - 208153	06/25/2026	v0123351 - Comcast Cable	\$303.35
Chk - 208154	06/25/2026	v0123351 - Comcast Cable	\$368.77
Chk - 208155	06/25/2026	v0123351 - Comcast Cable	\$203.35
Chk - 208156	06/25/2026	v0123351 - Comcast Cable	\$303.35
Chk - 208157	06/25/2026	V0149113 - Nica's Market LLC	\$818.75
Chk - 208158	06/25/2026	v0227809 - Engie North America Inc	\$62.30
Chk - 208159	06/25/2026	v0227809 - Engie North America Inc	\$15.25
Chk - 208160	06/25/2026	v0227809 - Engie North America Inc	\$1.18
Chk - 208161	06/25/2026	v0227809 - Engie North America Inc	\$190.38
Chk - 208162	06/25/2026	v0227809 - Engie North America Inc	\$25.14
Chk - 208163	06/25/2026	v0227809 - Engie North America Inc	\$1.87
Chk - 208164	06/25/2026	v0227809 - Engie North America Inc	\$2,595.07
Chk - 208165	06/25/2026	v0227809 - Engie North America Inc	\$2.39
Chk - 208166	06/25/2026	v0227809 - Engie North America Inc	\$1.67
Chk - 208167	06/25/2026	v0227809 - Engie North America Inc	\$1,165.20
Chk - 208168	06/25/2026	v0227809 - Engie North America Inc	\$1,323.28
Chk - 208169	06/25/2026	v0227809 - Engie North America Inc	\$25.69
Chk - 208170	06/25/2026	v0227809 - Engie North America Inc	\$7,727.77
Chk - 208171	06/25/2026	v0227809 - Engie North America Inc	\$12.91
Chk - 208172	06/25/2026	v0227809 - Engie North America Inc	\$449.42
Chk - 208173	06/25/2026	v0227809 - Engie North America Inc	\$492.78

Chk - 208174	06/25/2026	v0227809 - Engie North America Inc	\$4.44
Chk - 208175	06/25/2026	v0227809 - Engie North America Inc	\$9.86
Chk - 208176	06/25/2026	v0227809 - Engie North America Inc	\$44.35
Chk - 208177	06/25/2026	v0227809 - Engie North America Inc	\$5.52
Chk - 208178	06/25/2026	v0227809 - Engie North America Inc	\$4.44
Chk - 208179	06/25/2026	v0227809 - Engie North America Inc	\$54.39
Chk - 208180	06/25/2026	v0227809 - Engie North America Inc	\$22.08
Chk - 208181	06/25/2026	v0227809 - Engie North America Inc	\$5.28
Chk - 208182	06/25/2026	v0227809 - Engie North America Inc	\$129.82
Chk - 208183	06/25/2026	v0227809 - Engie North America Inc	\$2.69
Chk - 208184	06/25/2026	v0227809 - Engie North America Inc	\$436.57
Chk - 208185	06/25/2026	v0123358 - Home Depot	\$35,300.76
Chk - 208186	06/25/2026	v0000189 - Shirley Grice	\$175.00
Chk - 208187	06/25/2026	v0000191 - Reginald Tanner	\$175.00
Chk - 208188	06/25/2026	v0000365 - Rosita Crockett	\$175.00
Chk - 208189	06/25/2026	V0119185 - Faith B Martin	\$175.00
Chk - 208190	06/25/2026	V0139159 - Ann Marie Maysonet	\$175.00
Chk - 208191	06/25/2026	V0118692 - Yale Termite & Pest Elimination Corp.	\$1,699.53
Chk - 208192	06/25/2026	v0118696 - United Illuminating	\$20.79
Chk - 208193	06/25/2026	v0118696 - United Illuminating	\$19.25
Chk - 208194	06/25/2026	v0118696 - United Illuminating	\$19.27
Chk - 208195	06/25/2026	v0118696 - United Illuminating	\$66.48
Chk - 208196	06/25/2026	v0118696 - United Illuminating	\$71.56
Chk - 208197	06/25/2026	v0118696 - United Illuminating	\$74.55
Chk - 208198	06/25/2026	v0118696 - United Illuminating	\$115.84
Chk - 208199	06/25/2026	v0118696 - United Illuminating	\$220.91
Chk - 208200	06/25/2026	v0118696 - United Illuminating	\$21.45
Chk - 208201	06/25/2026	v0118696 - United Illuminating	\$17.27
Chk - 208202	06/25/2026	v0118696 - United Illuminating	\$22.35
Chk - 208203	06/25/2026	v0118696 - United Illuminating	\$226.84
Chk - 208204	06/25/2026	v0118696 - United Illuminating	\$45.82
Chk - 208205	06/25/2026	v0118696 - United Illuminating	\$21.77
Chk - 208206	06/25/2026	v0118696 - United Illuminating	\$23.21
Chk - 208207	06/25/2026	v0118696 - United Illuminating	\$193.46
Chk - 208208	06/25/2026	v0118696 - United Illuminating	\$16.68
Chk - 208209	06/25/2026	v0118696 - United Illuminating	\$19.23
Chk - 208210	06/25/2026	v0118696 - United Illuminating	\$18.12
Chk - 208211	06/25/2026	v0118696 - United Illuminating	\$28.09
Chk - 208212	06/25/2026	v0118696 - United Illuminating	\$114.27
Chk - 208213	06/25/2026	v0118696 - United Illuminating	\$212.72
Chk - 208214	06/25/2026	v0118696 - United Illuminating	\$193.74
Chk - 208215	06/25/2026	v0118696 - United Illuminating	\$189.79
Chk - 208216	06/25/2026	v0118696 - United Illuminating	\$107.77
Chk - 208217	06/25/2026	v0118696 - United Illuminating	\$153.57
Chk - 208218	06/25/2026	v0118696 - United Illuminating	\$216.38
Chk - 208219	06/25/2026	v0118696 - United Illuminating	\$111.58
Chk - 208220	06/25/2026	v0118696 - United Illuminating	\$26.89
Chk - 208221	06/25/2026	v0118696 - United Illuminating	\$25.75
Chk - 208222	06/25/2026	v0118696 - United Illuminating	\$214.94
Chk - 208223	06/25/2026	v0118696 - United Illuminating	\$259.34
Chk - 208224	06/25/2026	v0118696 - United Illuminating	\$166.58
Chk - 208225	06/25/2026	v0118696 - United Illuminating	\$39.25
Chk - 208226	06/25/2026	v0118696 - United Illuminating	\$21.34
Chk - 208227	06/25/2026	v0118696 - United Illuminating	\$20.10

Chk - 208228	06/25/2026	v0118696 - United Illuminating	\$116.25
Chk - 208229	06/25/2026	v0118696 - United Illuminating	\$139.17
Chk - 208230	06/25/2026	v0227809 - Engie North America Inc	\$8.68
Chk - 208231	06/25/2026	v0000362 - Concentra Medical Centers	\$361.00
Chk - 208232	06/25/2026	V0118697 - Afscome Local 818	\$273.50
Chk - 208233	06/25/2026	V0119749 - Yale New Haven Hospital	\$651.00
Chk - 208234	06/25/2026	v0119825 - Laz Parking	\$10,639.25
Chk - 208235	06/25/2026	v0119825 - Laz Parking	\$10,200.81
Chk - 208236	06/25/2026	v0119825 - Laz Parking	\$6,046.56
Chk - 208237	06/25/2026	V0144937 - Metropolitan Life Insurance Company USA	\$398.96
Chk - 208238	06/25/2026	v0137155 - Verizon Wireless	\$21,972.73
Chk - 208239	06/25/2026	v0119867 - New Haven Parking Authority	\$90.00
Chk - 208240	06/25/2026	v0119867 - New Haven Parking Authority	\$90.00
Chk - 208241	06/25/2026	v0135905 - Aflac	\$888.20
Dep - 46	06/25/2026	t0000003 - Ziggy's Family Pizza Restaurant LLC	
Chk - 1001452	06/26/2026	V0119701 - Cohen Key Shop	\$29.00
Chk - 1001453	06/26/2026	V0119932 - Infoshred, LLC	\$250.82
Chk - 1001454	06/26/2026	v0147055 - Home Services & More, LLC	\$2,610.15
Chk - 1001455	06/26/2026	V0147900 - 212 Exchange Street LLC	\$6,725.00
Chk - 1001456	06/26/2026	V0148139 - Rubino Enterprises LLC	\$9,900.00
Chk - 1001457	06/26/2026	v0155627 - Marcum LLP	\$5,355.00
Chk - 1001458	06/26/2026	V0155658 - Gilson Software Solutions - PHA, LLC.	\$10,010.04
Chk - 1001459	06/26/2026	V0164409 - McCarter & English, LLP	\$34,880.00
Chk - 1001460	06/26/2026	V0188019 - Holly A Bryk	\$1,175.82
Chk - 1001461	06/26/2026	V0229171 - Sparks Security LLC	\$5,819.01
Chk - 208242	06/26/2026	v0118696 - United Illuminating	\$282.84
Chk - 208243	06/26/2026	v0118696 - United Illuminating	\$21.52
Chk - 208244	06/26/2026	v0118696 - United Illuminating	\$51.75
Chk - 208245	06/26/2026	v0118696 - United Illuminating	\$15.01
Chk - 208246	06/26/2026	v0118696 - United Illuminating	\$21.23
Chk - 208247	06/26/2026	v0118696 - United Illuminating	\$35.07
Chk - 208248	06/26/2026	v0118696 - United Illuminating	\$27.44
Chk - 208249	06/26/2026	v0118696 - United Illuminating	\$82.00
Chk - 208250	06/26/2026	v0118696 - United Illuminating	\$22.63
Chk - 208251	06/26/2026	v0118696 - United Illuminating	\$54.40
Chk - 208252	06/26/2026	v0118696 - United Illuminating	\$165.46
Chk - 208253	06/26/2026	v0118696 - United Illuminating	\$21.77
Chk - 208254	06/26/2026	v0118696 - United Illuminating	\$93.92
Chk - 208255	06/26/2026	v0118696 - United Illuminating	\$27.44
Chk - 208256	06/26/2026	v0118696 - United Illuminating	\$31.96
Chk - 208257	06/26/2026	v0118696 - United Illuminating	\$147.35
Chk - 208258	06/26/2026	v0118696 - United Illuminating	\$348.72
Chk - 208259	06/26/2026	v0118696 - United Illuminating	\$122.46
Chk - 208260	06/26/2026	v0118696 - United Illuminating	\$13.02
Chk - 208261	06/26/2026	v0118696 - United Illuminating	\$974.56
Chk - 208262	06/26/2026	v0118696 - United Illuminating	\$15.29
Chk - 208263	06/26/2026	v0118696 - United Illuminating	\$158.68
Chk - 208264	06/26/2026	v0118696 - United Illuminating	\$22.36
Chk - 208265	06/26/2026	v0118696 - United Illuminating	\$48.67
Chk - 208266	06/26/2026	v0118696 - United Illuminating	\$27.44
Chk - 208267	06/26/2026	v0118696 - United Illuminating	\$24.89
Chk - 208268	06/26/2026	v0118696 - United Illuminating	\$20.10

Chk - 208269	06/26/2026	v0118696 - United Illuminating	\$344.87
Chk - 208270	06/26/2026	v0119867 - New Haven Parking Authority	\$145.00
Chk - 208271	06/26/2026	v0119867 - New Haven Parking Authority	\$145.00
Chk - 208272	06/26/2026	v0118696 - United Illuminating	\$33.91
Chk - 208273	06/26/2026	v0123351 - Comcast Cable	\$198.35
Chk - 208274	06/26/2026	v0123351 - Comcast Cable	\$181.81
Chk - 208275	06/26/2026	v0123351 - Comcast Cable	\$181.81
Chk - 208276	06/26/2026	V0245802 - Yardi Systems Inc	\$16.98
Chk - 208277	06/26/2026	v0233545 - MDE Investments LLC	\$1,000.00
Chk - 208278	06/26/2026	v0000119 - United States Treasury	\$735.00
Chk - 208279	06/26/2026	v0118696 - United Illuminating	\$46.98
Chk - 208280	06/26/2026	v0118696 - United Illuminating	\$20.41
Chk - 208281	06/26/2026	v0118696 - United Illuminating	\$26.86
Chk - 208282	06/26/2026	v0118696 - United Illuminating	\$49.80
Chk - 208283	06/26/2026	v0118696 - United Illuminating	\$24.07
Chk - 208284	06/26/2026	v0118696 - United Illuminating	\$29.42
Chk - 208285	06/26/2026	v0118696 - United Illuminating	\$37.05
Chk - 208286	06/26/2026	v0118696 - United Illuminating	\$275.17
Chk - 208287	06/26/2026	v0118696 - United Illuminating	\$104.36
Chk - 208288	06/26/2026	v0118696 - United Illuminating	\$52.62
Chk - 208289	06/26/2026	v0118696 - United Illuminating	\$43.00
Chk - 208290	06/26/2026	v0118696 - United Illuminating	\$267.87
Chk - 208291	06/26/2026	v0118696 - United Illuminating	\$46.38
Chk - 208292	06/26/2026	v0118696 - United Illuminating	\$302.62
Chk - 208293	06/26/2026	v0118696 - United Illuminating	\$96.42
Chk - 208294	06/26/2026	v0118696 - United Illuminating	\$246.34
Chk - 208295	06/26/2026	v0118696 - United Illuminating	\$183.83
Chk - 208296	06/26/2026	v0118696 - United Illuminating	\$190.64
Chk - 208297	06/26/2026	v0118696 - United Illuminating	\$28.59
Chk - 208298	06/26/2026	v0118696 - United Illuminating	\$186.97
Chk - 208299	06/26/2026	v0118696 - United Illuminating	\$171.39
Chk - 208300	06/26/2026	v0118696 - United Illuminating	\$327.80
Chk - 208301	06/26/2026	v0118696 - United Illuminating	\$212.12
Chk - 208302	06/26/2026	v0118696 - United Illuminating	\$192.26
Chk - 208303	06/26/2026	v0118696 - United Illuminating	\$273.49
Chk - 208304	06/26/2026	v0118696 - United Illuminating	\$135.75
Chk - 208305	06/26/2026	v0118696 - United Illuminating	\$100.41
Chk - 208306	06/26/2026	v0118696 - United Illuminating	\$180.44
Chk - 208307	06/26/2026	v0118696 - United Illuminating	\$174.80
Chk - 208308	06/26/2026	v0118696 - United Illuminating	\$32.98
Chk - 208309	06/26/2026	v0000445 - Brown Paidiris + Scott LLP	\$7,552.00
Chk - 208310	06/26/2026	v0118696 - United Illuminating	\$13.02
Chk - 208311	06/26/2026	v0118696 - United Illuminating	\$28.87
Chk - 208312	06/26/2026	v0118696 - United Illuminating	\$174.22
Chk - 208313	06/26/2026	v0118696 - United Illuminating	\$81.25
Chk - 208314	06/26/2026	v0118696 - United Illuminating	\$41.58
Chk - 208315	06/26/2026	v0118696 - United Illuminating	\$97.27
Chk - 208316	06/26/2026	v0118696 - United Illuminating	\$154.53
Chk - 208317	06/26/2026	v0118696 - United Illuminating	\$70.68
Chk - 208318	06/26/2026	v0118696 - United Illuminating	\$13.48
Chk - 208319	06/26/2026	v0118696 - United Illuminating	\$16.98
Chk - 208320	06/26/2026	v0118696 - United Illuminating	\$44.72
Chk - 208321	06/26/2026	v0118696 - United Illuminating	\$28.70
Chk - 208322	06/26/2026	v0118696 - United Illuminating	\$101.29

Chk - 208323	06/26/2026	v0118696 - United Illuminating	\$77.50
Chk - 208324	06/26/2026	v0118696 - United Illuminating	\$263.04
Chk - 208325	06/26/2026	v0118696 - United Illuminating	\$139.99
Chk - 208326	06/26/2026	v0118696 - United Illuminating	\$151.33
Chk - 208327	06/26/2026	v0118696 - United Illuminating	\$48.93
Chk - 208328	06/26/2026	v0118696 - United Illuminating	\$139.99
Chk - 208329	06/26/2026	v0118696 - United Illuminating	\$189.23
Chk - 208330	06/26/2026	v0118696 - United Illuminating	\$185.52
Chk - 208331	06/26/2026	v0118696 - United Illuminating	\$323.01
Chk - 208332	06/26/2026	v0118696 - United Illuminating	\$409.83
Chk - 208333	06/26/2026	v0118696 - United Illuminating	\$169.14
Chk - 208334	06/26/2026	v0118696 - United Illuminating	\$285.08
Chk - 208335	06/26/2026	v0118696 - United Illuminating	\$339.38
Chk - 208336	06/26/2026	v0118696 - United Illuminating	\$49.79
Chk - 208337	06/26/2026	v0118696 - United Illuminating	\$38.20
Chk - 208338	06/26/2026	v0118696 - United Illuminating	\$141.42
Chk - 208339	06/26/2026	v0118696 - United Illuminating	\$153.29
Chk - 208340	06/26/2026	v0118696 - United Illuminating	\$475.12
Chk - 208341	06/26/2026	v0118696 - United Illuminating	\$59.00
Chk - 208342	06/26/2026	v0118696 - United Illuminating	\$231.07
Chk - 208343	06/26/2026	v0118696 - United Illuminating	\$129.55
Chk - 208344	06/26/2026	v0118696 - United Illuminating	\$369.67
Chk - 208345	06/26/2026	v0118696 - United Illuminating	\$278.82
Chk - 208346	06/26/2026	v0118696 - United Illuminating	\$161.52
Chk - 208347	06/26/2026	v0118696 - United Illuminating	\$147.00
Chk - 208348	06/26/2026	v0118696 - United Illuminating	\$166.58
Chk - 208349	06/26/2026	v0118696 - United Illuminating	\$241.53
Chk - 208350	06/26/2026	v0118696 - United Illuminating	\$156.72
Chk - 208351	06/26/2026	v0118696 - United Illuminating	\$257.10
Chk - 208352	06/26/2026	v0118696 - United Illuminating	\$100.70
Chk - 208353	06/26/2026	v0118696 - United Illuminating	\$146.79
Chk - 208354	06/26/2026	v0118696 - United Illuminating	\$171.69
Chk - 208355	06/26/2026	v0118696 - United Illuminating	\$167.20
Chk - 208356	06/26/2026	v0118696 - United Illuminating	\$115.68
Chk - 208357	06/26/2026	v0118696 - United Illuminating	\$429.05
Chk - 208358	06/26/2026	v0118696 - United Illuminating	\$165.46
Chk - 208359	06/26/2026	v0118696 - United Illuminating	\$39.70
Chk - 208360	06/26/2026	v0118696 - United Illuminating	\$274.62
Chk - 208361	06/26/2026	v0118696 - United Illuminating	\$147.93
Chk - 208362	06/26/2026	v0118696 - United Illuminating	\$189.23
Chk - 208363	06/26/2026	v0118696 - United Illuminating	\$44.42
Chk - 208364	06/26/2026	v0118696 - United Illuminating	\$99.57
Chk - 208365	06/26/2026	v0118696 - United Illuminating	\$74.94
Chk - 208366	06/26/2026	v0118696 - United Illuminating	\$57.43
Chk - 208367	06/26/2026	v0123351 - Comcast Cable	\$2,335.58
Chk - 208368	06/26/2026	v0123351 - Comcast Cable	\$2,335.58
Chk - 208369	06/26/2026	V0119818 - Northeast Generator	\$18,848.25
Chk - 208370	06/26/2026	v0118696 - United Illuminating	\$506.28
Chk - 208371	06/26/2026	v0118696 - United Illuminating	\$35.36
Chk - 208372	06/26/2026	v0118696 - United Illuminating	\$21.77
Chk - 208373	06/26/2026	v0118696 - United Illuminating	\$396.25
Chk - 208374	06/26/2026	v0118696 - United Illuminating	\$24.07
Chk - 208375	06/26/2026	v0118696 - United Illuminating	\$225.42
Chk - 208376	06/26/2026	v0118696 - United Illuminating	\$123.31

Chk - 208377	06/26/2026	v0118696 - United Illuminating	\$21.48
Chk - 208378	06/26/2026	v0118696 - United Illuminating	\$25.17
Chk - 208379	06/26/2026	v0118696 - United Illuminating	\$188.38
Chk - 208380	06/26/2026	v0118696 - United Illuminating	\$130.96
Chk - 208381	06/26/2026	v0118696 - United Illuminating	\$353.84
Chk - 208382	06/26/2026	v0118696 - United Illuminating	\$277.46
Chk - 208383	06/26/2026	v0118696 - United Illuminating	\$147.05
Chk - 208384	06/26/2026	v0118696 - United Illuminating	\$25.75
Chk - 208385	06/29/2026	v0123351 - Comcast Cable	\$243.61
Chk - 208386	06/29/2026	v0123351 - Comcast Cable	\$283.61
Chk - 208387	06/29/2026	v0123351 - Comcast Cable	\$217.85
Chk - 208388	06/29/2026	v0123351 - Comcast Cable	\$169.85
Chk - 208389	06/29/2026	v0123351 - Comcast Cable	\$276.23
Chk - 208390	06/29/2026	v0123351 - Comcast Cable	\$171.85
Chk - 208391	06/29/2026	v0123351 - Comcast Cable	\$395.43
Chk - 208392	06/29/2026	v0123351 - Comcast Cable	\$309.85
Chk - 208393	06/29/2026	v0123351 - Comcast Cable	\$309.85
Chk - 208394	06/29/2026	V0118736 - W.B. Mason Company Inc	\$12,085.91
Chk - 208395	06/29/2026	v0000407 - Winthrop Norton 2 Ellsworth Hobart LLC	\$2,411.00
Chk - 208396	06/29/2026	s0168128 - Westville Ventures LLC	\$2,095.00
Chk - 208397	06/29/2026	v0144696 - Housing Authority of the City of New Haven	\$224.00
Chk - 208398	06/29/2026	v0119806 - Regional Water Authority	\$72.13
Chk - 208399	06/29/2026	v0119806 - Regional Water Authority	\$12.94
Chk - 208400	06/29/2026	v0119806 - Regional Water Authority	\$181.62
Chk - 208401	06/29/2026	v0119806 - Regional Water Authority	\$53.50
Chk - 208402	06/29/2026	v0119806 - Regional Water Authority	\$22.84
Chk - 208403	06/29/2026	v0119806 - Regional Water Authority	\$20.00
Chk - 208404	06/29/2026	v0119806 - Regional Water Authority	\$68.96
Chk - 208405	06/29/2026	v0119806 - Regional Water Authority	\$22.78
Chk - 208406	06/29/2026	v0119806 - Regional Water Authority	\$27.33
Chk - 208407	06/29/2026	v0119806 - Regional Water Authority	\$87.50
Chk - 208408	06/29/2026	v0119806 - Regional Water Authority	\$112.62
Chk - 208409	06/29/2026	v0119806 - Regional Water Authority	\$97.08
Chk - 208410	06/29/2026	v0119806 - Regional Water Authority	\$186.89
Chk - 208411	06/29/2026	v0119806 - Regional Water Authority	\$150.24
Chk - 208412	06/29/2026	v0119806 - Regional Water Authority	\$56.18
Chk - 208413	06/29/2026	v0119806 - Regional Water Authority	\$244.36
Chk - 208414	06/29/2026	v0119806 - Regional Water Authority	\$92.73
Chk - 208415	06/29/2026	v0119806 - Regional Water Authority	\$65.25
Chk - 208416	06/29/2026	v0119806 - Regional Water Authority	\$138.03
Chk - 208417	06/29/2026	v0119806 - Regional Water Authority	\$110.91
Chk - 208418	06/29/2026	v0119806 - Regional Water Authority	\$99.47
Chk - 208419	06/29/2026	v0119806 - Regional Water Authority	\$53.20
Chk - 208420	06/29/2026	v0119806 - Regional Water Authority	\$139.78
Chk - 208421	06/29/2026	v0119806 - Regional Water Authority	\$118.86
Chk - 208422	06/29/2026	v0119806 - Regional Water Authority	\$7.67
Chk - 208423	06/29/2026	v0119806 - Regional Water Authority	\$48.98
Chk - 208424	06/29/2026	v0000332 - Hamden Hospitality LLC	\$13.00
Chk - 208425	06/29/2026	V0106253 - Natalya Troutman	\$67.00
Chk - 208426	06/29/2026	V0128513 - Traci Frasier	\$209.00
Chk - 208427	06/29/2026	V0232585 - Rosayda D Sanchez	\$157.00
Chk - 208428	06/29/2026	v0118695 - Southern Connecticut Gas	\$2,227.42
Chk - 208429	06/29/2026	v0119806 - Regional Water Authority	\$43.83

Chk - 208430	06/29/2026	v0119806 - Regional Water Authority	\$77.04
Chk - 208431	06/29/2026	v0119806 - Regional Water Authority	\$22.83
Chk - 208432	06/29/2026	v0119806 - Regional Water Authority	\$45.66
Chk - 208433	06/29/2026	v0119806 - Regional Water Authority	\$92.73
Chk - 208434	06/29/2026	v0119806 - Regional Water Authority	\$107.74
Chk - 208435	06/29/2026	v0119806 - Regional Water Authority	\$97.98
Chk - 208436	06/29/2026	v0119806 - Regional Water Authority	\$56.14
Chk - 208437	06/29/2026	v0119806 - Regional Water Authority	\$68.34
Chk - 208438	06/29/2026	v0119806 - Regional Water Authority	\$197.31
Chk - 208439	06/29/2026	v0119806 - Regional Water Authority	\$79.62
Chk - 208440	06/29/2026	v0119806 - Regional Water Authority	\$392.27
Chk - 208441	06/29/2026	v0119806 - Regional Water Authority	\$655.61
Chk - 208442	06/29/2026	v0119806 - Regional Water Authority	\$459.30
Chk - 208443	06/29/2026	v0119806 - Regional Water Authority	\$1,000.35
Chk - 208444	06/29/2026	S0203726 - Carl Smith	\$1,200.00
Chk - 208445	06/29/2026	v0119806 - Regional Water Authority	\$241.13
Chk - 208446	06/29/2026	v0119806 - Regional Water Authority	\$377.91
Chk - 208447	06/29/2026	v0119806 - Regional Water Authority	\$75.04
Chk - 208448	06/29/2026	v0119806 - Regional Water Authority	\$145.01
Chk - 208449	06/29/2026	v0119806 - Regional Water Authority	\$145.01
Chk - 208450	06/29/2026	v0119806 - Regional Water Authority	\$150.24
Chk - 208451	06/29/2026	v0119806 - Regional Water Authority	\$48.87
Chk - 208452	06/29/2026	v0119806 - Regional Water Authority	\$155.23
Chk - 208453	06/29/2026	v0119806 - Regional Water Authority	\$147.66
Chk - 208454	06/29/2026	v0119806 - Regional Water Authority	\$86.70
Chk - 208455	06/29/2026	v0119806 - Regional Water Authority	\$61.96
Chk - 208456	06/29/2026	v0119806 - Regional Water Authority	\$61.96
Chk - 208457	06/29/2026	v0119806 - Regional Water Authority	\$30.98
Chk - 208458	06/29/2026	v0119806 - Regional Water Authority	\$97.95
Chk - 208459	06/29/2026	v0119806 - Regional Water Authority	\$145.01
Chk - 208460	06/29/2026	v0119806 - Regional Water Authority	\$113.63
Chk - 208461	06/29/2026	v0119806 - Regional Water Authority	\$73.83
Chk - 208462	06/29/2026	v0119806 - Regional Water Authority	\$45.66
Chk - 208463	06/29/2026	v0119806 - Regional Water Authority	\$70.33
Chk - 208464	06/29/2026	v0119806 - Regional Water Authority	\$1,180.66
Chk - 208465	06/29/2026	v0119806 - Regional Water Authority	\$2,266.63
Chk - 208466	06/29/2026	v0119806 - Regional Water Authority	\$181.24
Chk - 208467	06/29/2026	v0119806 - Regional Water Authority	\$2,007.41
Chk - 208468	06/29/2026	v0119806 - Regional Water Authority	\$22.83
Chk - 208469	06/29/2026	v0119806 - Regional Water Authority	\$143.10
Chk - 208470	06/29/2026	v0119806 - Regional Water Authority	\$22.83
Chk - 208471	06/29/2026	v0119806 - Regional Water Authority	\$94.75
Chk - 208472	06/29/2026	v0119806 - Regional Water Authority	\$463.40
Chk - 208473	06/29/2026	v0119806 - Regional Water Authority	\$59.43
Chk - 208474	06/29/2026	v0119806 - Regional Water Authority	\$119.10
Chk - 208475	06/29/2026	v0119806 - Regional Water Authority	\$45.66
Chk - 208476	06/29/2026	v0119806 - Regional Water Authority	\$171.24
Chk - 208477	06/29/2026	v0119806 - Regional Water Authority	\$335.95
Chk - 208478	06/29/2026	v0119806 - Regional Water Authority	\$210.41
Chk - 208479	06/29/2026	v0119806 - Regional Water Authority	\$1,119.70
Chk - 208480	06/29/2026	v0119806 - Regional Water Authority	\$1,756.51
Chk - 208481	06/29/2026	v0119806 - Regional Water Authority	\$851.57
Chk - 208482	06/29/2026	v0119806 - Regional Water Authority	\$717.51
Chk - 208483	06/29/2026	v0119806 - Regional Water Authority	\$1,038.65

Chk - 208484	06/29/2026	v0119806 - Regional Water Authority	\$125.21
Chk - 208485	06/29/2026	v0119806 - Regional Water Authority	\$1,311.57
Chk - 208486	06/29/2026	v0119806 - Regional Water Authority	\$35.25
Chk - 208487	06/29/2026	v0119806 - Regional Water Authority	\$488.03
Chk - 208488	06/29/2026	v0119806 - Regional Water Authority	\$40.04
Chk - 208489	06/29/2026	v0119806 - Regional Water Authority	\$47.68
Chk - 208490	06/29/2026	v0119806 - Regional Water Authority	\$353.00
Chk - 208491	06/29/2026	v0119806 - Regional Water Authority	\$266.81
Chk - 208492	06/29/2026	v0119806 - Regional Water Authority	\$247.71
Chk - 208493	06/29/2026	v0119806 - Regional Water Authority	\$491.84
Chk - 208494	06/29/2026	v0119806 - Regional Water Authority	\$126.00
Chk - 208495	06/29/2026	v0119806 - Regional Water Authority	\$305.55
Chk - 208496	06/29/2026	v0119806 - Regional Water Authority	\$628.74
Chk - 208497	06/29/2026	v0119806 - Regional Water Authority	\$257.68
Chk - 208498	06/29/2026	v0119806 - Regional Water Authority	\$92.71
Chk - 208499	06/29/2026	v0119806 - Regional Water Authority	\$233.51
Chk - 208500	06/29/2026	v0119806 - Regional Water Authority	\$54.26
Chk - 208501	06/29/2026	v0119806 - Regional Water Authority	\$78.34
Chk - 208502	06/29/2026	v0119806 - Regional Water Authority	\$116.65
Chk - 208503	06/29/2026	v0119806 - Regional Water Authority	\$420.32
Chk - 208504	06/29/2026	v0119806 - Regional Water Authority	\$3,636.85
Chk - 208505	06/29/2026	v0119806 - Regional Water Authority	\$140.96
Chk - 208506	06/29/2026	v0119806 - Regional Water Authority	\$372.49
Chk - 208507	06/29/2026	v0119806 - Regional Water Authority	\$114.26
Chk - 208508	06/29/2026	v0119806 - Regional Water Authority	\$150.85
Chk - 208509	06/29/2026	v0119806 - Regional Water Authority	\$178.41
Chk - 208510	06/29/2026	v0119806 - Regional Water Authority	\$105.20
Chk - 208511	06/29/2026	v0119806 - Regional Water Authority	\$94.75
Chk - 208512	06/29/2026	v0119806 - Regional Water Authority	\$204.56
Chk - 208513	06/29/2026	v0119806 - Regional Water Authority	\$30.98
Chk - 208514	06/29/2026	v0119806 - Regional Water Authority	\$23.94
Chk - 208515	06/29/2026	v0119806 - Regional Water Authority	\$844.44
Chk - 208516	06/29/2026	v0119806 - Regional Water Authority	\$3,351.25
Chk - 208517	06/29/2026	v0119806 - Regional Water Authority	\$561.93
Chk - 208518	06/29/2026	v0119806 - Regional Water Authority	\$264.06
Chk - 208519	06/29/2026	v0119806 - Regional Water Authority	\$646.03
Chk - 208520	06/29/2026	v0119806 - Regional Water Authority	\$620.76
Chk - 208521	06/29/2026	v0119806 - Regional Water Authority	\$1,616.66
Chk - 208522	06/29/2026	v0119806 - Regional Water Authority	\$272.57
Chk - 208523	06/29/2026	v0119806 - Regional Water Authority	\$3,089.89
Chk - 208524	06/29/2026	v0119806 - Regional Water Authority	\$605.42
Chk - 208525	06/29/2026	v0119806 - Regional Water Authority	\$135.80
Chk - 208526	06/29/2026	v0119806 - Regional Water Authority	\$924.81
Chk - 208527	06/29/2026	v0119806 - Regional Water Authority	\$150.15
Chk - 208528	06/29/2026	v0119806 - Regional Water Authority	\$217.19
Chk - 208529	06/29/2026	v0119806 - Regional Water Authority	\$221.98
Chk - 208530	06/29/2026	v0119806 - Regional Water Authority	\$140.59
Chk - 208531	06/29/2026	v0119806 - Regional Water Authority	\$177.88
Chk - 208532	06/29/2026	v0119806 - Regional Water Authority	\$154.95
Chk - 208533	06/29/2026	v0119806 - Regional Water Authority	\$1,251.73
Chk - 208534	06/29/2026	v0119806 - Regional Water Authority	\$409.11
Chk - 208535	06/29/2026	v0119806 - Regional Water Authority	\$217.59
Chk - 208536	06/29/2026	v0119806 - Regional Water Authority	\$426.24
Chk - 208537	06/29/2026	v0119806 - Regional Water Authority	\$437.84

Chk - 208538	06/29/2026	v0119806 - Regional Water Authority	\$308.55
Chk - 208539	06/29/2026	v0119806 - Regional Water Authority	\$279.83
Chk - 208540	06/29/2026	v0119806 - Regional Water Authority	\$324.35
Chk - 208541	06/29/2026	v0119806 - Regional Water Authority	\$229.48
Chk - 208542	06/29/2026	v0119806 - Regional Water Authority	\$1,054.80
Chk - 208543	06/29/2026	v0119806 - Regional Water Authority	\$156.69
Chk - 208544	06/29/2026	v0119806 - Regional Water Authority	\$317.45
Chk - 208545	06/29/2026	v0119806 - Regional Water Authority	\$458.32
Chk - 208546	06/29/2026	v0119806 - Regional Water Authority	\$320.10
Chk - 208547	06/29/2026	v0119806 - Regional Water Authority	\$446.73
Chk - 208548	06/29/2026	v0119806 - Regional Water Authority	\$106.78
Chk - 208549	06/29/2026	v0119806 - Regional Water Authority	\$238.12
Chk - 208550	06/29/2026	v0119806 - Regional Water Authority	\$1,760.74
Chk - 208551	06/29/2026	v0119806 - Regional Water Authority	\$1,095.22
Chk - 208552	06/29/2026	v0119806 - Regional Water Authority	\$128.66
Chk - 208553	06/29/2026	v0118695 - Southern Connecticut Gas	\$1,884.46
Chk - 208554	06/29/2026	v0118695 - Southern Connecticut Gas	\$144.91
Chk - 208555	06/29/2026	v0118695 - Southern Connecticut Gas	\$590.90
Chk - 208556	06/29/2026	v0118695 - Southern Connecticut Gas	\$58.65
Chk - 208557	06/29/2026	v0118695 - Southern Connecticut Gas	\$30.89
Chk - 208558	06/29/2026	v0118695 - Southern Connecticut Gas	\$347.29
Chk - 208559	06/29/2026	v0118695 - Southern Connecticut Gas	\$15.74
Chk - 208560	06/29/2026	v0118695 - Southern Connecticut Gas	\$62.98
Chk - 208561	06/29/2026	v0118695 - Southern Connecticut Gas	\$406.53
Chk - 208562	06/29/2026	v0118695 - Southern Connecticut Gas	\$97.11
Chk - 208563	06/29/2026	v0118695 - Southern Connecticut Gas	\$74.19
Chk - 208564	06/29/2026	v0118695 - Southern Connecticut Gas	\$224.58
Chk - 208565	06/29/2026	v0118695 - Southern Connecticut Gas	\$84.61
Chk - 208566	06/29/2026	v0118695 - Southern Connecticut Gas	\$140.88
Chk - 208567	06/29/2026	v0118695 - Southern Connecticut Gas	\$172.12
Chk - 208568	06/29/2026	v0118695 - Southern Connecticut Gas	\$128.37
Chk - 208569	06/29/2026	v0118695 - Southern Connecticut Gas	\$26.75
Chk - 208570	06/29/2026	v0118695 - Southern Connecticut Gas	\$20.25
Chk - 208571	06/29/2026	v0118695 - Southern Connecticut Gas	\$33.25
Chk - 208572	06/29/2026	v0118695 - Southern Connecticut Gas	\$53.23
Chk - 208573	06/29/2026	v0118695 - Southern Connecticut Gas	\$69.55
Chk - 208574	06/29/2026	v0118695 - Southern Connecticut Gas	\$578.73
Chk - 208575	06/29/2026	v0118695 - Southern Connecticut Gas	\$23.81
Chk - 208576	06/29/2026	v0118695 - Southern Connecticut Gas	\$15.64
Chk - 208577	06/29/2026	v0118695 - Southern Connecticut Gas	\$15.64
Chk - 208578	06/29/2026	v0118695 - Southern Connecticut Gas	\$35.25
Chk - 208579	06/29/2026	v0118695 - Southern Connecticut Gas	\$68.98
Chk - 208580	06/29/2026	v0118695 - Southern Connecticut Gas	\$120.02
Chk - 208581	06/29/2026	v0118695 - Southern Connecticut Gas	\$92.95
Chk - 208582	06/29/2026	v0118695 - Southern Connecticut Gas	\$86.69
Chk - 208583	06/29/2026	v0118695 - Southern Connecticut Gas	\$103.35
Chk - 208584	06/29/2026	v0118695 - Southern Connecticut Gas	\$329.96
Chk - 208585	06/29/2026	v0118695 - Southern Connecticut Gas	\$226.30
Chk - 208586	06/29/2026	v0118695 - Southern Connecticut Gas	\$161.70
Chk - 208587	06/29/2026	v0118695 - Southern Connecticut Gas	\$138.78
Chk - 208588	06/29/2026	v0118695 - Southern Connecticut Gas	\$122.13
Chk - 208589	06/29/2026	v0118695 - Southern Connecticut Gas	\$145.04
Chk - 208590	06/29/2026	v0118695 - Southern Connecticut Gas	\$140.88
Chk - 208591	06/29/2026	v0118695 - Southern Connecticut Gas	\$192.97

Chk - 208592	06/29/2026	v0118695 - Southern Connecticut Gas	\$205.47
Chk - 208593	06/29/2026	v0000376 - Newmark Valuation & Advisory LLC	\$1,700.00
Chk - 208594	06/29/2026	v0119806 - Regional Water Authority	\$1,795.81
Chk - 208595	06/29/2026	v0119806 - Regional Water Authority	\$3,027.66
Chk - 208596	06/29/2026	v0119806 - Regional Water Authority	\$2,136.03
Chk - 208597	06/29/2026	v0119806 - Regional Water Authority	\$3,367.51
Chk - 208598	06/29/2026	v0119806 - Regional Water Authority	\$825.87
Chk - 208599	06/29/2026	v0119806 - Regional Water Authority	\$22,793.12
Chk - 208600	06/29/2026	S0113200 - Richard Votto	\$2,100.00
Chk - 208601	06/29/2026	v0000450 - 16 Dickerman LLC	\$1,900.00
Chk - 1001462	06/30/2026	v0000105 - Housing Enterprise Insurance Company Inc	\$56,740.02
Chk - 1001463	06/30/2026	v0000315 - AccuSourceHR Inc	\$1,530.87
Chk - 1001464	06/30/2026	V0119381 - Doris J Doward	\$125.00
Chk - 1001465	06/30/2026	V0119842 - Enviromed Services, Inc.	\$1,685.00
Chk - 1001466	06/30/2026	V0119932 - Infoshred, LLC	\$100.50
Chk - 1001467	06/30/2026	v0147055 - Home Services & More, LLC	\$2,216.50
Chk - 1001468	06/30/2026	v0151522 - Ringcentral, Inc	\$88.38
Chk - 1001469	06/30/2026	v0155601 - 360 Management Group. Co.	\$5,335.00
Chk - 208602	06/30/2026	V0123373 - Federal Express Corp.	\$49.23
Chk - 208603	06/30/2026	V0214564 - Carne Inn Group, LLC dba Residence Inn by Marriott	\$7,468.00
Chk - 208604	06/30/2026	V0119875 - Housing Insurance Services, Inc.	\$13,085.60
Chk - 208605	06/30/2026	V0119875 - Housing Insurance Services, Inc.	\$88,650.00
Chk - 208606	06/30/2026	v0000206 - She'mone Jenkins	\$125.00
Chk - 208607	06/30/2026	v0000214 - Maria Langston	\$125.00
Chk - 208608	06/30/2026	v0000215 - Siobhan Robinson	\$125.00
Chk - 208609	06/30/2026	v0000216 - Saquana Barrow	\$125.00
Chk - 208610	06/30/2026	v0000217 - Keith Middleton	\$125.00
Chk - 208611	06/30/2026	v0000218 - Robert Manick	\$125.00
Chk - 208612	06/30/2026	v0000219 - Alontae Harris	\$125.00
Chk - 208613	06/30/2026	v0102875 - Ebony Boyd	\$125.00
Chk - 208614	06/30/2026	v0144280 - Anais Esther Nunez	\$125.00
Chk - 208615	06/30/2026	V0152625 - Larry Smith	\$125.00
Chk - 208616	06/30/2026	v0255612 - Milani Nai Nunez Valentin	\$125.00
Chk - 208617	06/30/2026	v0114226 - CHFA	\$3,080.00
Chk - 208618	06/30/2026	s0254173 - US Connect LLC	\$290.00
Chk - 208619	06/30/2026	s0168128 - Westville Ventures LLC	\$1,853.00
Chk - 208620	06/30/2026	s0150463 - 1332 Chapel St Associates LLC	\$2,100.00
Chk - 208621	06/30/2026	v0000448 - Valerie Williams	\$104.50
Chk - 208622	06/30/2026	V0144306 - Taisha Rivera	\$21.19
Total Payment Issued			\$3,575,383.04

ELM CITY COMMUNITIES

PRESIDENT'S REPORT



**JULY
2026**

FROM THE OFFICE OF OUR PRESIDENT

As we reflect on one of our core values, we create opportunity, this quarter offered two powerful examples of that value in action. We were proud to be recognized by The Workplace for our continued partnership in the YouthBuild program, which pairs in-class instruction with hands-on construction experience to prepare participants for careers in the construction field. This dual approach doesn't just teach a trade; it builds a pathway to economic self-sufficiency, giving young people the skills and confidence to enter a growing industry and build long-term financial stability for themselves and their families.

We were also honored to receive a grant from The Community Foundation to launch our inaugural Community Organizing Cohort. This cohort gave participants the opportunity to learn the fundamentals of organizing and to examine the policies and systemic barriers that stand between residents and economic self-sufficiency. Just as meaningfully, participants engaged directly with the Board of Alders, with plans to expand that engagement to state representatives in the next phase of the program. This is exciting work, it means residents aren't just learning about policy, they're stepping into the process, building the skills and relationships to advocate for the change they want to see in their own communities.

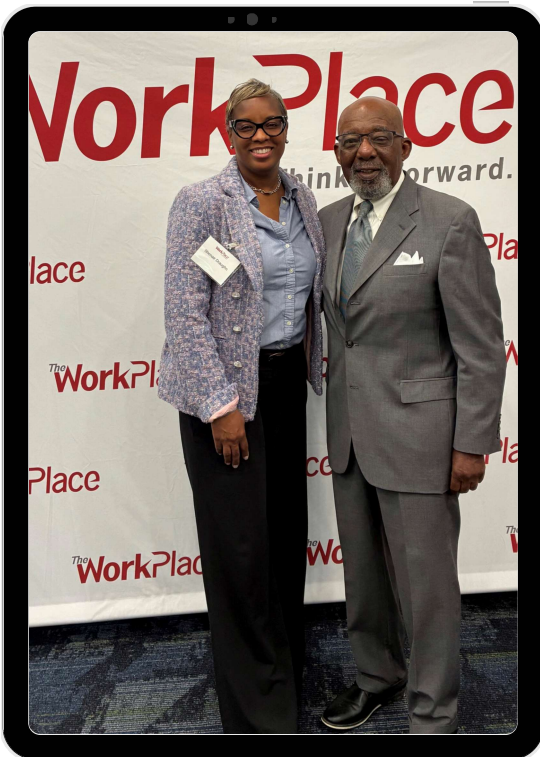


CONTRACT UPDATES

- No cost time extension to the contract with CWPM, LLC for trash removal services set to expire April 23, 2026. Extension effective April 24, 2026, to September 30th, 2026.
- No cost time extension to the contract with Gengras Ford Automotive Group State of CT. Contract # 24PSX0171 for fleet replacement vehicles set to expire June 1, 2026. Extension effective June 2, 2026, to September 30th, 2026.
- No cost time extension to the contract with F. W. Webb State of CT. Contract # 24PSX0110 for plumbing & heating supplies set to expire June 2, 2026. Extension effective June 3, 2026, to September 30th, 2026.
- No cost time extension to the contract with Ed the Treeman State of CT. Contract #23PSX0100 for arborist, weeds & tree removal set to expire June 2, 2026. Extension effective June 3, 2026, to November 30th, 2026.
- No cost time extension to the contract with 212 Exchange Street, LLC for Snow Removal Services at Westville Manor and 295 Wilmont Rd from January 17, 2025 until June 16, 2025.
- No cost time extension to the Contract with Montagno Construction, Inc. for Newhallville Construction Manager At Risk from May 29, 2026 until May 28, 2027.
- No cost time extension to the contract with Newman Architects for Interior Design Services from August 5, 2026, until August 4, 2027.
- No cost time extension to the contract with Montagno Construction for Construction Management at Risk Services for the Newhallville Development project until May 27, 2027.
- No cost time extension to the contract with Reitman Personnel for temporary staffing for the performance of its daily operations from May 17, 2026 - May 16, 2027.
- No cost time extension to Contract with Consolidated Electric Company for Routine and Emergency electrical repair services from July 29, 2026, to October 29, 2026.

YTD FINANCIALS

The financial report covers eight months (October 1 through May 31) of data. Total revenues are \$98,148,158. Total Expenses are \$87,091,694 (including a depreciation expense of \$1,376,051). The excess of revenue over expenses is reduced by \$(2,142,167) in capitalized expenditures. Depreciation expense add-back is \$1,376,051. The HANH Net Surplus is \$10,290,348.

**COMMUNITY ECONOMIC
DEVELOPMENT****1. Economic Mobility and Workforce Success**

- CARES achieved a 90% employment rate among its 88 participants, while the Family Self-Sufficiency (FSS) Program maintained a 73% employment rate among 108 participants, reflecting continued success in advancing resident economic independence.

2. Robust Resident Support Services

- CED provided critical resources to residents through 286 Food Bank distributions, 115 Rent Rebates, 68 Building Attendant services, 32 Energy Assistance referrals, and 203 Resident Advocacy engagements, reinforcing ECC's commitment to housing stability and resident well-being.

3. Expanded Youth and Community Engagement

- The CED Department celebrated 47 youth graduates and continued to expand youth engagement through after-school programming, workforce opportunities, tutoring, and community enrichment activities that served residents across multiple developments.

HOUSING CHOICE VOUCHER

The Housing Choice Voucher Program continued to make progress during May 2026, with notable gains in voucher utilization, occupancy, and leasing activity. The program served a total of 5,726 occupied households across the MTW, RAD, PBV, VASH, and Church Street South portfolios, reflecting an increase from the prior reporting period and demonstrating continued efforts to maximize available housing resources.

Voucher Utilization

The MTW program remains aligned with the FY2023 MTW Plan utilization target of 4,103 vouchers. During May, the program supported:

- 26 Homeownership Vouchers
- 21 Enhanced (Tenant Protection) Vouchers
- 2,830 Moving to Work households

Special purpose and project-based programs showed continued improvement:

- VASH Utilization: 58 of 100 authorized vouchers (58% utilization), an increase from the previous month.
- Church Street South (CSS): 158 of 242 vouchers utilized (65% utilization), reflecting continued leasing progress.
- RAD Program: 1,620 of 1,658 authorized vouchers utilized (97.7% utilization), representing a significant increase and nearing full utilization.
- Project-Based Voucher (PBV) Program: 582 of 671 vouchers utilized (86.7% utilization), continuing a positive upward trend.

The substantial increase in RAD utilization and steady gains in PBV, VASH, and CSS utilization demonstrate the department's continued focus on lease-up activities and occupancy stabilization.

Recertification Operations

The recertification team processed 173 certifications during the month of May

- 90 Annual Recertifications
- 83 Interim Recertifications
- 2 End of Participation actions

While staff resources continue to be dedicated to annual recertification processing and backlog reduction efforts, management remains focused on increasing monthly production to ensure compliance with HUD recertification requirements and agency performance goals.

Summary

Overall, May reflected positive operational progress for the HCV Program. Occupancy increased to 5,726 assisted households, RAD utilization approached full capacity at 97.7%, and leasing activities continued to support future utilization growth. The department will continue prioritizing lease-up efforts, recertification compliance, and operational efficiency to ensure full utilization of available housing resources while providing quality service to participating families and landlords.

OPERATIONS

Operations and Maintenance

- The LIPH portfolio continues to demonstrate strong overall occupancy performance, with a 97% occupancy rate. Maintenance operations remained responsive, with 97 emergency work orders received and completed during the month, ensuring no backlog in urgent requests. Non-emergency work orders remain steady, with 630 requests received and 510 completed, maintaining a consistent pipeline while holding the backlog at 120 open work orders, unchanged from the beginning of the month. Systems inspections identified minor activity across key areas, including plumbing, roofing, and fire sprinkler systems, with no significant systemic concerns noted.

Recertifications and Compliance

- Recertification performance within the HANH LIPH portfolio remains strong. Of 446 occupied units, only 26 recertifications are delinquent, resulting in a low 5.8% delinquency rate and a 94% submission rate, reflecting improved compliance and effective staff follow-through. Monthly productivity also exceeded expectations, with 38 recertifications completed by one specialist, including 35 annuals and 3 interims, demonstrating strong individual output.

Leasing and Admissions Activity

- Leasing activity remained stable during the month, with one transfer move-in and one transfer move-out, resulting in no net change in occupancy. Intake activity included 2 new admissions and 3 end-of-participation actions, with property management staff maintaining steady processing levels. Additionally, the agency continues to support re-entry initiatives, successfully leasing up 20 community re-entry participants.

Waitlist and Program Demand

- Demand for housing assistance remains high, with 27,708 applicants on the agency-wide waiting list, underscoring the continued need for affordable housing resources in the community.

Compliance and Resident Engagement

- Community Service Requirement (CSR) compliance remains an area of focus, with 67 tenants currently identified as non-compliant. Staff continue targeted outreach and engagement efforts to bring households into compliance.

**PLANNING &
MODERNIZATION**

- 398-400 Concord Street: Design documents prepared and bids solicited for property site drainage improvements. One bid received. Re-solicited in April for increased competition. One bid submitted. Contract award authorized at May Board of Commissioners meeting. Construction started in July.
- Scattered Sites West: Unit upgrades at 116 Lawncrest Rd. and at 555 Fountain St. Contract executed. Construction in progress.
- Scattered Sites East: Improvements at 140 Harrington Ave., 1091 Townsend Ave. and 759 Quinnipiac Ave. Contract executed. Construction in progress.
- Scattered Sites Multifamily: Solicited quotes for improvements at 30B Chamberlain St. Responses reviewed. No award. Revised scope to be prepared for new solicitation.

**THE GLENDOWER
GROUP****The Glendower Group**

- The Authority submitted a 9% LIHTC application in November 2016 to complete the offsite component on the Rockview Phase II site and was awarded. - Contract closing for Rockview Phase 2 occurred on June 20, 2019 and The Authority issued an RFQ for a Master Planner for Westville Manor and selected a team composed of Ken Boroson Architects and Torti Gallas Planners. The master Planning Team held a series of meetings and charrettes in September 2018 and will completed a final recommendation to stakeholders in January 2019. The Authority submitted a RAD application for Westville Manor and was awarded. It was determined that a Planned Development District (PDD) was the best approach to the redevelopment of the site. A PDD application was submitted to the City of New Haven in January 2019 that will include the redevelopment of 109 units on site of which 80% will be RAD replacement units and 20% unrestricted. The Board of Alders approved the PDD in April 2019.
- Glendower Submitted a 9% LIHTC application for on-site Phase 1 on January 12, 2022 which was not awarded. The Glendower Group staff in consultation with the architect and consultants is currently modeling the development to determine the most effective and cost efficient method to complete the on site redevelopment it is anticipated that funding for the final Westville Manor funding proposal will be completed in FY 2027.
- Anticipated closing in 4th^{2nd} quarter of 2027.

RAD Portfolio Award

- The Authority received a portfolio award, inclusive of 12 developments, with 11 being completed and detailed herein
 - Completed Developments
 - Group I: Motley, Bush, Harvey and Newhall Garden;
 - Group IIA: Waverly and Stanley Justice and Fulton Park;
 - Group III: McQueeney, and Celentano;
 - Group IV: Ruoppolo and Fairmont.
 - Group IIB: Valley Townhomes

McConaughy Terrace

- For the purpose of Financing Glendower bifurcated the redevelopment of McConaughy Terrace into two phases – 4% and 9% Low Income Housing Tax Credit applications.
- Glendower McConaughy Terrace 4%, LLC consists of 92 affordable units and includes 26 new construction units that are ADA accessible. Construction was completed in June 2025.
- Glendower McConaughy Terrace 9%, LLC consists of 130 total units, 104 affordable and 26 market rate units. Construction is ongoing and is scheduled to be completed in August 2025.

**THE GLENDOWER
GROUP****Scattered Sites**

- Scattered site is multifamily redevelopment which includes 123 units located in the Fair Haven Heights area of the city and neighboring neighborhoods. The following various sites will be included in the development and conversion of units from LIPH to RAD Project Based Vouchers: Essex Townhomes, David Echols Court, Kingswood 1, Kingswood 2, St Anthony 1, St Anthony 2, Cornell Scott Ridge, and 63-73 Fulton St. The project is being expanded from previous versions to include 123 units by including Essex Townhouses. An architect is currently being procured. Anticipated closing in 2027.

34 Level Street/The Heights at Westrock

- HUD awarded the 202 grant and associated rental subsidy in January 2023.
- The development includes 50 supportive housing units. DECD Brownfields award of \$999,000 received in June 2023 to assist in clean up and removal of former nursing home.
- Closing anticipated to be in the 2nd quarter of 2026.

St Luke's Apartments, Whalley Ave.

- Partnering to take over a struggling pre-development project being managed by St. Luke's Development Corp.
- Submitted a CIF application on June 30, 2023 and awarded \$7MM in CIF funds that consists of \$6MM for new construction and \$1MM for the City of New Haven infrastructure.
- The development includes up to 49 housing units, including 5 LIHTC units
- Closing anticipated to be in the 3rd quarter of 2026.

Newhallville Development, 201 Hazel Street

- Partnering to redevelop a currently vacant site managed by Newhallville Development Corp.
- The development includes up to 63 total units including 50 affordable and 13 market rate.
- An application for CIF funding was submitted in November 2025 but was not funded. A application will be submitted in June 2026 for the upcoming CIF round.

**THE GLENDOWER
GROUP****Union Square/Robert T. Wolfe & Former Church Street South**

- The Authority submitted a Choice Neighborhood Planning Grant application in April 2023 to complete the redevelopment of Robert T. Wolfe site and was awarded. – Notice of Award occurred on September 15, 2023.
- The CNI Transformation Plan was submitted to HUD in August 2025.
- The planning team has begun scheduling the necessary steps to prepare for the first phase of on-site redevelopment. The first phase will consist of buildings 1a, 1b, and 2a and consists of 541 units, 50% of which are approximately affordable.
- A CNI Implementation Application was submitted on March 9, 2026.
- The New Haven City Plan Commission approved the site plan for Phase 1 on April 14, 2026.
- Construction documents are being completed with a goal of applying for 9% LIHTC in January 2027.
- ECC and Glendower is working in conjunction with the City of New Haven to design and construct a geothermal heating system to provide energy to the development.

Eastview Terrace Conversion

- The Project's 15-year initial Low-Income Tax Credit ("LIHTC") Compliance Period ("Compliance Period") ended in December 2023.
- Investor buyout completed on September 4, 2024.
- Anticipated closing in 2nd quarter of 2026.

MEMORANDUM

TO: BOARD OF COMMISSIONERS

DATE: JULY 21, 2026

FROM: SHENAE DRAUGHN, PRESIDENT

RE: RESOLUTION AUTHORIZING AN INCREASE IN THE AMOUNT OF \$1,236,944.85 TO THE CONSTRUCTION LOAN TO GLENDOWER MCCONAUGHY TERRACE 9% LLC, INCREASING THE LOAN AMOUNT FROM \$3,149,560.00 TO \$4,386,504.85 TO PAY THE INCREASED COSTS RELATED TO (A) ADDITIONAL ELECTRICAL WORK AND (B) ESCALATED WAGES RESULTING FROM STATE PREVAILING WAGES.

ACTION: Recommend that the Board of Commissioners adopt Resolution Number #07-43/26-R

TIMING: Immediately

DISCUSSION: The Authority and its instrumentality, The Glendower Group, Inc. ("Glendower") are currently engaged in the redevelopment of McConaughy Terrace. For funding purposes, that redevelopment effort has been broken out into two phases identified as McConaughy 9% and McConaughy 4%.

The McConaughy 9% Phase (the "Project") consists of the rehabilitation of one hundred thirty-one (131) units of residential housing, one hundred four (104) of which units will receive the benefit of Section 8 project-based housing voucher rental assistance through the RAD Program ("RAD Units"), twenty-six (26) of which will be market rate units, and one (1) of which will be a non-income producing unit.

Resolution Number **06-43/25-R** authorized additional construction funding in the amount of \$3,149,560 in order to pay the costs of (a) additional electrical work for the Project and (b) escalated wages resulting from state prevailing wages, all as set forth in the Sources and Uses Statement attached as Exhibit A.

This Resolution authorizes an increase of **\$1,236,944.85** in the construction loan by the Authority to Glendower McConaughy Terrace 9% LLC to pay for these additional electrical costs. The loan will be repaid as follows: on the receipt by Glendower McConaughy Terrace 9% LLC of (a) an increased permanent loan from Webster Bank in the amount of \$3,190,000, (b) any available

remaining construction contingency funds, and (c) any remaining unpaid amounts from all available proceeds prior to those items to be paid out of Net Cash Flows pursuant to Section 7.03 of that certain Amended and Restated Operating Agreement dated as of November 20, 2023 (the "Operating Agreement") of Glendower McConaughy Terrace 9% LLC. To the extent the foregoing cannot be paid by the Fourth Capital Contribution, the foregoing amounts advanced hereunder shall be treated as a Development Deficit Loan and paid in accordance with the Operating Agreement. A copy of the Promissory Note is attached hereto as Exhibit B.

This resolution is seeking amendment to the construction loan in the amount of \$1,236,944.85 bringing the total loan amount to \$4,386,504.85 to complete additional electrical work required by the investor.

FISCAL IMPACT: \$1,236,944.85

**SOURCE(S)
OF FUNDS:** MTW Funds

STAFF: Edward LaChance, Vice President

ELM CITY COMMUNITIES
Housing Authority of the City of New Haven

RESOLUTION #07-43/26-R

**RESOLUTION AUTHORIZING AN INCREASE IN THE AMOUNT OF \$1,236,944.85 TO THE
CONSTRUCTION LOAN TO GLENDOWER MCCONAUGHY TERRACE 9% LLC, INCREASING
THE LOAN AMOUNT FROM \$3,149,560.00 TO \$4,386,504.85 TO PAY THE INCREASED COSTS
RELATED TO (A) ADDITIONAL ELECTRICAL WORK AND (B) ESCALATED WAGES RESULTING
FROM STATE PREVAILING WAGES**

WHEREAS, the Authority and its instrumentality, The Glendower Group, Inc. ("Glendower") are currently engaged in the redevelopment of McConaughy Terrace; and

WHEREAS, the Authority previously authorized a construction loan to Glendower McConaughy Terrace 9% LLC in the original principal amount of Three Million One Hundred Forty-Nine Thousand Five Hundred Sixty Dollars (\$3,149,560) for the development and construction of the project; and

WHEREAS, the McConaughy 9% Phase (the "Project") consists of the rehabilitation of one hundred thirty-one (131) units of residential housing, one hundred four (104) of which units will receive the benefit of Section 8 project-based housing voucher rental assistance through the RAD Program ("RAD Units"), twenty-six (26) of which will be market rate units, and one (1) of which will be a non-income producing unit; and

WHEREAS, in order to complete the project and address these increased construction costs, Glendower McConaughy Terrace 9% LLC has requested an amendment to the construction loan in the amount of \$1,236,944.85, thereby increasing the total loan amount from \$3,149,560 to \$4,386,504.85; and

WHEREAS, has reviewed the request and determined that additional funding is necessary and appropriate to ensure completion of the project; and

WHEREAS, it is in the best interests of the Authority and the Project to provide the Loan.

NOW, THEREFORE, BE IT RESOLVED, BY THE BOARD OF COMMISSIONERS OF HANH THAT:

1. The \$1,236,944.85 increase in the amount of the construction loan to Glendower McConaughy Terrace 9% LLC for the purposes set forth in the recitals of this Resolution, upon the terms and conditions set forth in the Promissory Note attached hereto as Exhibit A, including the expenditure of such amount, be and hereby is authorized and directed; and
2. The President be and hereby is authorized and directed to executed and deliver such documents, agreements, and instruments as necessary to fulfill the

intent of this resolution, including any and all ancillary and necessary acts related thereto; and

3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Members of the Board of Commissioners present at a meeting duly called at which a quorum was present on July 21, 2026.

Shenae Draughn
President and Executive Director

Date

REVIEWED:

GENERAL COUNSEL
McCarter & English, LLP

By:_____
Rolan Joni Young, Esq.
A Partner

EXHIBIT A

Sources and Uses Statement

EXHIBIT B

Promissory Note

PROMISSORY NOTE

(McConaughy 9% - Additional Electrical Work & State Prevailing Wages)

\$3,149,560

New Haven, Connecticut
_____, 2025

FOR VALUE RECEIVED, the undersigned **GLENDOWER MCCONAUGHY TERRACE 9% LLC** (the “**Borrower**”) promises to pay on or before the Maturity Date, to the order of the **HOUSING AUTHORITY OF THE CITY OF NEW HAVEN** (the “**Lender**”) at 360 Orange Street, New Haven, Connecticut 06511, or at such other place as the holder hereof may from time to time designate in writing, the principal sum of **THREE MILLION ONE HUNDRED FORTY-NINE THOUSAND FIVE HUNDRED SIXTY AND NO/100 DOLLARS (\$3,149,560.00)** (the “**Loan**”) or so much thereof as is advanced hereunder, in lawful money of the United States. All capitalized terms not otherwise defined herein shall have the meaning set forth in the Operating Agreement (as defined below).

Interest on the unpaid principal advances of this Promissory Note (this “**Note**”) shall accrue commencing on the date hereof, and be payable at the rate of zero percent (0%) per annum (the “**Interest Rate**”).

The entire unpaid principal balance hereof, unless sooner paid, shall be due and payable on February 1, 2050 (the “**Maturity Date**”).

This Note may be prepaid in whole or in part without premium or penalty.

Borrower shall pay the amount due hereunder from, on receipt by the Borrower of (a) an increased permanent loan from Webster Bank in the amount of \$3,142,154, (b) construction contingency in the amount of \$7,406, and (c) any remaining unpaid amounts from all available proceeds prior to those items to be paid out of Net Cash Flows pursuant to Section 7.03 of that certain Amended and Restated Operating Agreement dated as of November 20, 2023 (the “**Operating Agreement**”). To the extent the foregoing cannot be paid by the Fourth Capital Contribution, the foregoing amounts advanced hereunder shall be treated as a Development Deficit Loan and paid in accordance with the Operating Agreement. The entire outstanding principal balance hereunder plus accrued interest, if any, shall be repaid in full on the Maturity Date. All such payments shall be applied first to any and all outstanding fees and costs which may be due to Lender hereunder, unpaid interest, if any, and then to the reduction of principal.

The undersigned Borrower and all persons now or hereafter liable, whether primarily or secondarily, for the whole or any part of the indebtedness evidenced by this Note, hereby jointly and severally:

(a) agree to remain and continue to be bound for the payment of the principal and the interest, if any, on this Note notwithstanding any extension or extensions of the time of the payment of said principal or interest, or any change or changes in the amount or amounts to be paid under and by virtue of the obligation to pay provided for in this Note, or any change or changes by way of release or surrender of any collateral, real or personal, held as security for the

payment of this Note, and waive all and every kind of notice of such extension or extensions, change or changes, and agree that same may be made without the joinder of any such persons; and

(b) waive presentment, notice of dishonor, protest, notice of protest and diligence in collection, and all exemptions, whether homestead or otherwise, to which they or any of them may now or hereafter be entitled under the laws of Connecticut or any other state;

If any provision, or portion thereof, of this Note, or the application thereof to any persons or circumstances, shall to any extent be determined to be invalid or unenforceable, then the remainder of this Note, or the application of such provision or portion thereof to any other person or circumstances, shall not be affected thereby, and each provision of this Note shall continue to be valid and enforceable to the fullest extent permitted by law.

THE UNDERSIGNED HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN RESPECT TO ANY LITIGATION BASED HEREON OR ARISING OUT OF, UNDER OR IN CONNECTION WITH THE LOAN EVIDENCED HEREBY OR ANY AGREEMENT CONTEMPLATED TO BE EXECUTED IN CONJUNCTION HERewith, OR ANY COURSE OF CONDUCT, COURSE OF DEALING, STATEMENTS (WHETHER ORAL OR WRITTEN) OR ACTIONS OF ANY PARTY, WHETHER HAVING OCCURRED PRIOR TO THE DATE HEREOF OR OCCURRING DURING THE TERM OF THE LOAN. THIS PROVISION IS A MATERIAL INDUCEMENT FOR LENDER MAKING THE LOAN EVIDENCED HEREBY. THIS WAIVER HAS BEEN GRANTED AND AGREED TO BY THE UNDERSIGNED AFTER CONSULTING WITH LEGAL COUNSEL; AND THE UNDERSIGNED ACKNOWLEDGES THAT IT UNDERSTANDS THE MEANING AND EFFECT OF THIS WAIVER.

THE UNDERSIGNED AND EACH OTHER PERSON LIABLE OR WHO SHALL BECOME LIABLE FOR ALL OR ANY PART OF THE INDEBTEDNESS EVIDENCED BY THIS NOTE, HEREBY ACKNOWLEDGE THAT THE TRANSACTION OF WHICH THIS NOTE IS A PART IS A COMMERCIAL TRANSACTION, AND TO THE EXTENT ALLOWED UNDER CONNECTICUT GENERAL STATUTES CHAPTER 903a, OR BY OTHER APPLICABLE LAW, HEREBY WAIVE THEIR RIGHT TO NOTICE AND HEARING WITH RESPECT TO ANY PREJUDGMENT REMEDY WHICH LENDER OR ITS SUCCESSORS OR ASSIGNS MAY DESIRE TO USE AND EACH OF THE FOREGOING MAKES THIS WAIVER KNOWINGLY, VOLUNTARILY AND ONLY AFTER EXTENSIVE CONSIDERATION OF THE RAMIFICATIONS OF THIS WAIVER WITH THEIR RESPECTIVE ATTORNEYS. NO PARTY TO THIS NOTE HAS AGREED WITH OR REPRESENTED TO ANY OTHER PARTY HERETO THAT THE PROVISIONS OF THIS PARAGRAPH WILL NOT BE FULLY ENFORCED IN ALL INSTANCES.

If an event of default should occur under this Note the Lender shall have full recourse against the Borrower, subject to all notice and cure rights.

This Note is to be construed and enforced according to the laws of the State of Connecticut, without regard to principles of conflicts of laws.

IN WITNESS WHEREOF, the Borrower has executed this Note as of the date written above.

BORROWER:

GLENDOWER MCCONAUGHY TERRACE 9% LLC

By: Glendower McConaughy Terrace 9%
Redevelopment Corporation,
its Managing Member

By: _____
Shenae Draughn
President

[Signature Page –Promissory Note – Additional Electrical Work]

MEMORANDUM

TO: BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN

FROM: SHENAE DRAUGHN, PRESIDENT

DATE: JULY 21, 2026

RE: OMNIBUS RESOLUTION RATIFYING, AUTHORIZING, AND TO THE EXTENT NECESSARY, REAUTHORIZING CERTAIN ACTS IN CONNECTION WITH THE WHALLEY AVENUE REDEVELOPMENT PROJECT (THE "PROJECT"), INTER ALIA (I) THE ENTERING INTO CERTAIN FINANCING BY THE GLENDOWER GROUP, INC., AN INSTRUMENTALITY OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, AND ST. LUKE'S GLENDOWER LLC OR AN AFFILIATE THEREOF; (II) THE EXECUTION AND DELIVERY OF A COOPERATION AGREEMENT WITH THE CITY OF NEW HAVEN; (III) THE EXECUTION AND DELIVERY OF REQUIRED MATERIALS AND FINANCIAL DOCUMENTS NECESSARY TO DEVELOPMENT THE PROJECT UNDER UNITED STATES DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT'S RESTORE-REBUILD PROGRAM AND THE ULTIMATE CONVERSION OF THE PROJECT TO SECTION 8 PROJECT-BASED VOUCHERS UNDER THE RENTAL ASSISTANCE DEMONSTRATION PROGRAM; AND (IV) SUCH OTHER ACTS RELATED, INCIDENTAL, NECESSARY AND/OR ANCILLARY THERETO IN CONNECTION WITH THE REDEVELOPMENT OF THE PROJECT.

ACTION: Recommend that the Board of Commissioners of the Housing Authority of the City of New Haven d/b/a Elm City Communities ("HANH") adopt Resolution Number **07-44/26-R**

TIMING: Immediately

DISCUSSION: This omnibus Resolution is to ensure that all actions required by HANH that are required for the financial closings and conversion of assistance for the Project have been duly authorized by HANH.

HANH, through its instrumentality The Glendower Group, Inc. ("Glendower"), has undertaken the redevelopment of the Whalley Avenue Redevelopment Project as part of its long-term strategy to preserve and expand affordable housing while promoting neighborhood revitalization and economic development throughout the City of New Haven.

The Project will consist of the development of forty-nine (49) affordable rental apartments together with neighborhood-serving commercial space, resident amenities, parking, landscaping, utility improvements, and related site infrastructure. The redevelopment

represents a significant investment in the Whalley Avenue corridor and advances HANH's mission of providing safe, quality, and affordable housing while encouraging mixed-use development that strengthens surrounding neighborhoods.

Since the Project's inception, the Board of Commissioners has authorized numerous actions necessary to advance the development through planning, design, financing, procurement, and predevelopment activities. These actions have included authorization of architectural and engineering services, environmental reviews, legal services, financial consulting, development management, financing applications, tax credit applications, construction procurement, and other professional services required to prepare the Project for financial closing.

As the Project enters the final financing and closing phase, numerous agreements must be finalized and executed within a compressed timeframe. These agreements involve multiple lenders, equity investors, HUD, the Connecticut Housing Finance Authority, the Connecticut Department of Housing, the City of New Haven, bond counsel, tax credit counsel, project counsel, insurers, contractors, consultants, and ownership entities. Returning to the Board for separate approval of each transaction document would create unnecessary administrative delays.

Management has committed to make a subordinate Moving to Work funds construction and permanent loan to the Company for the benefit of the Project in the approximate principal amount of up to \$1,400,000.00.

FISCAL IMPACT: \$1,400,000.00

SOURCE(S)
OF FUNDS: MTW Funds

STAFF: Edward LaChance, Vice President

ELM CITY COMMUNITIES
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN
RESOLUTION NUMBER 07-44/26-R

OMNIBUS RESOLUTION RATIFYING, AUTHORIZING, AND TO THE EXTENT NECESSARY, REAUTHORIZING CERTAIN ACTS IN CONNECTION WITH THE WHALLEY AVENUE REDEVELOPMENT PROJECT (THE "**PROJECT**"), INTER ALIA (I) THE ENTERING INTO CERTAIN FINANCING BY THE GLENDOWER GROUP, INC., AN INSTRUMENTALITY OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, AND ST. LUKE'S GLENDOWER LLC OR AN AFFILIATE THEREOF; (II) THE EXECUTION AND DELIVERY OF A COOPERATION AGREEMENT WITH THE CITY OF NEW HAVEN; (III) THE EXECUTION AND DELIVERY OF REQUIRED MATERIALS AND FINANCIAL DOCUMENTS NECESSARY TO DEVELOPMENT THE PROJECT UNDER UNITED STATES DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT'S RESTORE-REBUILD PROGRAM AND THE ULTIMATE CONVERSION OF THE PROJECT TO SECTION 8 PROJECT-BASED VOUCHERS UNDER THE RENTAL ASSISTANCE DEMONSTRATION PROGRAM; AND (IV) SUCH OTHER ACTS RELATED, INCIDENTAL, NECESSARY AND/OR ANCILLARY THERETO IN CONNECTION WITH THE REDEVELOPMENT OF THE PROJECT.

WHEREAS, the Housing Authority of the City of New Haven d/b/a Elm City Communities ("**HANH**"), through its instrumentality The Glendower Group, Inc. ("**Glendower**"), a Connecticut nonstock nonprofit corporation, has undertaken the redevelopment of residential apartment units, certain non-residential spaces, and related site improvements on that certain property located in the City of New Haven, the County of New Haven, and the State of Connecticut and commonly known as 117-125 Whalley Avenue, & 129 Whalley Avenue, 10-12 Dickerman Street, and 34-36 Sperry Street, and 36 Sperry Street aka 36 Sperry Street and 10 Dickerman Street (collectively, the "**Premises**") and to be known as St. Luke's Whalley Avenue Development (the "**Development**" or the "**Project**"), as part of its long-term strategy to preserve and expand affordable housing while promoting neighborhood revitalization and economic development throughout the City of New Haven (the "**City**"); and

WHEREAS, St. Luke's Glendower LLC (the "**Company**"), a Connecticut limited liability company, has been formed by Glendower and Glendower SLDC Managing Member LLC (the "**Company Managing Member**"), a Connecticut limited liability, to develop the Project; and

WHEREAS, St. Luke's Development Corporation ("**SLDC**"), a Connecticut nonstock nonprofit corporation, is the fee simple owner of the Premises, and the Company will enter into a ground lease for the Premises and the improvements thereon from SLDC for a term of up to 98 years pursuant to the terms and conditions to be set forth in a certain ground lease (the "**Ground Lease**"); and

WHEREAS, Glendower Whalley Redevelopment Corporation (the "**Redevelopment Corporation**"), a Connecticut corporation, and SLDC are the

members of the Company Managing Member and the Redevelopment Corporation is also the managing member of the Company Managing Member; and

WHEREAS, the Development includes the construction of (i) forty-nine (49) units of residential housing (the “**Units**”), forty-four (44) of which Units will be subject to the “**Public Housing Required Provisions**” and, upon conversion, all of which Units will be subject to the “**RAD Required Provisions**”, all to be set forth in the Ground Lease, (ii) approximately 1,200 gross square feet of community space, and (iii) approximately 1,262 gross square feet of commercial/retail space intended to provide neighborhood-serving commercial uses that support residents, strengthens and revitalizes the surrounding community, promotes neighborhood revitalization, enhances the long-term financial sustainability of the Project, and furthers the mission of Glendower (the “**Commercial/Retail Space**”). All of the Units will also be operated and maintained as qualified low-income units under Section 42 of the Internal Code of 1986, as amended (“**Section 42**”), for a period of not less than the compliance period and any applicable extended use period required under Section 42 or otherwise; and

WHEREAS, the Company intends to enter into one or more financial arrangements for the purpose of financing a portion of the cost of acquiring, constructing, furnishing and equipping the “**Improvements**” (as defined in the Ground Lease), which financial arrangements will be secured, in whole or in part, by one or more mortgages on the Company’s leasehold interest in the Premises, and SLDC has agreed to consent to the granting of such security interests in connection with such financial arrangements, including the granting of one or more mortgages to the lenders; and

WHEREAS, the Company intends to lease the Commercial/Retail Space to Glendower pursuant to the terms and conditions of a master lease that is anticipated to generate base year rental revenue of \$11,808, exclusive of reimbursement for operating expenses, insurance, real estate taxes, utilities, common area maintenance, and other additional rent (the “**Master Lease**”), under which Glendower will (i) serve as the master tenant and administer the commercial leasing program, (ii) market, lease, sublease, and manage such space; and (iii) enter into sublease agreements with qualified commercial tenants; and

WHEREAS, HANH desires to enter into a certain cooperation agreement among HANH, the Company, Glendower, SLDC, and the City for the abatement of real property taxes and payments in lieu of taxes for the Units (the “**Tax Agreement**”); and

WHEREAS, the Company and HANH each desire to enter into a Project Based Vouchers or Project Based Rental Assistance Housing Assistance Payments Contract (the “**RAD HAP Contract**”) in order to convert forty-four (44) public housing units to housing choice voucher or project-based rental assistance in accordance with the RAD Required Provisions; and

WHEREAS, in order to complete the RAD financing of the Development, HANH may be required to execute certain and necessary closing documents with those investors providing private capital for the RAD financing of the Development including

the RAD Conversion Commitment (the "**RCC**") and any amendments thereto, a RAD Use Agreement and any riders thereto, RAD HAP Contracts and any riders, a RAD Consolidated Company Certification, and any other documents required by the United States Department of Housing and Urban Development with respect to HANH's commitment of project based vouchers and such other documents, modifications, restrictive covenants, assignments, instruments, certificates and agreements as may be required (collectively, the "**RAD Documents**"); and

WHEREAS, in order to take advantage of the benefits of the low-income housing tax credits permitted by Section 42, NEF Assignment Corporation, a Connecticut limited liability company or one or more affiliates thereof (collectively, the "**Investors**") will be admitted as the investor member and the special member of the Company pursuant to the terms to be set forth in a letter of intent, as may be amended from time to time (as so amended, the "**NEF Financial Commitment**") and to be set forth in an amended and restated operating agreement for the Company (the "**Operating Agreement**") for the benefit of the Development; and

WHEREAS, Company Managing Member desires that the Company obtain an investment in the Company from the Investors (the "**Investment**"); and

WHEREAS, as part of the Investment, the Investors will require that the Company, the Company Managing Member, the Redevelopment Corporation, Glendower, and SLDC enter into various documents and agreements relating to the Development and/or the operation of the Premises, as the case may be, including, but not limited to, a certain guaranty agreement, a certain management agreement, a certain purchase option agreement, a certain right of first refusal agreement, and a certain closing certificate of managing member (collectively, the "**Syndication Documents**"); and

WHEREAS, Glendower and SLDC will serve as co-developers for the Development and, as such, has or will execute and deliver a co-development agreement (the "**Development Fee Agreement**"), negotiate the terms and conditions of the payment of a developer fee in the approximate amount of \$3,076,341.00 (the "**Developer Fee**"), and negotiate, as needed, the terms and conditions of the payment of a deferred developer fee (the "**Deferred Developer Fee**"), to be evidenced by a deferred developer fee note (the "**Deferred Developer Fee Note**"); and

WHEREAS, the Company has entered into an agreement with Haynes Construction Company to provide general contractor services for the construction, renovation and/or rehabilitation of the Premises, as may be amended (as so amended, the "**Construction Agreement**"); and

WHEREAS, the Company has engaged the services of Paul B. Bailey Architect, LLC to provide architectural services to the Premises pursuant to the terms of an architect agreement as amended and as assigned to the Company, and as may be further amended (as so amended and assigned, collectively, the "**Architectural Agreements**"); and

WHEREAS, the Company desires to enter into a certain agreement with 360 Management Group, Co., a Connecticut nonstock corporation, for the provision of property management services for the Development, together with all exhibits and addenda thereto and as the same may be amended from time to time (as so amended, collectively, the "**Management Agreement**"); and

WHEREAS, Citizens Bank, National Association ("**Citizens**") has agreed to make a construction loan to the Company for the benefit of the Development in the approximate principal amount of \$13,624,885.00 (the "**Citizens Bank Loan**") pursuant to the terms and conditions of that certain commitment letter from Citizens Bank to the Company dated August 30, 2024, as may be amended from time to time (as so amended, the "**Citizens Bank Commitment**"); and

WHEREAS, HANH has agreed to issue to the Company its Multifamily Housing Revenue Bonds Series A 2026, in the approximate principal amount of \$8,284,000.00 (the "**Series A Bond Loan**") and its Multifamily Housing Revenue Bonds Series B 2026, in the approximate principal amount of \$8,260,000.00 (the "**Series B Bond Loan**" and, together with the Series A Bond Loan are, the "**Bond Loan**") for the benefit of the Development pursuant to the terms of that certain commitment letter from HANH to the Company dated _____, as may be amended from time to time (as so amended, the "**HANH Bond Commitment**"); and

WHEREAS, HANH has agreed to make a moving to work funds construction and permanent loan to the Company for the benefit of the Development in the approximate principal amount of up to \$1,400,000.00 (the "**MTW Loan**") pursuant to the terms of that certain commitment letter from HANH to the Company dated _____, as may be amended from time to time (as so amended, the "**MTW Commitment**"); and

WHEREAS, the City will make a passthrough Community Investment Fund ("**CIF**") grant to HANH, which proceeds will then be loaned by HANH to the Company, or a loan to the Company in the approximate principal amount of \$5,920,632.00 (the "**CIF Loan**") pursuant to the terms and conditions of that certain term sheet between the State of Connecticut Department of Housing ("**DOH**") and the City dated May 21, 2026, as may be amended from time to time (as so amended, the "**CIF Commitment**"); and

WHEREAS, DOH has agreed to make a loan to the Company in the approximate principal amount of \$3,370,027.00 (the "**DOH Loan**") pursuant to the terms and conditions of that certain term sheet between DOH and the Company dated May 21, 2026, as may be amended from time to time (as so amended, the "**DOH Commitment**"); and

WHEREAS, the Federal Home Loan Bank of Boston has agreed to make a grant to Glendower in the principal amount of up to \$650,000.00 (the "**FHLB Grant**"), and the proceeds of the FHLB Grant will be loaned to the Company by Glendower (the "**FHLB Loan**") pursuant to the terms and conditions of a certain Federal Home Loan Bank of Boston Affordable Housing Program Agreement for Rental Project among the Federal Home Loan Bank of Boston, Citizens, Glendower, and the Company (the "**AHP**

Agreement"); and

WHEREAS, the Company intends to obtain a permanent loan from Lument Real Estate Capital, LLC ("**Lument**") in the approximate principal amount of \$8,284,000.00 (the "**Lument Loan**") pursuant to the terms and conditions of that certain application from Lument dated December 4, 2024, as may be amended from time to time (as so amended, the "**Lument Commitment**"); and

WHEREAS, in order to effectuate some or all of the terms and conditions of each of the Tax Agreement, the RCC, the NEF Financial Commitment, the Citizens Bank Commitment, the HANH Bond Commitment, the MTW Commitment, the CIF Commitment, the DOH Commitment, the AHP Agreement, and the Lument Commitment, the Company, the Company Managing Member, the Redevelopment Corporation, and Glendower, as the case may be, may be required to (i) execute loan agreements, notes, mortgagees, modification, guaranties, assignments, security agreements, subordination agreements, restrictive covenants, easements, intercreditor agreements, and such other documents, instruments, certificates, loan applications, and agreements as may be required, and (ii) pledge, mortgage and/or hypothecate certain real, including leasehold interests, and personal property of the Company, the Company Managing Member, and/or the Redevelopment Corporation, as the case may be; and

WHEREAS, in conjunction with the Development, the amounts and terms of the Bond Loan, the MTW Loan, and the CIF Loan (collectively, the "**Financings**") and/or any funds constituting all or part of the foregoing may be varied, or other funds and sources of financing may be substituted in place of all or part of any of the foregoing, throughout the course of the Development (the "**Alternative Financing**"); and

WHEREAS, it is in the best interests of HANH, the Company, the Company Managing Member, the Redevelopment Corporation, and Glendower, as the case may be, to undertake and consummate the Ground Lease, the Tax Agreement, the RAD HAP Contract, the RAD Documents, the Operating Agreement, the Syndication Documents, the Development Fee Agreement, the Deferred Developer Fee Note, the Construction Agreement, the Architectural Agreements, the Management Agreement, and the Financings and/or the Alternative Financings, as the case may be, for the benefit of the Development.

NOW, THEREFORE, BE IT RESOLVED, BY THE BOARD OF COMMISSIONERS OF HANH THAT:

1. HANH is hereby authorized, empowered and directed, for itself, to authorize, approve, enter into, execute, and deliver the Tax Agreement, the RAD HAP Contract, the RAD Documents, the Syndication Documents, and such other loan agreements, notes, mortgages, modifications, guaranties, assignments, subordinations, restrictive covenants, intercreditor agreements, deeds, declarations, formation documents, and other documents, instruments, certificates, loan applications, and agreements evidencing the RCC, the Investment, the Bond Loan, the MTW Loan, and the CIF Loan (collectively

referred to as the "**Financing Documents**") as may be required or necessary for HANH to effectuate the terms of, and to perform the obligations under the RCC, the Investment, the HANH Bond Commitment, the MTW Commitment, the CIF Commitment, and the Alternative Financing, as the case may be (collectively, the "**Project Financing**"), and to take such actions and to perform such obligations under the Financing Documents, and in connection with the Project Financing, and such actions and performance, shall be in such form and substance and with such changes, additions and modifications thereto as may be approved by Shenae Draughn, as the Executive Director and/or as the President of HANH, such approval to be conclusively evidenced by such Executive Director and/or President's entering into, execution or delivery of the Financing Documents or taking such actions or causing such performance. Further, the execution and delivery, by the Executive Director and/or the President on behalf of HANH, of any such documents in the form as so executed and delivered is hereby approved, ratified and confirmed; and

2. The making of loans, grants and/or capital contributions to the Company to evidence the Project Financing, as applicable, including (i) the Bond Loan, (ii) the MTW Loan, (iii) the CIF Commitment, and (iv) the Alternative Financing, as the case may be, all upon such terms and conditions as determined by the Executive Director and/or the President to be in the best interests of HANH, and to accept such mortgages and other collateral as security for the payment and performance of the obligations therefore of each of the Company, the Company Managing Member, and Glendower, as the case may be, including executing, delivering and accepting the delivery of such instruments and documents as may be necessary and appropriate to effectuate the foregoing purposes in accordance with the construction and permanent budgets (the "**Budgets**") of the transaction as set forth in **Exhibit A** hereto, are hereby authorized, and the Executive Director and/or the President of HANH is authorized to submit such requests from the Budgets to HUD for funding as may be required; and
3. The provision of certain guarantees to the tax credit syndicator/investor and lender, including, but not necessarily limited to guarantees of completion, operating deficit guarantees, guarantees related to loss or recapture of tax credits, payment guarantees and such other guarantees as are necessary to secure the contemplated financing are hereby authorized; and
4. The Executive Director and/or the President of HANH is hereby authorized, empowered and directed to take any and all such related or ancillary actions necessary and appropriate to achieve the foregoing or to comply with the requirements of the instruments approved or authorized hereunder. Any action by Shenae Draughn, as the Executive Director and/or the President of HANH, to do and perform, or cause to be done and performed, in the name of and on behalf of HANH in furtherance of the purposes hereunder is hereby approved, ratified and confirmed; and

5. The Executive Director and/or the President of HANH is authorized, empowered and directed to act on behalf of HANH to take all such actions as are necessary or appropriate to provide the funding outlined hereinabove, to cause to be prepared, executed and delivered, upon such terms and conditions as the Executive Director and/or the President of HANH deems necessary and appropriate and in the best interests of HANH and the closing documents evidencing the transaction(s) contemplated hereby, and to effectuate HUD approval of same and to make corrections, general refinements and HUD-requested revisions to said documents; and
6. The Executive Director and/or the President is also authorized, empowered and directed to execute any other documents, certificates and instruments as may be necessary or desirable to carry out and to comply with the intent of this Resolution and any and all funding and closing documents required to effectuate the foregoing purposes; and
7. The Executive Director and/or the President be and hereby is authorized, empowered and directed to take any and all such related or ancillary actions necessary and appropriate to achieve the foregoing purposes, including but not limited to adjustment to the funding sources included in the development budget to the extent such adjustments are not of a material nature; and
8. The instrumentalities and affiliates of HANH are hereby authorized to take any and all actions as are necessary to effectuate the purposes of this Resolution; and
9. Any and all documents heretofore approved, entered into, executed and/or delivered and any and all actions heretofore taken or obligations heretofore performed by, in the name of, or on behalf of HANH, in furtherance of any of the foregoing are hereby ratified, confirmed and approved in all respects and, to the extent necessary, authorized and reauthorized; and
10. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]

I hereby certify that the above Resolution was adopted by a majority of the Members of the Board of Commissioners present at a meeting duly called at which a quorum was present on July 21, 2026.

Shenae Draughn,
President and Executive Director

Date

REVIEWED:

GENERAL COUNSEL
McCarter & English, LLP

By:_____
Rolan Joni Young, Esq.
A Partner

EXHIBIT A:

Construction and Permanent Budgets

MEMORANDUM

TO: Board of Commissioners

DATE: July 21st, 2026

FROM: Shenae Draughn, President

RE: Resolution Adopting the Policy Governing Access to Security Surveillance Recordings by Officers in Residence

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-45/26-R**

TIMING: Immediately

DISCUSSION: HANH/Elm City Communities ("ECC") has developed a policy governing access to security surveillance recordings by New Haven Police Officers participating in the Officers in Residence Program ("OIRs"). The policy applies to properties owned by the Housing Authority of the City of New Haven, The Glendower Group, Inc., and their affiliated entities, collectively referred to as HANH.

HANH is committed to enhancing the safety and security of residents, employees, and visitors through the use of a video surveillance system that monitors public areas, deters criminal activity, protects property, and supports the overall well-being of the HANH community.

The Policy establishes requirements and procedures for OIR access to security surveillance recordings, including:

1. OIR access is limited to retroactive footage from the development in which the OIR resides and remains subject to management approval.
2. OIRs shall not have access to real-time security surveillance footage.
3. An OIR seeking retroactive footage must submit a written request to the President of HANH specifying the date, timeframe, location, and justification for the requested footage.
4. Security surveillance footage may be provided only with written approval from the President of HANH, including approval by email memorialized for the file.

5. Access may be granted only when the President reasonably concludes that the OIR has indicated a legitimate investigatory purpose or other reason that advances safety and security at HANH properties.

6. If footage is requested by an OIR, the video files must be retained by HANH until all related record requests and/or actions have been resolved, as determined by the President, and must not be deleted, disposed of, destroyed, or otherwise altered.

This Resolution requests Board adoption of the Policy Governing Access to Security Surveillance Recordings by Officers in Residence, in accordance with the draft policy attached hereto as Exhibit A.

FISCAL IMPACT: \$ 0

SOURCE OF FUNDS: N/A

STAFF: Coreen Toussaint
 SVP HCV & Operations

HOUSING AUTHORITY OF THE CITY OF NEW HAVEN

RESOLUTION # 07-45/26-R

Resolution Adopting the Policy Governing Access to Security Surveillance Recordings by Officers in Residence

WHEREAS, HANH/Elm City Communities ("ECC") utilizes security surveillance systems at properties owned by the Housing Authority of the City of New Haven, The Glendower Group, Inc., and their affiliated entities to enhance safety and security for residents, employees, and visitors; and

WHEREAS, HANH is committed to using video surveillance technology to monitor public areas, deter criminal activity, protect property, and support the well-being of the HANH community; and

WHEREAS, New Haven Police Officers participating in the Officers in Residence Program ("OIRs") may, in limited circumstances, request access to security surveillance recordings for legitimate investigatory purposes or other reasons that advance safety and security at HANH properties; and

WHEREAS, the Policy establishes that OIR access shall be limited to retroactive footage from the development in which the OIR resides and shall remain subject to management approval; and

WHEREAS, the Policy further provides that OIRs shall not have access to real-time security surveillance footage; and

WHEREAS, the Policy requires an OIR seeking retroactive footage to submit a written request to the President of HANH specifying the date, timeframe, location, and justification for the requested footage; and

WHEREAS, the Policy provides that security surveillance footage shall only be provided with written approval from the President of HANH, including approval by email memorialized for the file; and

WHEREAS, the Policy requires HANH to retain requested security surveillance video files until all related record requests and/or actions have been resolved, as determined by the President, and prohibits such files from being deleted, disposed of, destroyed, or otherwise altered during the applicable retention period.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, THAT:

1. The policy governing access to security surveillance recordings by officers in residence attached hereto as Exhibit A be and hereby is adopted; and
2. The President be and hereby is authorized, empowered, and directed to take any and all such action necessary and appropriate to fulfill the foregoing purposes; and



Shenae Draughn, President

3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner



Shenae Draughn, President

EXHIBIT A

Draft Policy Language

Access to Security Surveillance Recordings by Officers in Residence

Purpose and Scope. This Policy applies to properties owned by the Housing Authority of the City of New Haven, The Glendower Group, Inc., and their affiliated entities (collectively, “HANH”), and the New Haven Police Officers participating in the Officers in Residence Program (“OIRs”). The purpose of this Policy is to establish HANH’s requirements with respect to the scope of access that OIRs will have to security surveillance recordings. The Policy provides a procedure for OIRs to request security surveillance recordings. This Policy cannot anticipate all circumstances and situations that OIRs may encounter and, as such, the exercise of good judgment is expected at all times. In the event of doubt regarding the appropriate course of action, employees should seek guidance from their direct supervisor, HANH’s general legal counsel, or the applicable team lead to which the specific records retention question pertains.

Use of Security Surveillance System. HANH is committed to enhancing the safety and security of our residents and employees by integrating advanced technology through a high-tech video surveillance system throughout our developments and buildings. The video surveillance system aims to enhance security and safety by monitoring public areas. It helps deter criminal activity, protect property, and ensure the well-being of HANH’s residents, employees and visitors.

Access. OIR access to security surveillance shall be limited to retroactive footage from the development in which the OIR resides and subject to management approval as noted herein. OIRs shall not have access to real-time security surveillance footage. To access retroactive footage, an OIR must submit a written request to the President of HANH, specifying the appropriate date, timeframe, location, and justification for the requested footage. Security surveillance footage shall only be provided with written approval from the President of HANH, which shall include an email memorialized for the file.

Circumstances Prompting Access. Generally speaking, OIR access to security surveillance may be provided only when there is a legitimate investigatory purpose or other reason that advances safety and security at HANH properties. Access may be granted by the President of HANH when the President reasonably concludes that the OIR has indicated that there is a legitimate investigatory purpose and access by the OIR will advance the safety and security of residents, employees, and visitors.

Effect of Request on Retention. Pursuant to the Retention Policy, if security surveillance video files are requested by an OIR, such files shall be retained by HANH until all related record requests and/or actions have been resolved, as determined by the President. Retention under these circumstances requires the video files to be preserved and not be deleted, disposed of, destroyed, or otherwise altered.

MEMORANDUM

TO: Board of Commissioners

DATE: July 21, 2026

FROM: Shenae Draughn, President

RE: Resolution to (A) Renew the Housing Assistance Payment (HAP) Contract with Trinity Rowe Limited Partnership for Thirty-Two (32) Project-Based Voucher Units for a Fifteen (15) Year Term Commencing September 1, 2026 and Ending August 31, 2041, with an option to renew

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-46/26-R**

TIMING: Immediately

DISCUSSION: On September 1, 2011, HANH entered into a HAP contract with Trinity Rowe Limited Partnership for the Housing Choice Voucher (HCV/Section 8) Project-Based Assistance Program to Support the Development of Affordable Housing. ECC/HANH was seeking proposals from owners of newly constructed, rehabilitated or existing units under the Project Based Voucher (PBV) Program. Proposals were accepted for consideration on a continuous basis until HANH determined that funding or vouchers are no longer available for the award.

Trinity Rowe Limited Partnership was selected and awarded Thirty- two (32) Project Based vouchers to residents on the HANH Housing Choice Voucher waitlist. The HAP Contract will expire on August 31, 2026.

On May 27, 2026, Trinity Rowe Limited Partnership requested the Housing Choice Voucher (HCV/ Section 8) program to continue/ renew their contract with HANH for an additional fifteen years (15) years, for the period commencing September 1, 2026 to August 31, 2041, with the option to further renew, in HANH's sole discretion, and as permitted by HUD Regulations and subject to mutual agreement of the Parties.

FISCAL IMPACT: Approximately \$733,908 plus annual rental increase

SOURCE OF FUNDS: Housing Choice Voucher HAP funds

STAFF: Sherri Williamson
Vice President of Housing Choice Voucher Program

**HOUSING AUTHORITY OF THE CITY OF NEW HAVEN
(d/b/a Elm City Communities)
RESOLUTION # 07-46/26-R**

Resolution to (A) Renew the Housing Assistance Payment (HAP) Contract with Trinity Rowe Limited Partnership for Thirty-Two (32) Project-Based Voucher Units for a Fifteen (15) Year Term Commencing September 1, 2026 and Ending August 31, 2041, and (B) Authorizing such further HAP Extensions in the Future as Permitted by HUD Regulations and Subject to Mutual Agreement of the Parties

WHEREAS on September 1, 2011, HANH entered into a HAP contract with Trinity Rowe Limited Partnership for the Housing Choice Voucher (HCV/Section 8) Project-Based Assistance Program to Support the Development of Affordable Housing; and

WHEREAS, Trinity Rowe Limited Partnership was allocated Thirty-two (32) Project Based vouchers to residents on the ECC/HANH Housing Choice Voucher waitlist; and

WHEREAS, on May 27, 2026, Trinity Rowe Limited Partnership requested the Housing Choice Voucher (HCV/ Section 8) program to continue/ renew their contract with ECC for an additional fifteen years (15) years.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, THAT:

1. The Renewal of a Housing Assistance Payment (HAP) Contract with Trinity Rowe Limited Partnership for Thirty- two (32) Project Based Units for a term of fifteen (15) years commencing September 1, 2026 to August 31, 2041, with an option to renew, be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to take any and all such action necessary and appropriate to fulfill the foregoing purposes, to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]



I hereby certify that the above resolution was adopted by a majority of Commissioners present at a meeting duly called at which a quorum was present, on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner

MEMORANDUM

TO: Board of Commissioners

DATE: July 21, 2026

FROM: Shenae Draughn, President

RE: Resolution (A) Ratifying the Renewal of the Housing Assistance Payment (HAP) Contract with Trinity New Haven Housing Three Limited Partnership for Sixteen (16) Project-Based Voucher Units for a Fifteen (15) Year Term Commencing June 15, 2026, and Ending June 14, 2041, With an Option to Renew.

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-47/26-R**

TIMING: Immediately

DISCUSSION: On June 15, 2011, HANH entered into a HAP contract with Trinity New Haven Housing Three Limited Partnership for the Housing Choice Voucher (HCV/Section 8) Project-Based Assistance Program to Support the Development of Affordable Housing.

Trinity New Haven Housing Three Limited Partnership was awarded sixteen (16) Project Based vouchers to residents on the ECC/HANH Housing Choice Voucher waitlist. The HAP Contract expired on June 14, 2026.

On April 14, 2026, Trinity New Haven Housing Three Limited Partnership requested the Housing Choice Voucher (HCV/ Section 8) program to continue/ renew their contract with HANH for an additional fifteen years (15) years, for the period commencing June 15, 2026 to June 14, 2041, with the option to further renew, in HANH's sole discretion, and as permitted by HUD Regulations and subject to mutual agreement of the Parties.

FISCAL IMPACT: Approximately \$436,848 plus annual rental increases

SOURCE OF FUNDS: Housing Choice Voucher HAP funds

STAFF: Sherri Williamson
Vice President of Housing Choice Voucher Program

**HOUSING AUTHORITY OF THE CITY OF NEW HAVEN
(d/b/a Elm City Communities)
RESOLUTION # 07-47/26-R**

Resolution (A) Ratifying the Renewal of the Housing Assistance Payment (HAP) Contract with Trinity New Haven Housing Three Limited Partnership for Sixteen (16) Project-Based Voucher Units for a Fifteen (15) Year Term Commencing June 15, 2026, and Ending June 14, 2041, and (B) Authorizing such further HAP Extensions in the Future as Permitted by HUD Regulations and Subject to Mutual Agreement of the Parties

WHEREAS on June 15, 2011, HANH entered into a HAP contract with Trinity New Haven Housing Three Limited Partnership for the Housing Choice Voucher (HCV/Section 8) Project-Based Assistance Program to Support the Development of Affordable Housing; and

WHEREAS, Trinity New Haven Housing Three Limited Partnership was allocated Sixteen (16) Project Based vouchers to residents on the HANH Housing Choice Voucher waitlist; and

WHEREAS, on April 14, 2026, Trinity New Haven Housing Three Limited Partnership requested the Housing Choice Voucher (HCV/ Section 8) program to continue/ renew their contract with ECC for an additional fifteen years (15) years.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN, THAT:

1. The Ratification of renewal of a Housing Assistance Payment (HAP) Contract with Trinity New Haven Housing Three Limited Partnership for sixteen (16) Project Based Units for a term of fifteen (15) years commencing June 15, 2026 and ending June 14, 2041, With an option to renew, be and hereby is authorized and directed; and
2. The President be and hereby is authorized, empowered and directed to take any and all such action necessary and appropriate to fulfill the foregoing purposes, to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and to take any and all such action ancillary, related and/or necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

[CERTIFICATION FOLLOWS]



I hereby certify that the above Resolution was adopted by a majority of Commissioners present at a meeting duly called at which a quorum was present, on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner

MEMORANDUM

TO: Board of Commissioners

DATE: July 21st, 2026

FROM: Shenae Draughn, President

RE: **AUTHORIZATION OF THE AWARD OF A CONTRACT THROUGH THE NASPO SHARED AGREEMENT IN THE AMOUNT OF \$310,672.00 FOR THE PERIOD BEGINNING AUGUST 1, 2026 THROUGH JULY 31, 2031 TO RICOH USA FOR MANAGED PRINT SERVICES**

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-48/26-R**

TIMING: Upon Approval of the Board of Commissioners

DISCUSSION: The Housing Authority of the City of New Haven d/b/a Elm City Communities ("ECC") had a 5-year agreement for 36 copy/print/scan devices agency wide. When the contract with the vendor expired on March 31, 2026, ECC migrated to the shared NASPO agreement for 3 months until the new contract was released this month.

The scope of work for this shared contract through NASPO includes 44 leased devices, placed at various ECC offices, including the Housing Authority of New Haven, Glendower Group, Inc. and 360 Management Group Co. The leased devices have some or all the following capabilities: print, copy, scan and color print. The costs include replacement of old devices (pickup of old devices and delivery of new devices), setup of new devices, staff training for all devices at all sites and maintenance. This scope of work includes 8 more devices and is \$6,000.00 less than the previous contract.

In accordance with resolution 10-129/18-R for the Revised Procurement Policy, approved by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be approved by the Board of Commissioners prior to execution.

ECC/ HANH staff is recommending that the Board of Commissioners authorize a contract with Ricoh USA in the amount of \$310,672.00 for the period beginning August 1, 2026 through July 31, 2031 for a period

of 5 years beginning August 1, 2026 through July 31, 2031 for an amount not to exceed \$310,672.00.

FISCAL IMPACT: \$310,672.00 Operating Funds available

STAFF: Donna Piccirilli, VP Information Technology/CIO

ELM CITY COMMUNITIES
Housing Authority of the City of New Haven

RESOLUTION 07-48/26-R

**AUTHORIZATION OF THE AWARD OF A CONTRACT THROUGH THE NASPO SHARED AGREEMENT
IN THE AMOUNT OF \$310,672.00 FOR THE PERIOD BEGINNING AUGUST 1, 2026 THROUGH JULY
31, 2031 TO RICOH USA FOR MANAGED PRINT SERVICES**

WHEREAS, the Housing Authority of the City of New Haven d/b/a Elm City Communities ("ECC") had a 5-year agreement for 36 copy/print/scan devices agency wide. When the contract with the vendor expired March 31, 2026, ECC migrated to the shared NASPO agreement for 3 months until the new contract was released this month; and

WHEREAS, the scope of work for this shared contract through NASPO includes 44 leased devices, placed at various ECC offices, including the Housing Authority of New Haven, Glendower Group, Inc. and 360 Management Group Co.; and

WHEREAS, the leased devices have some or all the following capabilities: print, copy, scan and color print; and

WHEREAS, the costs include replacement of old devices (pickup of old devices and delivery of new devices), setup of new devices, staff training for all devices at all sites and maintenance; and

WHEREAS, this scope of work includes 8 more devices and is \$6,000.00 less than the previous contract; and

WHEREAS, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, approved by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be approved by the Board of Commissioners prior to execution; and

WHEREAS, ECC/ HANH staff is recommending that the Board of Commissioners authorize a contract with Ricoh USA in the amount of \$310,672.00 for the period beginning August 1st, 2026 through July 31st, 2031 for a period of 5 years beginning July 1, 2026, and ending June 30, 2026 for an amount not to exceed \$310,672.00

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING
AUTHORITY OF THE CITY OF NEW HAVEN THAT:**

1. The Award of a Contract to Ricoh USA for Managed Print Services across the ECC portfolio be established for five years in the amount of \$310,672.00 beginning August 1st, 2026 and ending July 31st, 2031 be and hereby is authorized and directed; and

2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments necessary and appropriate to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this resolution; and
3. This Resolution shall take effect immediately.

I hereby certify that the above Resolution was adopted by a majority of the Commissioners present at meeting duly called at which a quorum was present on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner

ELM CITY Costs	Per Month	Per Year
Monthly lease cost	\$ 2,099.99	\$ 25,199.88
Service costs for b/w allowance	\$ 835.11	\$ 10,021.32
Color service costs	\$ 2,242.78	\$ 26,913.36
	\$ 5,177.88	\$ 62,134.56

*This is based on your average monthly volume of 46,243 color impressions

The costs may fluctuate based on the volumes

5 Years total

\$	125,999.40
\$	50,106.60
\$	134,566.80
\$	310,672.80

MEMORANDUM

TO: Board of Commissioners

DATE: July 21, 2026

FROM: Shenae Draughn, President

RE: Resolution Authorizing Award of a Contract to Sparks Security for Unarmed Uniformed Security Guard Services at Prescott Bush, Robert T. Wolfe, Matthew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, and George Crawford Manor in an Amount Not to Exceed \$349,375.00 for the One-Year Period of August 1, 2026, Through July 31, 2027

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-49/26-R**

TIMING: Immediately

DISCUSSION: ECC/HANH has determined a need for unarmed uniformed Security Guard Services for the following developments, Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, Valley Townhouses, and George Crawford Manor.

On May 6, 2026, ECC/HANH issued a solicitation for unarmed uniformed Security Guard Services for the following developments, Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, and George Crawford Manor. HANH received two (2) bids: Sparks Security \$349,375.00 and Arrow Security \$380,515.00. ECC/HANH reserved the right to award the contract to one or more contractors in the best interest of ECC/HANH.

A determination was made that Sparks Security was the lowest and most responsible bidder. A recommendation is being made to award a contract in the not to exceed contract amount of \$349,375.00 for a period of one (1) year, with no options to renew beginning August 1, 2026, and ending July 31, 2027, to Sparks Security. This is a shared contract between HANH LIPH and 360 Management Group., with each entity paying their respective share and billing their respective site operating budgets.



ECC/HANH staff is recommending that the Board of Commissioners authorize the award a contract in the not to exceed contract amount of \$349,375.00 for a period of one (1) year, with no options to renew beginning August 1, 2026, and ending July 31, 2027, to Sparks Security.

In accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

FISCAL IMPACT: \$349,375.00 Operating Fund Budgeted FY 2026
STAFF: Lee Purvis, Central Operations Manager

ELM CITY COMMUNITIES
Housing Authority of the City of New Haven

Resolution # 07-49/26-R

Resolution Authorizing Award of a Contract to Sparks Security for Unarmed Uniformed Security Guard Services at Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, and George Crawford Manor in an Amount Not to Exceed \$349,375.00 for the One-Year Period of August 1, 2026, Through July 31, 2027

WHEREAS, ECC/HANH had determined a need for unarmed uniformed Security Guard Services for the following developments, Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, Valley Townhouses, and George Crawford Manor; and

WHEREAS, On May 6, 2026, ECC/HANH issued a solicitation for unarmed uniformed Security Guard Services for the following developments, Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, and George Crawford Manor. HANH received two (2) bids: Sparks Security \$349,375.00 and Arrow Security \$380,515.00; and

WHEREAS, upon completion of the review and evaluation of proposals, it was determined that Sparks Security had submitted the most responsive bid; and

WHEREAS, ECC/HANH staff is recommending that the Board of Commissioners authorize the award a contract in the not to exceed contract amount of \$349,375.00 for a period of one (1) year, with no options to renew beginning August 1, 2026, and ending July 31, 2027, to Sparks Security; and

WHEREAS, this is a shared contract between HANH LIPH and 360 Management Group with each entity paying their respective share and billing their respective site operating budgets; and

WHEREAS, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:

1. The Award of a Contract to Spark Security for unarmed uniformed security guards at Prescott Bush, Robert T. Wolfe, Mathew Ruoppolo Manor, Fairmont Heights, McQueeney Towers, Winslow Celentano, and George Crawford Manor, for a total contract not to exceed amount of

\$349,375.00 for a period of one (1) year beginning August 1, 2026, and ending July 31, 2027, with no options to renew be and hereby is authorized and directed; and

2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments necessary and appropriate to fulfill the foregoing purposes, and to take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this Resolution; and
3. This Resolution shall take effect immediately.

I hereby certify that the above Resolution was adopted by a majority of the Commissioners present at meeting duly called at which a quorum was present on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner



Housing Authority of New Haven

Invitation for Bids

**OP-26-IFB-2149
Unarmed Security Services**

Company Name: Sparks Security

Address: 12 Granger Lane

City, State & Zip Code: Plainville, CT, 06062

Telephone: 860-597-8943

Fax Number: _____

Contact Person Name: Wayne Sparks

Email Address: curt@sparkssecurityllc.com

Date Submitted: 05-21-2026

**Shenae Draughn
President**



**SPARKS SECURITY
RFP OP-26-IFB-2149
UNARMED SECURITY SERVICES**

TABLE OF CONTENTS

	<u>Page #</u>
Cover Sheet	1-2
Table of Contents	3
Part I Proposal	3-16
1. Company History & Organization	3
2. Management Approach	3-4
3. Personnel Selection Process	4-7
4. Drug & Alcohol Policy	7-8
5. Development & Retention of Personnel	8
6. Total Quality Management Program	8-11
7. Training Programs	11-12
8. Computer Management System	12
9. Insurance	13
10. Benefits Program	13
11. Transition Plan	13-15
12. Plan of Work	15-16
13. Certification of Adherence	16
Part II Bid Sheet & Cost Proposal	17
Part III Appendices	18
A. Appendix A (Resumes)	18-24
B. Appendix B (Table of Organization)	24
C. Appendix C (Sample Post Orders)	25-28
Part IV Attachments	29
A. Attachment 1: Bid Qualification Form	29-32
B. Attachment 2: Reference & Past Performance Form	33
C. Attachment 3: Acknowledgement of Addenda Form	34
D. Attachment 4: HUD-2530 (Previous Participation Certification)	34
E. Attachment 5: HUD-50071 (Certification Payment/Fed Transactions)	35
F. Attachment 6: HANH-ECC Section 3 (Form of Certification)	36
G. Attachment 7: HANH-ECC Section 3 (MBE/WBE Plan)	37
H. Attachment 8: EEO Forms	37
I. Attachment 9: Non-Collusive Affidavit	39

PART I. Proposal

The following represents Sparks Security's response to the Housing Authority of New Haven d/b/a Elm City Communities (HANH/ECC) RFP #OP-26-IFB-2149.

1. Company History and Organization

The mission of Sparks Security is to create the confidence in our clients that their persons, their property, and their possessions are protected by trained professionals of character and integrity. Sparks Security was founded in 2010 as a family-owned, privately held security company focusing on disaster relief security services, armed personal protection and investigative services. Founded by a father/son team with then over 50 years of combined local, state, federal and military law enforcement experience, the company has been engaged by various public and private organizations including the State of Connecticut, FEMA, various Connecticut-based non-profit organizations, Southern Connecticut State University, the Bristol Board of Education, Eversource, Pinkerton Security Services, Bridgeport Hospital, Amazon, Coca Cola, Walgreens, the West Haven Board of Education and most recently, HANH/ECC as the incumbent security company for the services requested through this RFP. Since 2010, Sparks Security has developed a reputation for its ability to provide qualified, large-scale, emergent and sustained security staffing for the emergency needs of companies throughout Connecticut and the tri-state area.

Today, with more than a decade of successful operation, Sparks Security is still privately owned. Along with its management team and support staff, the company's portfolio has grown to more than 4,000 billable hours of direct services per week, with an average additional 1,000 hours of temporary support service. This workload is provided by an average workforce of more than 135 full-time, and approximately 50 per diem guards that specialize in the areas of site/building security services, armed protection details, theft prevention, and hospital security services.

Half of the founding duo and current President, Curt Sparks brings 15 years of security experience having built the Company with his father, while co-owner and partner Todd Sturgeon brings 35 years of law enforcement as well as more than 30 years of security experience with multiple large security organizations. Together, Curt and Todd continue to grow the Company as it begins its next chapter after the passing of WC Sparks, the President and founder of Sparks Security.

Should Sparks Security be awarded this contract, the account will be overseen by the Director of the Field Operations Unit, Phil Costanzo

Sparks Security has proven itself to be an emergent, and premier security company committed to the needs of the residents and businesses of the State of Connecticut. The Company stands ready to continue this record of service provision should we be given the opportunity to do so through this process.

** Please refer to Appendix A for resumés of Curt Sparks, Todd Sturgeon and Phil Costanzo*

2. Management Approach

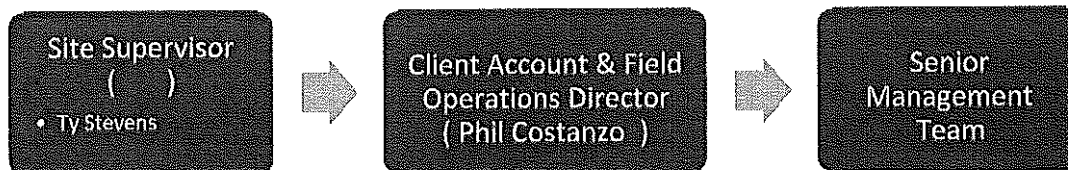
The strength of Sparks Security rests in its leadership team. Each and every aspect of our leadership team is designed to ensure that our service is exactly what our clients expect. The Field Operations Division of Sparks Security is designed to cultivate and maintain a close, personal relationship with each client while also providing the staff who function as the dedicated managers over the company's large-scale accounts. Our belief is that security companies all provide a similar guard. However, the service provided by that guard separates security vendors. To this end, we ensure that we utilize Field Supervisors and Client Managers with not only account management experience, but also real-life security, and most often law enforcement experience to cultivate a working relationship that sets and keeps the highest level of consistent service for our clients.

This Unit also oversees scheduling and ground management for our entire company and allows Sparks Security to know, at a moment's notice, the availability of all staff. This ensures our ability to manage emergent security requests, as well as to immediately fill a scheduled position in the event of a callout. For the last 5 years, Sparks Security has maintained a fill rate of 99.5%, which means that in the event of a callout, or if our client has an emergency that requires additional guard posts, we have been able to provide coverage immediately (within 1 hour), 99.5% of the time.

It is also this Unit that provides day to day supervision of each operational post, and at no additional charge to our clients, utilizing statewide Field Supervisors, physical spot checks of each of the company's accounts. During these checks, performed regularly at each location, our guards are observed for uniform compliance, credential presentation, overall knowledge of the site, post orders and compliance specific to the contract they are operating under.

The integration of Client Management and Field Operations ensures that the Field Supervisor has every resource of Sparks Security at their disposal as they carry out the specific duties required of each client engaged by the Company. The Field Supervisor will be non-rotating, assigned for the duration of the project to ensure continuity and service quality to each HANH/ECC location.

The Field Supervisor, provided at no charge to HANH/ECC, will report directly to the Director of the Client Relations & Field Operations Division, a senior member of the Sparks Security Management Team, and Senior Management will provide weekly oversight of the project, unless an emergent issue requires immediate intervention.



** Please refer to Appendix B for a company-wide Table of Organization*

3. Personnel Selection Process

Sparks Security believes that our staff are not only the face of our company; they are the front lines of defense in protecting and interacting with our clients. As such, great precautions are taken to ensure that the company hires the right personnel. It is not enough to be able to do the job, we want it done well and with the character and integrity our company is founded on. When considering a candidate for hire, Sparks Security looks at 3 critical areas:

Character: There is a high level of trust given to us by our clients to protect their persons, property, and possessions. This trust must never be violated. Sparks Security holds the belief that the most important quality trait in its employees is character. Employees can be trained and can be put into situations where they gain levels of experience, but they must show qualities of honesty, courage and integrity before we give them that opportunity.

Interpersonal Communication Skills: The major function of any security officer is dealing with clients, whether those clients be ours or yours, and we put high value on communication skills. We believe that each of our clients has the reasonable expectation that the security officer they hire be cordial, articulate, and respectful. We understand that good interpersonal communication skills of the officer not only create a better work environment but can also be the difference between a situation that can be de-escalated verbally, and one that becomes hostile. To that end, all security officers are mandated to complete Sparks Security de-escalation training prior to being assigned to any job with the Company.

Training: In order to maintain our standing as a premier security force, we continue to improve ourselves through training. Training is paramount in advancing proficiency and effectiveness of the security officer (see Section 7).

With these base characteristics in mind, we have implemented a multi-faceted approach to the hiring staff:

- Application: All applicants are required to initially submit an application and resumé for review, which includes a review by at least one Senior Administrator.
- Interview: Applicants deemed to have potential based on the above, are scheduled for an in-person interview. In addition to personnel staff responsible for recruitment and hiring, the interview panel must consist of at least one company owner. This policy was instituted to ensure that individuals with the proper character are hired.
- Employment and Background Check: The interview is followed by an employment and criminal background check and a mandatory 5-panel drug screen.
- Reference Check: Before the applicant is hired, a final reference check is performed by Company personnel and may include conversations with the applicant's family, friends or former employers. This check includes verification of the applicant's credentials (guard card, blue card, etc.).
- Medical Clearance: All applicants are required to successfully pass a medical physical certified by a doctor to ensure proper physical health and ability to perform the duties required of security personnel.
- Determination of Guard Level: Once vetted for employment, Sparks Security management staff review the prior experience and certifications of the applicant. Given the roots of the founding members of the Company, as well as the newest co-owner,

Sparks Security specifically prioritizes engagement of employees with prior military or law enforcement experience. At this step, applicants are categorized into one of five groups:

- New Guards: These Guards are those individuals who possess limited to no law enforcement experience and/or no required certifications or training. These Guards may be offered employment with the company, but it is contingent on completion of the myriad of trainings required by the Company. For these Guards, Sparks Security maintains a state-certified instructor on retainer to offer pistol permit classes, guard card classes and blue card classes. Once Sparks Security management is satisfied with the training completion of these Guards, they may be put to work as Private Investigators, while awaiting state certification for guard services.
- Private Investigators: These Guards are those individuals who possess law enforcement experience, may or may not possess their gun permit, but do not possess their guard card or blue card. These Guards are allowed to work in the Sparks Security Investigative Unit while their certification classes for guard card and blue card are scheduled and they attend mandatory company training courses.
- Guard I: In order to be classified as a Guard I with Sparks Security, applicants must meet the following basic requirements:
 - Guard Card Certification
 - CPR/AED/First Aid Certification
 - Minimum of 18 years of age
 - Possession of a high school diploma or G.E.D.
 - Possession of a valid driver's license
 - Successful completion of a drug test
 - Minimum of 2 years' experience in security service or law enforcement
- Guard II: It is preferred that Guards designated to a Guard II job class have prior law enforcement experience, although this is not a requirement. In addition to the requirements for Guard I classification, all Guard II Guards must also meet the following basic requirements:
 - CT state pistol permit
 - Blue Card Certification
 - Minimum of 2 years' experience in security service or law enforcement
- Supervisor: Sparks Security utilizes a two-tiered methodology of supervisory leadership. On-site field supervisors are required to remain on-site for the duration of their shift. The Company generally staffs its supervisors utilizing a 1:50 ratio (1 supervisor for every 50 guards), although this is subject to change based on the requirements of the client agency and the nuances of the specific job request. All supervisors must possess the qualifications required of both Guard I and Guard II job classes. The additional requirements for each supervisor class are as follows:
 - On-Site Supervisor:
 - A minimum of 4 years' experience as a Security Guard. Law enforcement or military experience may be substituted in lieu of security guard experience.

- Successful completion of Basic Management Certification
- Successful completion of Professionalism and Ethics course
- Field Supervisor- Field supervisors are responsible for a specific geographical location, which may include multiple job sites. Field supervisors are staffed based on current number and size of operational locations within their geographical location. In addition to the requirements of an on-site supervisor, a field supervisor must meet the following qualification:
 - Has maintained employment with Sparks Security for a period of not less than 3 years

Background Checks and Screenings: In addition to the processes described above, Sparks Security holds on retainer, a company authorized to perform employment and background checks on all prospective employees. Prior to final hiring decisions, prospective employees must successfully pass such check.

Thereafter, prior to advancement or promotion within the Company, each employee must undergo a subsequent employment and background check and 5-panel drug screen for the presence of illegal substances.

4. Drug and Alcohol Testing Policy

Sparks Security Drug Testing Policy

Note: This policy is in compliance with CGS §§ 31-51t to 31-51aa Employee Drug Testing

Purpose: The purpose of this drug testing policy is to ensure a safe, healthy, and productive work environment for all employees of Sparks Security, LLC.

Scope: This policy applies to all employees, contractors, and applicants for employment at Sparks Security, LLC.

Drug Testing Procedures:

1. Pre-Employment Testing: All job offers are contingent upon the successful completion of a pre-employment drug test. Applicants who refuse to undergo the drug test or test positive for illegal substances will not be hired.
2. Reasonable Suspicion Testing: Employees may be required to undergo drug testing if there is reasonable suspicion of substance abuse. This suspicion may be based on specific, observable behavior, performance issues, or other factors.
3. Post-Accident Testing: Employees involved in workplace accidents or injuries may be required to undergo drug testing. This is to determine if substance abuse played a role in the incident.

4. Return-to-Duty Testing: Employees who have undergone rehabilitation or treatment for substance abuse may be required to undergo a return-to-duty drug test before returning to work.

Types of Drugs Tested: This five-panel drug test will include, but may not be limited to, commonly abused substances such as marijuana, cocaine, amphetamines, opiates, and phencyclidine (PCP).

Confidentiality: Results of drug tests will be kept confidential to the extent permitted by law. Access to this information will be restricted to individuals involved in the hiring or disciplinary process.

Consequences of Positive Test Results: Employees who test positive for illegal substances may be subject to disciplinary action, up to and including termination.

Acknowledgment: All employees, contractors, and applicants are required to read, understand, and acknowledge this drug testing policy. Failure to comply may result in disciplinary action.

Policy Review: This policy will be reviewed periodically and updated as necessary. Employees will be notified of any changes.

Approval: This drug testing policy has been reviewed and approved by Sparks Security, LLC Management.

5. Development and Retention of Personnel

Sparks Security places great emphasis on staff satisfaction and prides itself on ensuring that it offers one of the highest salary packages in Connecticut for this industry, which has translated to higher retention rates than average for a small company in the security business. We currently maintain a 90% retention rate at 12 months of employment, with 5% of our employees having worked for the Company since inception 15 years ago. This is credited in large part to our investment in people over profit. Sparks Security embraces an approach that invests in its staff and their needs through:

- More than competitive salaries
- Paid leave
- Paid training days
- Paid guard card/blue card classes
- Advance pay programs
- Incentive bonuses
- Upward mobility

Most importantly, even as our company continues to grow beyond the definition of a 'small business', we prioritize continuing to invest in our employees the same way we did when there were only 10 of them. When an employee is having car trouble, a Sparks Security vehicle is allocated for their use. When an employee is struggling financially, advance pay is made available. When an employee hasn't earned paid leave but experiences a need for such, it is given. And most importantly, training towards upward mobility is prioritized (see Section 6 below). We invest in our staff and in turn, our staff invest in our company.

6. Total Quality Management Program

Quality service provision and client satisfaction is the cornerstone of our company and management of our services is accomplished utilizing a multi-faceted approach:

A. Meeting Cadence

As part of their assigned duties, the Field Supervisor will establish a weekly cadence of security check-ins with the HANH-ECC. The purpose of these meetings is to provide ongoing communication around emergent issues, scheduling, summary of prior week occurrences, and general communication around the caliber of services and any requests from HANH-ECC.

B. Management Oversight

- i. Site Visits: In coordination with the Field Supervisor, Senior Leadership of Sparks Security will visit each site on a quarterly basis. The purpose of these visits is to monitor staff assigned to each location for conduct, adherence to contract terms, performance, presentation and to ensure a visible presence to both staff and HANH/ECC administration.
- ii. Operations Security Meeting: In coordination with the Field Supervisor and HANH/ECC, Senior Leadership of Sparks Security will attend the Weekly Security Meeting at least once per quarter.

Additionally, Sparks Security Senior Management will be available at the request of HANH/ECC personnel to attend meetings as requested to present outcomes, performance metrics and discuss general security concerns.

C. Reporting

- i. End of Shift Reports: Security staff will be required to send their daily log, incident reports, and daily activity reports (DAR's) to the Field Supervisor on a daily basis. Once reviewed, these reports are catalogued and filed with Sparks Security.
- ii. Site-Specific Metric Reports: On a monthly basis, HANH/ECC will receive a site-specific metric report detailing, at a minimum:
 - Employee Punctuality %
 - Tardy Reports
 - Early clock-ins or clock-outs
 - Open Post Hours
 - Open Shifts
 - Total Hours Worked

Sparks Security is amenable to adding any other metrics deemed important by HANH/ECC, as requested.

- iii. Site-Specific Operation Reports: On a monthly basis, HANH/ECC will receive a narrative report summarizing the prior month's operations. This report will detail all significant

incidents occurring in the prior month, recommendations for security enhancement and any general problems encountered during the course of the month.

D. Quality Management

- i. Quarterly Time Audits: An analysis of in/out punches by employee to determine Tardy Rate by guard and location. All guards are required to clock in through Sparks Security's Guard Tracking application that utilizes GPS throughout the course of their shift to monitor location. These "clock in" and "clock out" times are monitored daily to confirm that guards are punching in ON TIME and ON SITE. Currently, Sparks Security has a 99.2% "on time" clock-in rate agency wide.
- ii. Quarterly Call-Out Audits: An analysis of the number of unscheduled call-outs by guard and location when Sparks Security was unable to provide coverage within an hour of scheduled start time. Currently, Sparks Security has a 99.5% "fill rate" agency wide.
- iii. Quarterly Training Compliance Audit: The Sparks Security Training and Staff Development Unit monitors training compliance for all company employees on a quarterly basis to ensure that employees comply with the training requirements of each specific client agency, as well as maintain their required qualifications and meet the company's minimum annual training hours.
- iv. Quarterly Retention Statistical Review: Designed to measure our ability to retain staff, not only within our organization, but to measure our ability to provide consistent staffing to our clients. Our commitment is not only to meet the staffing requirements of each client contract, but to provide the same security officers to each job site consistently. This allows our clients to develop professional relationships with our staff that add to our long-term ability to effectively meet our clients' expectations.
- v. Quarterly Contract Reviews: To ensure that all requirements of each client contract are being adhered to. This review encompasses any metrics included in the client contract.

E. Corrective Action

Sparks Security is always committed to the quick and fair resolution of all client problems. For this reason, the problem resolution policy for clients is very simple- communication and the assumption that the client is always right. Because of this approach, any problem or dissatisfaction by the client is corrected expeditiously. Any problem experienced by the client is to be reported to the Account Manager, Phil Costanzo, directly. It is the responsibility of the Account Manager, Phil Costanzo, to immediately gather all information related to the matter and report it to the leadership team of Sparks Security.

At this point, the contract with said client will be reviewed to ensure that all contractual terms and conditions are being adhered to. After this, a dialog will begin immediately with the client to address, solve, and move past the client's problem. Any employee of Sparks Security that hears of a client problem is required to report it to their supervisor immediately. It should also be noted that every client of Sparks Security has direct access to each member of Sparks Security's leadership team and is able to contact them directly 24 hours per day.

Because of this hands-on approach, Sparks Security is proud to say that it has never been placed on a corrective action plan in the history of its operation. But, as in any profession, there may be times when the service or performance of an employee will not reach the level of expectation and corrective action must be taken. In the event this happens, Sparks Security will act within the scope of its policies and procedures, and in accordance with City policies and procedures to resolve the issue. If the issue cannot be resolved, or if the performance or infraction is of such a nature that correction is not a practical option, Sparks Security shall remove the employee at the client's request and replace the employee as soon as possible.

In the event a Corrective Action Plan (CAP) is needed, the process Sparks Security shall utilize to initiate and complete a CAP will be:

- i. Sparks Security will start by identifying the issues causing the negative outcomes.
- ii. Sparks Security will take action to contain and prohibit further negative activity from taking place.
- iii. Sparks Security will provide the CAP to the client for a mutually agreed upon course of action.
- iv. Sparks Security will implement the CAP in order to arrive at the desired resolution.

Sparks Security will complete the CAP with a thorough review of the entire process including all factors that led to the initiation of a CAP, the steps taken during the CAP process, and what actions need to be taken in order to avoid future incidents.

7. Training Programs

Sparks Security believes that training not only provides better customer service but shows investment in the personal and professional development of its employees, which is one of our primary goals. We recognize that professional development increases the self-esteem of our employee, increases their marketability, and benefits the Company as a whole. And with a co-owner who spent 10 years developing curricula and providing staff and supervisor training for a large law enforcement agency, training is a priority of the Company.

Through a combination of Staff and Per Diem Trainers, Sparks Security designs a comprehensive training program that is specified to each of its employees. All employees are required to complete standard training components, full-time employees are mandated to complete a minimum of 20 hours of in-service training each year, and Supervisors are offered participation in the Company's Leadership Development course. All training is paid for the duration of the employee's attendance and each employee's training areas are specific to the jobs they are routinely assigned (for example, it wouldn't be beneficial to include a full time Guard 1 or Guard II in standard techniques of investigation as they don't work under the Company's investigative arm).

- i. The Sparks Security current training catalogue includes:
 - CPR/First Aid/AED Certification/Recertification
 - Less Lethal Alternatives Certification (OC and Baton)
 - Hand-to-Hand Combat and Close Quarter Combat (Behavior Management)
 - Firearms Certification/Recertification

- Sexual Harassment in the Workplace
 - Violence in the Workplace
 - Active Shooter Response
 - Mandated Reporter
 - Verbal De-escalation Tactics
 - Client Confidentiality
 - Fire Safety and Initial Response
 - First Responder Training (to include notification to public responders, client and Company management, securing the scene, etc.)
 - Employee Conduct (to include client and public interaction, personal appearance, reporting requirements, etc.)
 - Legal Parameters of Security/Investigative Personnel (to include search and seizure, arresting/detaining authority, overview of criminal justice system in Connecticut, legal liabilities, etc.)
 - Standard Investigative Practice
 - Pistol Permit Classes
 - Blue Card Certification/Recertification
 - Guard Card Certification/Recertification
- ii. Employee Pre-Service
- Upon hire, all employees are required to complete the following:
- Sexual Harassment in the Workplace;
 - Violence In the Workplace;
 - Client Confidentiality;
 - Fire Safety and Initial Response;
 - First Responder Training (to include notification to public responders, client and Company management, securing the scene, etc.);
 - Employee Conduct (to include client and public interaction, personal appearance, reporting requirements, etc.); and
 - Legal Parameters of Security/Investigative Personnel (to include search and seizure, arresting/detaining authority, overview of criminal justice system in Connecticut, legal liabilities, etc.)
- iii. Site-Specific Orientation
- Prior to assignment to any new job, each employee is required to complete the following:
- Contract Parameters
 - Site Control
 - Premise surveillance
 - Access Policies
 - Communication/Equipment Requirements and Utilization
 - Client Interaction
 - Post Order Review

Finally, led by co-owners Curt Sparks and Todd Sturgeon, Sparks Security offers a 40-hour, paid Leadership Development course for supervisors who maintain employment with the company for a period of 3 years.

For the HANH/ECC contract, all Sparks Security staff assigned to the project will have completed training in the following areas:

- Sexual Harassment in the Workplace
- Violence in the Workplace
- Client Confidentiality
- Fire Safety and Initial Response
- First Responder Training (to include notification to public responders, client and Company management, securing the scene, etc.)
- Employee Conduct (to include client and public interaction, personal appearance, reporting requirements, etc.)
- Legal Parameters of Security/Investigative Personnel (to include search and seizure, arresting/detaining authority, overview of criminal justice system in Connecticut, legal liabilities, etc.)
- CPR/First Aid/AED Certification/Re-certification
- Active Shooter Response
- Verbal De-escalation Tactics
- Contract Parameters
- Site Control
- Premise surveillance
- Access Policies
- Communication/Equipment Requirements and Utilization
- Client Interaction
- Post Order Review

Sparks Security is open to reviewing this course catalogue with HANH/ECC and tailoring it to meet any specific needs HANH/ECC might articulate.

8. Computer Management System

Sparks Security utilizes Quickbooks Time as its primary technological solution for tracking guard hours worked, location, and daily activity.

This application is utilized for all employee scheduling, punches and real time GPS monitoring of employee location. It sends alerts to supervisors, the designated Account Manager and the billing department of missed or late punches of every scheduled employee as well as any instance of an employee moving outside of defined geographical parameters during a shift.

On the backend of functionality, the system translates to client billing, condensing and consolidating the data above into a standardized invoice for each client, while also interfacing with Sparks Security's payroll to ensure accurate payroll processing for all employees.

Sparks Security also utilizes the Guard Tracking System which is an interactive, real-time reporting system that allow each security officer to log standard format incident reports, shift logs and end of shift reports in real time from an application on their cell phone.

These systems serve to provide a comprehensive cost and service tracking solution that allows for the provision of a myriad reports- standard and ad hoc, at the client's request. More importantly, it allows Sparks Security to maintain its 99.5% post fill rate, which ensures that

clients posts are always filled, even when the unexpected occurs in the lives of our security guards.

9. Insurance

Sparks Security agrees to hold and maintain insurance at the levels required by HANH/ECC. Proof of such, inclusive of naming HANH/ECC as an additional insured, shall be provided prior to contract execution should Sparks Security be awarded this contract.

10. Benefits Program

A. Benefit & Retirement Packages

As required per Connecticut state statute, Sparks Security is enrolled in Access Health CT, which provides benefit packages to any employee allocated to more than 30 hours per week. Employees opting into a benefit package are afforded the healthcare offered by the package of their choosing. Sparks Security covers 50% of the cost of the package, with the balance inuring to the employee's wages.

It should be noted that Sparks Security's focus on hire of prior law enforcement personnel translates into very few employees choosing to opt into a benefit package offered by our company, as they have healthcare coverage through their former employers.

B. Holiday Pay / Overtime

Holiday pay is offered for all national holidays and paid to the employee at double time and overtime (anything over 40 hours worked) is paid at time and a half.

C. Earned Time

Full-time employees earn 8 hours of paid vacation time for every 160 hours worked.

11. Transition Plan

Implementation is an area in which Sparks Security excels. Rapid deployment of resources and the ability to quickly scale a project is a particular skill set that the leadership team possesses and has demonstrated with regularity. As an example, when Storm Sandy hit Connecticut, FEMA and federal agencies were on-site in a matter of days and promulgating a 2-day turnaround solicitation for security services. Sparks Security was awarded that contract and was operational at over 18 FEMA sites throughout Connecticut in 2 days. As another example, a recent client required large-scale security presence within 2 hours of their request. Sparks Security was able to mobilize and staff 15 officers per shift, 3 shifts per day initially within the 2-hour request timeframe and on an on-going basis for the duration of the assignment.

As Sparks Security is the incumbent provider of security services to HANH/ECC, the standard company transition protocol is not needed. Services will continue seamlessly upon award of this contract. Sparks Security management has already met with HANH/ECC staff on location of the two additional sites and is aware of the needs and challenges presented at both. But, in demonstration of its commitment to premier services and customer satisfaction, Sparks Security will use this opportunity to meet with HANH/ECC to ensure that its current services are meeting HANH/ECC needs and to evaluate whether modifications to current service provision are required to meet any emergency needs HANH/ECC might have.

Sparks Security Transition Team:

	Name	Phone	Email
Primary Transition Contact	Phil Costanzo	203-903-6646	phil@sparkssecurityllc.com
Secondary Contact	Kevin Gause	203-233-5876	todd@sparkssecurityllc.com

12. Plan of Work

The following presents an overview of Sparks Security's operational plan based on the content contained in the RFP. Please note, this overview will be specifically refined post-contract award.

A. Staffing Model & Hours of Operation

Should Sparks Security be awarded this contract, the account will be overseen by the Account Manager Phil Costanzo, with regular weekly inspections by a Sparks Security Field Supervisor. Mr. Costanzo will coordinate site visits with the HANH/ECC liaison and effectively manage the account.

i. Management Schedule

Sparks Security Managers are available for off-hour communications as needed by the client and will address off-hour emergencies and respond to the site in peril as needed.

ii. Staffing

Location	Security Officer FTE	Staffed Hours
Prescott Bush	2	6:00pm - 6:00am
Matthew Ruppolo Manor	2	6:00pm - 6:00am
McQueeny Towers	2	6:00pm - 6:00am
Winslow Celentano	.50	6:00pm - 6:00am
Valley Townhouses	.50	6:00pm - 6:00am
George Crawford Manor	.50	6:00pm - 6:00am
Robert T. Wolf	2	6:00pm - 6:00am

B. Operational Plans

The operational plan needed must be developed based on the needs of HANH/ECC along with the budget constraints it has. To provide full time services at all sites would average 584 hours per week. The total hours allotted in the bid sheet total an average of 240 hours per week.

Based on its prior experience with HANH/ECC, Sparks Security understands the need to provide the best coverage to all facilities while abiding by the financial constraints of the contract. As it has previously, Sparks Security will meet regularly with HANH/ECC management to evaluate how to best distribute coverage of the 7 buildings. This operational

plan is subject to change based on client needs, and Sparks Security has demonstrated an ability to create solutions that maximize the money spent for its services. The following presents an overview of Sparks Security's operational plan based on the content contained in the RFP and explained in the subsequent RFP Questions and Answers. Please note, this overview will be specifically refined post contract award.

- i. Prescott Bush – 220-230 County Street (1.0 FTE)
One security guard will be assigned to rove this site from 6:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.
- ii. Matthew Ruppolo Manor – 480 Ferry Street (1.0 FTE)
One security guard will be assigned to this site from 10:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.
- iii. McQueeney Towers – 358 Orange Street (.33 FTE)
One security guard will be assigned to rove this site from 6:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.
- iv. Winslow – Celentano – 60 Warren Street (.34 FTE)
One security guard will be assigned to rove this site from 6:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.
- v. Valley Townhouses – 242 Valley Street
One security guard will be assigned to rove this site from 6:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.
- vi. George Crawford Manor – 90 Park Street
One security guard will be randomly assigned to this site from 6:00pm-10:00pm to provide site surveillance, safety and security violations, and maintain associated paperwork.
- vii. Robert T. Wolfe – 49 Union Avenue (.33 FTE)
One security guard will be randomly assigned to this site from 10:00pm-6:00am to provide site surveillance, safety and security violations, and maintain associated paperwork.

** Sample Post Orders can be found as Attachment C. Full post orders available upon request.*

C. Use of Force

Sparks Security employees will avoid the use of physical force at all costs, with the exception of the need for protection of life and/or prevention of physical harm to themselves or residents.

Sparks Security Use of Force model can be found in the Employee Handbook and will be provided to the client should the contract be awarded to Sparks Security.

13. Certification of Adherence

Sparks Security has read and certifies compliance with the following:

- HUD-5369 (Instructions to Bidders)
- HUD-5369-B (Instruction to Offerors Non-Construction)
- Section 3 (Contractor Guide 2021)
- Section 3 (Contractor Highlight)
- Federal Executive Order 11246
- Section 3 (HANH/ECC Clause)
- HANH/ECC Bid Conditions for Equal Opportunity in Employment
- HUD-5370-C (General Conditions for Non-Construction and Supplemental Conditions)
- HANH/ECC Special Conditions to HUD General Conditions and 24 CFR 85.36.

References:



REFERENCE AND PAST PERFORMANCE FORM
(NOTE: Reproduce Additional Sheets as Required)

List previous work/services rendered by your company which are 1) **DIRECTLY** related to the scope of work/services required by 360 Management, Request for Proposals, Request for Qualifications or Invitation For Bid and 2) equal to or greater than the dollar magnitude applicable to the scope of work/services quoted in your proposal.

NOTE: A Minimum of three (3) reference sheets is required.
A questionnaire will be emailed to each reference. If a questionnaire is not returned by a reference, the offeror receives a zero (0) score for that reference. Offerors are highly encouraged to work closely with their references to ensure that the questionnaires are returned in a timely manner.

1. Name of Reference Company for which services were rendered:

Silver Hill Hospital

2. Location of work (address) where services were performed:

208 Valley Road, New Canaan, CT

3. Scope of work that was performed:

Security Services for a 129 Bed hospital
on a 44 acre campus.

Year of completion: In Progress

4. Contact Person: Kevin Havce

Phone No: (203) 612-0425

Email Address: khavce@silverhillhospital.org

5. Cost of Project: \$750k annually

**REFERENCE AND PAST PERFORMANCE FORM****(NOTE: Reproduce Additional Sheets as Required)**

List previous work/services rendered by your company which are 1) **DIRECTLY** related to the scope of work/services required by 360 Management, Request for Proposals, Request for Qualifications or Invitation For Bid and 2) equal to or greater than the dollar magnitude applicable to the scope of work/services quoted in your proposal.

NOTE: A Minimum of three (3) reference sheets is required.

A questionnaire will be emailed to each reference. If a questionnaire is not returned by a reference, the offeror receives a zero (0) score for that reference. Offerors are highly encouraged to work closely with their references to ensure that the questionnaires are returned in a timely manner.

1. Name of Reference Company for which services were rendered:

West Haven Board of Education

2. Location of work (address) where services were performed:

West Haven, CT

3. Scope of work that was performed:

Security Services for all West Haven schools

Year of completion: IN Progress

4. Contact Person: Neil Cavallaro

Phone No: (203) 627-9648

Email Address: neilcavallaro@whschools.org

5. Cost of Project: \$1.0mill annually



REFERENCE AND PAST PERFORMANCE FORM
(NOTE: Reproduce Additional Sheets as Required)

List previous work/services rendered by your company which are 1) **DIRECTLY** related to the scope of work/services required by 360 Management, Request for Proposals, Request for Qualifications or Invitation For Bid and 2) equal to or greater than the dollar magnitude applicable to the scope of work/services quoted in your proposal.

NOTE: A Minimum of three (3) reference sheets is required.
A questionnaire will be emailed to each reference. If a questionnaire is not returned by a reference, the offeror receives a zero (0) score for that reference. Offerors are highly encouraged to work closely with their references to ensure that the questionnaires are returned in a timely manner.

1. Name of Reference Company for which services were rendered:

University of Massachusetts

2. Location of work (address) where services were performed:

UMASS, Amherst

3. Scope of work that was performed:

Security Services for yearly commencement as well as assignments across MA.

Year of completion: In Progress

4. Contact Person: Rebekah White

Phone No: (413) 230-4111

Email Address: rebekah.white@umass.edu

5. Cost of Project: \$250k annually

Certification of Payments:

**Certification of Payments
to Influence Federal Transactions**

 U.S. Department of Housing
and Urban Development
Office of Public and Indian Housing

Public reporting burden for this information collection is estimated to average 30 minutes. This includes the time for collecting, reviewing, and reporting data. The information requested is required to obtain a benefit. This form is used to ensure federal funds are not used to influence members of Congress. There are no assurances of confidentiality. HUD may not conduct or sponsor, and an applicant is not required to respond to a collection of information unless it displays a currently valid OMB control number.

Applicant Name

 Sparks Security, LLC
 Program/Activity Receiving Federal Grant Funding

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-L.L.L., Disclosure Form to Report Lobbying, in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

I hereby certify that all the information stated herein, as well as any information provided in the accompanying herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

Name of Authorized Official

Wayne C. Sparks

Signature



Title

President

Date (mm/dd/yyyy)

05-20-2006

Previous edition is obsolete

form HUD 50071 (01/14)

EDM CITY COMMUNITIES
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN

ACKNOWLEDGEMENT OF ADDENDA FORM

Bidder has received the following Addenda, the receipt of which is hereby acknowledged:

Addendum Number: 1 Date Received: 5/19/20
Addendum Number: _____ Date Received: _____
Addendum Number: _____ Date Received: _____
Addendum Number: _____ Date Received: _____
Addendum Number: _____ Date Received: _____

Sparks Security, LLC
(Company Name)

[Signature]
(Signature)

Wayne C. Sparks
(Printed or Typed Name)

**ELM CITY COMMUNITIES (ECC)
Department of Procurement & Contracts**

**RFP/RFO/IFB- MBE/WBE Contract
Compliance Certification**

Based upon the total amount of the award as constituted by all issued awards, I agree to fully comply with the minimum participation goals as outlined in ECC's utilization plan requirements and the following reporting requirements:

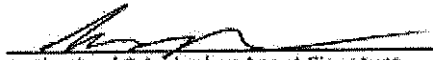
- Submit within five (5) business days of issuance of an award, copies of all resultant subcontractor agreements with approved certified MBE/WBE firms.
- On a monthly basis an updated payment report and labor hours must be entered for every subcontractor, if applicable (MBE/WBE non-minority subcontractors) into LCP Tracker (ECC's electronic payment monitoring and labor hour software for contractors and subcontractors).
- The labor hours report should include detail regarding labor hours worked by Section 3 Workers and/or Targeted Section 3 Workers.
- Submit weekly payroll information and labor hours for construction contracts with the LCP Tracker (ECC's online payroll and labor hour software)

I further understand that any changes to approved Utilization Plans that are submitted will require the approval of the Department of Procurement & Contracts.

NOTE: It is the responsibility of the prime contractor to make sure that its subcontractor(s) is/are in compliance with ECC's MBE/WBE (24 CFR Part 75 and related ECC policies), and Davis Bacon compliance requirements.

I do solemnly declare and affirm under the penalty of perjury that the contents of the foregoing certification are true and correct, and that I am authorized on behalf of the Prime Contractor to make this certification.

ACKNOWLEDGEMENT:


Authorized Principal or Agent Signature

05-21-2026
Date

**ELM CITY COMMUNITIES
HOUSING AUTHORITY OF THE CITY OF NEW HAVEN**

**FORM OF NON-COLLUSIVE AFFIDAVIT
(PRIME BIDDER)**

State of Connecticut
County of Hartford
Wayne Curtis Sparks, being first duly sworn, deposes and says that:

- 1) He/She is owner, partner, officer, representative or agent of
Sparks Security, LLC, the party making
the forgoing proposal or bid;
- 2) He/She is fully informed respecting the preparation and contents of the attached proposal or
bid and all circumstances regarding the same;
- 3) Said proposal or bid is genuine and is not a collusive or sham proposal or bid;
- 4) Neither the said bidder nor any of its officers, partner, owners, agents representatives,
employees or parties-in-interest, including this affiant has in any way colluded, conspired,
connived or agreed, directly or indirectly, with any other bidder, firm or person to submit a
collusive or sham bid or proposal in connection with the Contract for which the attached
proposal or bid has been submitted or to refrain from bidding in connection with said
Contract, or has in any manner directly or indirectly, sought by firm or person to fix the price
or prices in the attached proposal or bid or of any other bidder, or to fix any overhead, profit
or cost element of the bid price or this or any other bidder or to secure through any collusion,
conspiracy, connivance or unlawful agreement any advantage against the Housing Authority
of the City of New Haven or any person interested in the proposed Contract;
- 5) The price or prices quoted in the attached proposals or bid are fair and proper and are not
tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of this
Bidder or any of its agents, representatives, owners, employees, or parties-in-interest,
including this affiant; and
- 6) All statements in said proposal or bid are true.

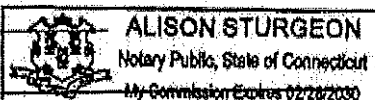
[Signature]
(Signature)

President/Founder
(Title)

Subscribed and sworn to before me
this 20th day of May, 2020

[Signature]
(Notary Public)

My Commission expires _____



PART II. Bid Sheet & Cost Proposal

Bid Sheet- OP-26-IFB-2149	
Hourly Rate	Estimated Hours 4,400 -Low Income Public Housing (LIPH)
\$ 27.95	\$ 122,980.00
Hourly Rate	Estimated Hours 8,100 -360 Management Group
\$ 27.95	\$ 226,395.00
Total \$ 349,375.00	
Providing an hourly rate does not guarantee a certain number of hours to be used during this term of the contract.	
Contractor Name	Sparks Security
Authorized Signer	

PART III. Appendices

A. Appendix A: Sparks Security Leadership Resumés

Wayne “Curt” Sparks

- **Experience**

Graceway Church

Lead Pastor – 12/2018 through present

- Founder and lead pastor of Graceway Church located in Plainville, CT

Chief Executive Officer

Responsible for the day-to-day operations and administrative functions of a local, independent security company. Duties included payroll; time and attendance; monthly, quarterly, and annual reports; security audits, compliance tracking, and background checks; PREA audits; analyze and revise policies as necessary. Other duties included armed and unarmed security services for contracts with state, local, and private entities; investigations; surveillance operations; executive protection; disaster response.

9/1/2006 to 4/1/2023**Allied Universal Security****National Account Manager**

Responsible for the management and oversight of security functions for multiple pharmaceutical distribution centers across the country. Duties included client relations, compliance controls, policy writing, security audits, investigations, physical controls, and personnel training.

Security Director of Bristol Hospital

Responsible for administering systems and procedures which provide safety and security of all property, buildings, equipment, personnel, and visitors at the Hospital. Supervision of security personnel to provide consistent coverage; monitor access control systems; conduct in-service education programs; gather and compile data for security department analysis; review and analyze safety and security programs; make proposals for necessary revisions and innovations; submit security reports and other metrics as requested; liaison with local law enforcement.

9/17/1993 to 12/1/2014**CT Department of Correction****Administrative Lieutenant (Central Transportation)**

Responsible for the daily administrative functions of the Transportation Unit which coordinated and conducted the transportation needs for inmates throughout the correctional system including many high security inmates for court and other appearances. Responsibilities included supervision of staff; scheduling; payroll; time and attendance tracking; monthly reports; cost reduction initiatives; internal investigations; training; dispatch; key and tool control; and armory supervision.

Operations Lieutenant (Maloney Center Training & Staff Development)

Responsible for the daily operations of the Training Academy which included the supervision of staff and inmates to maintain the academy facilities and grounds. Duties included facilitation of classroom training; writing and developing lesson plans; coordinating training schedules; primary purchasing agent; archive records coordinator; Emergency Procedure policy review and implementation; ACA compliance coordinator.

Correction Officer

Responsible for the safety and security of inmates remanded to the custody of the CT Department of Correction in a maximum-security environment. Duties included oversight of inmates; accountability of all assigned inmates; security of buildings, grounds, fences, and other areas of the prison; monitoring inmate movement; emergency response; search and seizure of contraband; armed transports; public safety.

Philip Costanzo
1037 Sperry Road
Cheshire, CT 06410
203-903-6646
Philcos25@gmail.com

OBJECTIVE

Proven Security leader with 28+ years of law enforcement and management experience within a corrections facility, hospital, school and corporate environment. Knowledge and experience in video surveillance, guard management, and executive protection to include a fortune 4 executive. Excellent communication skills and proven ability to cross collaborate and work with other partners and agencies. Eager to further develop my skill set and help an organization grow its abilities.

WORK EXPERIENCE**Account Manager - 2021 - 2024****Woonsocket & Providence, RI***AM for CVS Woonsocket**AM for Lifespan Providence***Allied Universal**

- Responsible for 17 Corporate buildings, 2 Distribution Centers, 1 Command Center and 1 Alarm Center at the CVS locations in RI
- Manage 3500 hours per week for security professional coverage
- Manage 100 Security Professionals as well as 5 Supervisors
- Assigned to Life Span and over see Rhode Island Hospital, Merriam Hospital and Coro (consists of Life Span corporate buildings)
- Manage 7,000 hours per week for security professional coverage
- Manage 184 Security Professionals as well as 15 Supervisors
- Ensure all employee files are accurate and updated with trainings etc
- Tour each facility, even during off hours
- Conduct investigations into Safety Nets placed in for security issues and handle appropriately
- Conduct all safety care training for new staff & recertification training for staff
- Assign the weekly schedule and make changes as necessary
- Ensure Post Orders are created and up to date
- Ensure Standard Operating Procedure is up to date
- Ensure training for staff is completed
- Utilize Win Team for payroll

- Correct any and all payroll issues
- Create job requisitions for open posts
- Conduct phone screenings for possible candidates and then conduct interviews to determine new hires
- Issue all coaching, verbal and written counseling
- Work with Human Resources and handle staff terminations
- Work effectively with the client

Executive Protection Agent 2019 – 2021**Hartford, CT***Allied Universal*

- Assigned as the Center Lobby EP Agent and am responsible to supervise, assist and ensure the safe arrival and departure of Executives to and from the building.
- Monitor Verint camera system and conduct virtual tours at a minimum of 4 times per day and record these tours in the D3 system
- Verify individuals at Executive entrance east gate and allow access or direct them to proper area
- Complete Executive parking averages for the East and West lots daily
- Respond to all medical emergencies on Executive Floors 1-6, Center Lobby area and in the Customer Center
- Respond to Panic Alarms on floors 1-6 and ensure the proper evacuation of those Executives in an emergency
- Test Panic alarms weekly to ensure proper working order
- Reset Temporary ID badges at the end of each day
- Monitor C*Cure throughout the day for alarms
- Provide exceptional customer service to all visitors and employees that enter the Center Lobby
- In mail room utilize Smart Tec X-Ray machine to scan all incoming mail
- Place scanned mail into negative air chamber and carefully open each piece using a letter opener
- Drive executives to specific locations when needed

School Climate Specialist, 2017 - 2019**Vernon, CT***Rockville High School 2018 - 2019**Skinner Road Elementary School 2017 – 2018*

- Patrol and monitor interior and exterior of buildings to ensure safety and well-being of students, staff and visitors as well as ensure the security of the facility.
- Establish a visible and professional presence in school facilities and grounds to deter incidents and to detect situations requiring assistance.
- Prevent unauthorized access to school property and buildings by providing a visible presence, ensuring access control measures are enforced, and providing diligent patrols of school property and facilities.
- Identify and understand student behavioral issues through comprehensive training and use appropriate techniques to resolve issues.
- Identify suspicious or unauthorized individuals to determine reasons for being on school property. Guide, escort or control individuals suspected of illegal or prohibited activity.
- Respond to calls for assistance and emergency situations including but not limited to disruptive and or disorderly incidents, medical emergencies and fires in an attempt to protect life and property and to restore and maintain order.
- Use de-escalation and behavioral management techniques to attempt to resolve issues.
- Encourage and ensure that all staff and visitors are displaying proper identification badges at all times.
- Assist staff and first responders in handling emergency or disruptive situations.

- Work closely with school staff to promote student responsibility for behavior and attitude by serving as a role model and providing positive interactions with students.
- Assist building administrators and central office staff with planning and carrying out required monthly crisis drills.
- Operate and monitor building CCTV systems to identify possible issues and investigate incidents.
- Report discipline matters, suspected physical, mental and/or substance abuse to proper authorities immediately.
- Adhere to federal, state and local laws and regulations in relation to physical control and restraint of students and staff to include those governed by the Connecticut State Department of Education.
- Maintain strictest confidence concerning personnel, students and operational concerns of the district.
- Report all cases of suspected child abuse to appropriate school personnel and proper government authority.
- Promote good public relations by personal appearance, attitude and conversation.

Correctional Captain/Administrative/Operations/Intelligence, 2006-2017
State of Connecticut Department of Correction

Cheshire, CT

- Report directly to the Deputy Warden of Operations.
- Conduct daily Roll Call to ensure staff are present, accounted for and assigned to post.
- Enforce Department Administrative Directives, facility Post Orders and Unit Directives.
- Conduct Emergency Simulations for staff training purposes.
- Ensure daily and weekly Officer Payroll is complete and accurate.
- Oversee the first and secondary armory to ensure all equipment is accounted for and in good working order.
- Responsible for updating Unit Directives and Post Orders.
- Review Incident Reports submitted by staff.
- Ensure daily employee post rosters are complete and accurate.
- Assign staff to In Service Training, Fire - arms Certification and Re-Certification Training, Suicide Prevention Training, Youthful Offender Training and CPR Training.
- Responsible for conducting tours of the facility. As Shift Commander 1 facility tour per week, Unit Manager tour assigned housing Units 2 times per day and entire facility once per week. As Administrative-Operations-Intelligence Captain tour entire facility once per week.
- Oversee the phone room and mail room to ensure phone and mail reviews are conducted.
- Conduct facility investigations related to staff issues.
- Conduct Use of Force Reviews related to all use of force incidents and make recommendations for corrective action when necessary.
- Conduct investigations related to incidents involving inmates to determine the cause of said incident.
- Work with outside law enforcement agencies and public agencies concerning matters related to the Department and facility.
- Collaborate with departments within the facility to include medical, mental health, school, religious services, addiction services, warehouse and the kitchen.
- Responsible for ensuring the safety and security of all staff and inmates.
- Manage, supervise, and train Lieutenants and Correctional Staff, ensure all facility posts are staffed, and all agency directives are followed.
- Open the emergency command center for serious incidents and contact state police, fire department, ambulance service, and all other outside agencies, as needed.
- Experience as a Unit Manager; responsible for overseeing multiple housing units and supervision of inmates and Correctional and Treatment Staff; conducted weekly meetings, completed monthly reports, ensured all legal visits, family

visits, inmate mail, classification, programming, suicide prevention, and funeral visits were in accordance with agency directives.

- Experience working with Youthful Offenders, Chronic Discipline, Security Risk Group, Special Management, High Security, Restrictive Housing, and Protective Custody inmates.
- Conducted Correctional Staff performance evaluations.
- Oversee all classification procedures, including inmate community releases and discharge planning
- **Security/Public Safety Officer (Part Time, 2001 – October 2016)** **Meriden, CT**
Midstate Medical Center

- Conduct walking tours of the hospital (inside) and vehicle patrols of the outside grounds.
- Assist visitors with directions and questions.
- Relieve the switchboard which receives incoming phone calls and also announces any Code where response is needed.
- Respond to incidents and make appropriate decisions based on the situation.
- Interact with State and Local law enforcement agencies on matters related to the Hospital.
- Complete Incident Reports and submit for review.

Correctional Lieutenant, 2000-2006
State of Connecticut Department of Correction

New Haven, CT

- Front line supervisor for all incidents and emergencies; conducted staff, inmate, and security investigations; coordinated and conducted staff training.
- Assisted the Correctional Captain with supervision and accountability of Correctional Staff.
- Conducted facility and inspection tours to ensure safety and security of the facility; prepared and submitted incident reports and monthly reports.
- Completed annual staff performance assessments.
- Imposed staff and inmate discipline in accordance with Administrative Directives, Unit Directives and Post Orders.

Correctional Officer, 1994-2000
State of Connecticut Department of Correction

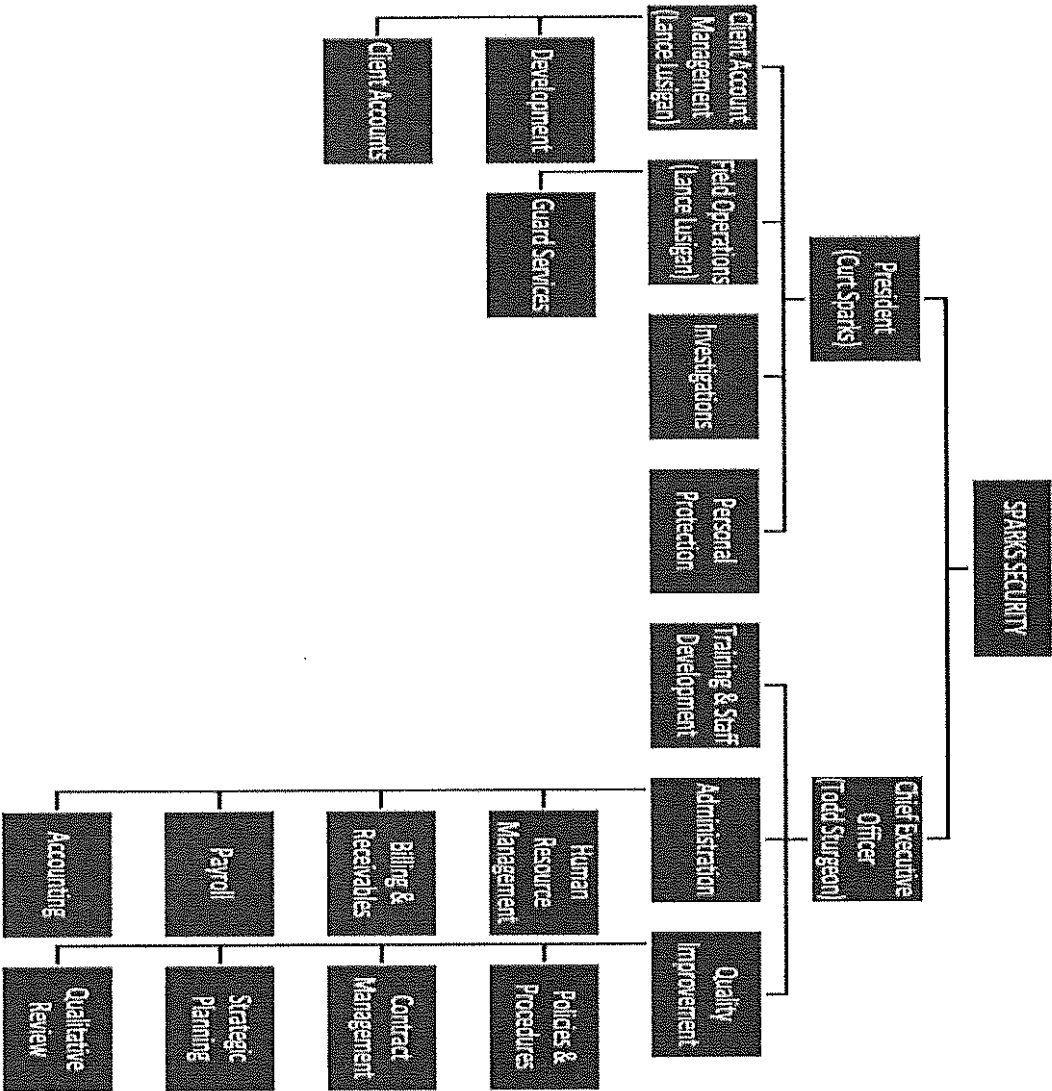
New Haven, CT

- Responsible for the supervision of inmates and inmate workers in the housing unit; ensured all inmate jobs were completed.
- Took daily counts to ensure that all inmates were accounted for.
- Respond to facility emergencies.
- Conducted tours of the daily area assigned to ensure safety and security.

EDUCATION

Bachelor of Science Degree – Sociology, 1995
Southern CT State University

B. Appendix B. Table of Organization



D. Appendix C: Sample Post Orders

Below is a sample Post Order currently used at Elm City Housing.

Elm City Housing General Post Orders	Post Order:	Effective Date: 02/1/24	Page 1 of 6
	Supersedes: NEW		
Approved by: Kevin Gause	Title: General Post Orders – Security Personnel		

1. **Post Title:** Elm City Housing Authority Guard
2. **Reporting Time:** 2200 - 0600
3. **Purpose:** To provide security services and monitor activities in and around each building including the main entrance, as well as walking patrols inside of the building. Security Officers (SO) must ensure only properly credentialed residents & visitors are allowed access into the building per the Elm City Housing / 360 Management policy. The SO assigned to patrol shall report and respond to any incidents in the entire building. Areas of responsibility are inclusive of hallways; fire exits and stairwells. SO's shall manage all incidents under the direction of the Building Manager and/or the New Haven Police or Fire Department if on site.
4. **Equipment:** Assigned key set or Access ID Badge, Sparks Security binder with all required forms and documents, blue or black pen, note pad, log sheets, Security Guard Card, and any other applicable issued items required to perform job duties.
5. **Uniforms and Personal Appearance:** The public's first contact with Sparks Security employee/contractors is visual; therefore, it is imperative that Sparks Security employees and contractors present an impressive, professional image always. Strict standards are applied to the wearing of the uniform, and this policy shall govern those standards. The Sparks Security uniform policy is intended to create unity through uniformity. Under defined conditions, it is necessary that certain individualized expressions be withheld to generate an image and reputation that sets the high standards for Sparks Security employees/contractors/contractors. This policy shall stand as Sparks Security's accepted standard.
6. **Standard Uniform:**
 - a. Shirt – Sparks Security issued high visibility, two-button, collared shirt, with the Sparks Security badge on the left chest; shall be clean and wrinkle free and worn always tucked into the pants.
 - b. Pants – Employee/contractor supplied black, (no jeans) style pants, with a black belt; shall be clean and wrinkle free and worn tight at the waist without sagging.
 - c. Shoes – Employee/contractor supplied footwear shall consist of boots, sneakers all black in color, polished, and always laced to the top eyelet. Footwear shall meet the

- expectations of the job conditions for any type of indoor or outdoor environment, or any type of inclement weather. Traction on the boot sole is required for all footwear.
- d. Badge(s) – Only the Sparks Security issued company badge may be worn on any clothing while on duty. Any other badge, pin, or patch, such as an American Flag may be worn with written permission by a supervisor.
 - e. Headwear and Neckwear – Approved headwear shall be a black Sparks Security issued ball cap, always worn straight with the bill to the front. During inclement weather, approved headwear may include a plain black knit watch cap worn above the eyebrows. In all operations, only the abovementioned headwear is approved, unless otherwise indicated. If neckwear is authorized, it shall be black in color and shall not hang lower than the employee/contractor's collar.
 - f. Jackets and other cold weather items – The Sparks Security issued uniform jacket may be worn during cold weather. The jacket shall be clean and wrinkle free. Additional articles of clothing such as thermal underwear, extra socks, black gloves, or black turtleneck may be worn under the issued clothing.
7. **Assuming Post:** Upon assuming post, security personnel will review pass-on information from the previous shift. Security personnel will report to their assigned post and inspect all equipment allocated to the post, ensuring all items are in proper working order and log the results in the Post Inspection Log. Security personnel will then begin their shift by patrolling designated zones, conducting security rounds, and providing customer service to all residents and visitors.
8. **Post Details:** The method of patrol for this post will vary depending on the needs of the building manager. When patrolling the inside of the building, security personnel shall check for security violations, suspicious activity, safety hazards and fulfill other required duties of the assigned post.
- a. The security rounds shall include both static and walking patrols, taking place in a random manner and without pattern so as not to provide a routine.
 - b. While on post security personnel must not wander from the assigned area but always maintain a visual awareness of their surroundings.
 - c. While on patrol, security personnel shall monitor for any trespassers and conduct ID challenges for any person found to be non-compliant. In the event the security guard is unsuccessful in redirecting a trespasser off property, the guard must keep a visual and notify the building manager until the person clears property.
 - d. Security personnel must be aware of visitors moving in and out of the building.
 - e. Report any hazardous conditions due to weather, construction, accidents, etc. to the building manager / night mechanic and note the hazard in the Daily Log.
 - a. While patrolling the building inspect for any maintenance, sanitation, or safety issues.
 - b. Respond to alarms, service requests, or incidents as requested.

- c. When dispatched for any resident service issues, note arrival time and actions taken in the daily log.
- d. Smoking is prohibited and anyone who is found smoking on the grounds will be reminded of the Housing Authority policy and directed to extinguish the item.

9. Security Personnel Responsibilities:

- a. Respond to medical and other building emergencies as needed.
- b. Complete Incident Reports for any issues requiring a security response.
- c. Complete all assigned paperwork, assignments, and reports in a timely fashion.
- d. Provide a physical presence and deterrent while on post.
- e. Communicate information from shift to shift and ensure proper pass-on.
- f. Have a working knowledge of all areas; and fellow staff assigned to opposing shifts.
- g. Have a working knowledge of security components and equipment to include parking lot gates, security cameras, metal detectors, visitor management system, and other equipment as directed by management or the client.
- h. Assist training newly hired security personnel.

10. Policy Compliance: Maintain compliance, at all times, with all applicable Elm City / 360 Management policies and Sparks Security policies.

- a. Be familiar with contract requirements.
- b. Report non-compliance issues to Sparks leadership as necessary.
- c. Meet all training requirements.
- d. Communicate any pertinent information to Sparks leadership and other assigned security personnel which may affect them in the course of their duties.

11. Emergency Response: Emergency response may be required while posted. Be prepared to respond quickly to emergency circumstances which you observe or are directed to respond. Some types of emergency situations include medical incidents, witness to a crime or a motor vehicle accident, theft or destruction of property, fire, or building evacuation. Collect as much detail as possible regarding the emergency including your arrival and observations. In the event of a life-threatening situation, such as a medical emergency, provision of

medical treatment should be given as soon as possible. Always ensure your personal safety when responding to such a situation.

- 12. Evacuation Post Duties** Upon notification of a building evacuation, security personnel will respond to assigned areas and assist with the safe evacuation of all persons to designated assembly areas. Security personnel shall ensure that gates and doors are open to allow for free-flowing pedestrian traffic. Security personnel shall also monitor the evacuation process by patrolling and communicating with Housing Authority leadership to ensure a safe exit and assembly throughout the incident. Upon notification of re-entry, all security personnel shall resume their post and prepare for a safe re-entry. Once all assembly areas are clear of employees, and other approved persons, and everyone is safely back inside the building, security personnel shall ensure all doors and gates are returned to normal operation.

****Depending on the availability of other personnel, the above-mentioned duties may be changed****

- 13. Active Shooter Response:** Upon notification of an active shooter event, security personnel shall utilize the Federal Emergency Management Agency (FEMA), "Active Shooter Attacks: Security Awareness for Soft Targets and Crowded Places" strategies which are: Run, Hide, Fight.
- a. "Run" to the nearest exits, making use of available concealment while moving away from the source of hazard. If unable to safely evacuate,
 - b. "Hide" in a secure area where access can be blocked or entryways can be locked, and, as appropriate,
 - c. "Fight". If no rapid escape is possible, seek cover behind any available natural or artificial objects that eliminate direct line of sight from the source of hazard. Call 9-1-1 and remain alert for potential secondary attacks. Render first aid when safe to do so. Maintain situational awareness while providing assistance to others. When help arrives, follow instructions given by law enforcement and first responders.

Security personnel shall do all they can to protect employees and visitors from harm while maintaining their own personal safety in the process.

****Depending on the availability of other personnel, the above-mentioned duties may be changed****

- 14. Training:** Security personnel are responsible for attending and successfully completing all job-related training assigned by Sparks leadership.
- a. Responsible for assisting with On-The-Job training for new hires.

15. Additional Information/ Notes:

- a. Employee safety and customer service are the priority.
- b. Physical presence as a security guard is imperative – It deters potential incidents.

- c. Be alert to your surroundings – Observe, Report, and Intervene only if necessary.
- d. problems such as vandalism, graffiti, sanitation, or safety concerns shall be reported to Sparks leadership and noted in the Daily Log.

PART IV. Attachments

- A. Attachment 1: Bid Qualification Form**
- B. Attachment 2: Reference & Past Performance Form**
- C. Attachment 3: Acknowledgement of Addenda Form**
- D. Attachment 4: HUD-2530 (Previous Participation Certification)**
- E. Attachment 5: HUD-50071 (Certification of Payment Federal Transactions)**
- F. Attachment 6: HANH-ECC Section 3 (Form of Certification)**
- G. Attachment 7: HANH-ECC Section 3 (MBE/WBE Plan)**
- H. Attachment 8: EEO Forms**
- I. Attachment 9: Non-Collusive Affidavit**

MEMORANDUM

TO: Board of Commissioners

DATE: July 21, 2026

FROM: Shenae Draughn, President

RE: Resolution Authorizing Change Order Number Four (4) To The Contract With Blackrock Auto Repair Group Increasing the Contract Amount by \$45,000.00 Bringing The Total Not To Exceed Contract Amount From \$149,000.00 To \$194,000.00 For the Period Beginning August 1, 2026, Through November 30, 2026.

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-50/26-R**

TIMING: Immediately

DISCUSSION: HANH has determined a need for auto repair services & parts agency wide. The Blackrock Auto Repair Group administers statewide Commodity Contracts for use by State departments and local Governments. Statewide Commodity Contracts are a type of Leverage Procurement Agreement (LPA) used as one of the State's, main procurement vehicles for leveraging its buying power. This objective is accomplished by competitively soliciting quality products by a single lead public agency and making the resulting Contract available to other public agencies.

On October 5, 2021, HANH issued PO-22131-13664 to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$25,000.00.

On October 23, 2023, HANH approved Change Order Number One (1) to PO-23374-13664 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$25,000.00.

On January 31, 2025, HANH authorized Change Order Number Two (2) to PO-23507-13664 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$40,000.00.

On June 6, 2025, HANH authorized Change Order Number Three (3) to PO-148 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$59,000.00.

HANH is now seeking authorization of Change Order Number Four (4) to the contract with Blackrock Auto Repair Group (Contract # 15PSX0017) through the State of Connecticut Department of Administrative Services for auto repair services & parts set to expire on November 30, 2026, to increase the contract amount by \$45,000.00, bringing the total not to exceed contract amount from \$149,000.00 to \$194,000.00.

In accordance with Resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which results in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

HANH is now seeking authorization of Change Order Number Four (4) to the contract with Blackrock Auto Repair Group (Contract # 15PSX0017) through the State of Connecticut Department of Administrative Services for auto repair services & parts set to expire on November 30, 2026, for an additional amount of \$45,000.00 bringing the total not to exceed contract amount from \$149,000.00 to \$194,000.00 For the Period Beginning August 1, 2026, Through November 30, 2026.

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FISCAL IMPACT: \$45,000.00 Operating funds budgeted FY 2026

STAFF: Lee Purvis, Central Operations Manager

ELM CITY COMMUNITIES
Housing Authority of the City of New Haven

Resolution # 07-50/26-R

Resolution Authorizing Change Order Number Four (4) To The Contract With Blackrock Auto Repair Group Increasing the Contract Amount by \$45,000.00 Bringing The Total Not To Exceed Contract Amount From \$149,000.00 To \$194,000.00 For the Period Beginning August 1, 2026, Through November 30, 2026.

WHEREAS, the Housing Authority of the City of New Haven has a recurring need for auto repair services & parts agency wide; and

WHEREAS, the Blackrock Auto Repair Group administers statewide Commodity Contracts for use by State departments and local governments making the resulting Contract available to other public agencies; and

WHEREAS, the State of Connecticut, through the Department of Administrative Services, has a Contract with Blackrock Auto Repair Group (Contract # 15PSX0017) for auto repair services & parts set to expire on November 30, 2026; and

WHEREAS, justification for procurements with City or State agencies are noted in the A) HUD Procurement Hand Book 7460.8 Rev-1, Section 8 (Cooperative Purchasing Agreements); B) Federal Procurement Regulation SFR 85.6 (page 527); and C) HANH Procurement Policy (Page 14) Cooperative Purchasing which states "HANH may enter into State and Local Intergovernmental Agreements to purchase or use common goods and services; and

WHEREAS, on October 5, 2021, HANH issued PO-22131-13664 to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$25,000.00; and

WHEREAS, on October 23, 2023, HANH authorized Change Order Number One (1) to PO-23374-13664 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$25,000.00; and

WHEREAS, on January 31, 2025, HANH authorized Change Order Number Two (2) to PO-23507-13664 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$40,000.00; and

WHEREAS, on June 6, 2025, HANH authorized Change Order Number Three (3) to PO-148 with to Blackrock Auto Repair Group for auto repair services & parts in the amount of \$59,000.00; and

WHEREAS, HANH is now seeking authorization of Change Order Number Four (4) to the contract with Blackrock Auto Repair Group (Contract # 15PSX0017) through the State of Connecticut Department of Administrative Services for auto repair services & parts set to expire on November 30, 2026, for an additional amount of \$45,000.00 bringing the total not to exceed contract amount from \$149,000.00 to \$194,000.00 For the Period Beginning August 1, 2026, Through November 30, 2026; and

WHEREAS, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which result in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:

1. Change Order Number Four (4) to the contract with Blackrock Auto Repair Group increasing the total contract amount by \$45,000.00 bringing the total not to exceed contract amount from \$149,000.00 to \$194,000.00 For the Period Beginning August 1, 2026, Through November 30, 2026, be and hereby is authorized and directed, including the expenditure of such amount; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this resolution; and
1. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner

Black Rock Auto Repair Group

Date: 06-29-26

Vendor:

Black Rock Auto Repair Group

Initial Contract Term: 10/5/21 to 11/30/26

State of CT Contract # 15PSX0017

Set to expire 11-30-26

Original Contract amount:		\$25,000.00
Change Order #1	Additional funds to the contract on 10-23-23	\$25,000.00
Change Order #2	Additional funds to the contract on 01-21-25	\$40,000.00
Change Order #3	Additional funds to the contract on 06-06-2025	\$59,000.00
Change Order #3	Additional funds to the contract on 06-16-2026	\$45,000.00
Total Contract Value:		194,000.00

MEMORANDUM

TO: Board of Commissioners

DATE: July 21, 2026

FROM: Shenae Draughn, President

RE: Resolution Authorizing Change Order Number Two (2) To the Contract with F.W. Webb Company Increasing the Contract Amount by \$222,000.00 Bringing the Total Not To Exceed Contract Amount From \$149,000.00 To \$371,000.00, for Plumbing & Heating Parts And Equipment

ACTION: Recommend that the Board of Commissioners adopt Resolution Number # **07-51/26-R**

TIMING: Immediately

DISCUSSION: HANH has determined a need for plumbing & heating parts and equipment agency wide. The F.W. Webb Company administers statewide Commodity Contracts for use by State departments and local Governments. Statewide Commodity Contracts are a type of Leverage Procurement Agreement (LPA) used as one of the State's, main procurement vehicles for leveraging its buying power. This objective is accomplished by competitively soliciting quality products by a single lead public agency and making the resulting Contract available to other public agencies.

The State of Connecticut, through the Department of Administrative Services, has a contract with F.W. Webb Company (Contract # 21PSX0171) for plumbing & heating parts and equipment set to expire on March 31, 2028.

On June 3, 2026, HANH issued PO-23482-4033 to F.W. Webb Company for plumbing & heating parts and equipment in the amount of \$65,000.00.

On November 18, 2025, HANH approved Change Order Number One (1) to PO-23482-4033 with F.W. Webb Company for plumbing & heating parts and equipment in the amount of \$84,000.00.

HANH is now seeking authorization of Change Order Number Two (2) to the contract with F.W. Webb Company increasing the contract amount by \$222,000.00, bringing the total not to exceed contract amount from \$149,000.00 to \$371,000.00, for plumbing & heating parts and equipment.

In accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which result in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

FISCAL IMPACT: \$111,000.00 Operating funds budgeted FY 2026-2027
 \$111,000.00 Operating funds budgeted FY 2026-2028

STAFF: Lee Purvis, Central Operations Manager

ELM CITY COMMUNITIES
Housing Authority of the City of New Haven

Resolution # 07-51/26-R

Resolution Authorizing Change Order Number Two (2) To The Contract With F.W. Webb Company Increasing the Contract Amount by \$222,000.00 Bringing The Total Not To Exceed Contract Amount From \$149,000.00 To \$371,000.00, for Plumbing & Heating Parts And Equipment

WHEREAS, the Housing Authority of the City of New Haven has a recurring need for plumbing & heating parts and equipment agency wide; and

WHEREAS, the F.W. Webb Company administers statewide Commodity Contracts for use by State departments and local governments making the resulting Contract available to other public agencies; and

WHEREAS, the State of Connecticut, through the Department of Administrative Services, has a Contract with F.W. Webb Company (Contract # 21PSX0171) for plumbing & heating parts and equipment set to expire on March 31, 2026; and

WHEREAS, justification for procurements with City or State agencies are noted in the A) HUD Procurement Hand Book 7460.8 Rev-1, Section 8 (Cooperative Purchasing Agreements); B) Federal Procurement Regulation SFR 85.6 (page 527); and C) HANH Procurement Policy (Page 14) Cooperative Purchasing which states "HANH may enter into State and Local Intergovernmental Agreements to purchase or use common goods and services; and

WHEREAS on June 3, 2026, HANH issued PO-23482-4033 to F.W. Webb Company for plumbing & heating parts and equipment in the amount of \$65,000.00; and

WHEREAS on November 18, 2025, HANH approved Change Order Number One (1) PO-23482-4033 with F.W. Webb Company for plumbing & heating parts and equipment in the amount of \$84,000.00; and

WHEREAS, HANH is now seeking authorization of Change Order Number Two (2) to the contract with F.W. Webb Company increasing the contract amount by \$222,000.00, bringing the total not to exceed contract amount from \$149,000.00 to \$371,000.00, for plumbing & heating parts and equipment; and

WHEREAS, in accordance with resolution 10-129/18-R for the Revised Procurement Policy, adopted by the Board of Commissioners on October 16, 2018, all Contracts greater than \$150,000.00 inclusive of all optional years and all Change Orders and amendments in excess of 10% or \$50,000.00 (whichever is higher) and which result in a total contract greater than \$150,000.00 must be authorized by the Board of Commissioners prior to execution.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF NEW HAVEN THAT:

1. Change Order Number Two (2) to the contract with F.W. Webb Company increasing the total contract amount by \$222,000.00 bringing the total not to exceed contract amount from \$149,000.00 to \$371,000.00 be and hereby is authorized and directed, including the expenditure of such amounts; and
2. The President be and hereby is authorized, empowered and directed to execute and deliver such agreements, documents and instruments as necessary to fulfill the foregoing purposes, and take any and all such action ancillary, related and or/necessary action to fulfill the foregoing purposes and the purposes of this resolution; and
3. This Resolution shall take effect immediately.

I hereby certify that the above resolution was adopted by a majority of the Commissioners present at a meeting duly called at which a quorum was present, on July 21, 2026.

Shenae Draughn
Secretary/President

Date

REVIEWED:
MCCARTER & ENGLISH, LLP
GENERAL COUNSEL

By: _____
Rolan Joni Young, Esq.
A Partner